

Austria	Sch. 18	Indonesia	Rp 2500	Portugal	Esc 75
Bahrain	Dir. 10,000	Iraq	L 1,100	S. Arabia	Rs 100
Bulgaria	Lev 28	Jordan	L 1,100	Singapore	S\$ 4.10
Canada	C\$2.20	Kuwait	Le 1,000	Spain	Pta 100
Cyprus	Mts 400	Liberia	Le 500	Sri Lanka	Rupee 5.00
Czechoslovakia	100 Kcs 7.75	Lebanon	L 1,100	Tunisia	DM 5.00
Denmark	DKr 400	Lesotho	L 1,100	U.S.S.R.	10 Roubles
Egypt	LE 27.25	London	L 1,100	Venezuela	Bs 2.00
Finland	Frk 3.50	Malta	Le 4.25	Yemen	Yr 1.00
France	Fr. 2.20	Morocco	Dir 800	Turkey	Le 1,100
Greece	Dr 4.00	Netherlands	Fr. 2.50	U.S.A.	US \$ 5.00
Hong Kong	HK \$ 10	Norway	Fr. 1.50	U.K.	£ 1.50
Ireland	Pen 15	Portuguese	Fr. 1.50	U.S.A.	\$ 1.50
Italy	Pen 20	U.S.A.	\$ 1.50		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,366

Tuesday July 10 1984

Hong Kong prepares  
for stock  
market storm, Page 4

D 8523 B

## NEWS SUMMARY

### GENERAL

Peace  
hopes  
in UK  
pit strike

### BUSINESS

Stocks  
in HK  
fall  
sharply

An end to the four-month-old UK coal dispute appeared within reach last night after three days of intensive negotiations between the National Union of Mineworkers and the National Coal Board were adjourned. Both sides said that real progress had been made.

The board said it had made big concessions to allow the union to retreat from its "over-aggressive" stance.

There was no agreement yesterday, and the talks do not resume until Wednesday of next week. Meanwhile, the strike seems set to continue. Page 8

### Craxi in E.Berlin

The start of an official visit to East Berlin by Silvio Berlinguer, Italy's Prime Minister, yesterday, boosted East Germany's new role as Moscow's intermediary in security talks with Western European governments. Page 2

### Honecker visit

Bonn and East Berlin are close to agreeing that a long-awaited visit by Herr Erich Honecker, East Germany's leader, to West Germany, will take place - probably in late September or early October. Page 3

### Oil pact likely

Industrialised countries are expected to agree tomorrow to co-ordinate more closely their emergency oil stock policies, to enable them to respond more rapidly in the event of an oil supply disruption. Page 3

### Reactor closed down

The last of France's three military atomic reactors producing plutonium for its nuclear weapons programme has been closed down. Page 3

### Moscow visit

Kuwait Defense Minister Sheikh Salem Al-Sabah left for Moscow on a 10-day-visit during which he is expected to discuss arms purchases. Page 3

### Petrol price rise

French petrol prices are due to go up by 4.5 per cent after the Government's decision to increase personal taxes to try to halve the recent rise in petrol consumption. Page 3

### VAT wrangle

An argument between the UK's Customs and Excise and clearing banks about the operation of the British Government's scheme for accelerating payment of value-added tax on imports has been resolved. Page 3

### River blockade lifted

Bargemen blocking pleasure-boats traffic on waterways in eastern France to press demands for improved trading conditions lifted their blockade briefly after the Government offered talks. Page 3

### Canadian poll

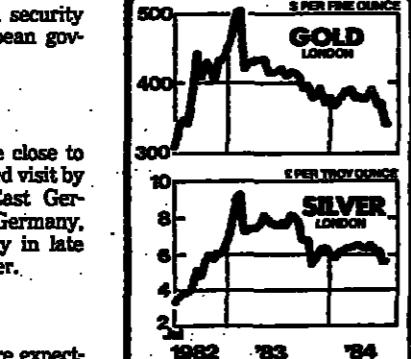
Canada is to have a general election on September 4. The Queen's visit, scheduled for then, has been postponed. Page 18

### Sikh appeal

Sikhs in the Punjab have called for a campaign of agitation from next Monday to force the army to leave the Golden Temple in Amritsar, occupied since last month.

### Parents' choice

Belgian parents may be allowed to choose any name for their children, for the first time for 180 years provided it is not "absurd, shocking or ridiculous."



GOLD LONDON

SILVER LONDON

5 PER CENTAGE

1982 83 84

## Opec set to urge stricter control of oil production

BY DOMINIC LAWSON IN VIENNA

The Organisation of Petroleum Exporting Countries (Opec) is to launch a two-pronged diplomatic initiative in an effort to put a brake on the overproduction that threatens to bring about a collapse of oil prices.

That was decided at a meeting of Opec's market monitoring committee, which is to recommend to today's full ministerial meeting that Opec members should adhere more strictly to the official production ceiling of 17.5m barrels of oil a day.

Manu Saeed Otiba, the United Arab Emirates' Petroleum Minister and chairman of the market monitoring committee, said yesterday: "Everything is going wrong at the moment."

Opec had to "give confidence to the oil market by asking the member countries to abolish quota violations and direct and indirect price discounting," he said.

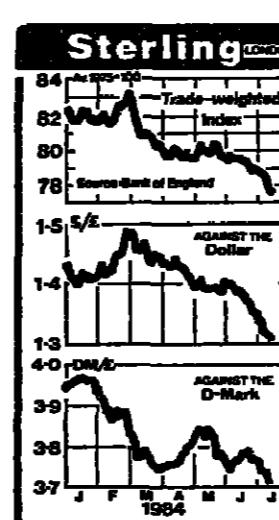
Dr Otiba said an Opec delegation would be sent to member countries soon after this week's conference. The delegation would urge heads of state to ensure that national production quotas should not be exceeded.

In June, Opec countries are believed to have produced at the rate of 18.7m b/d, an increase of almost 1m b/d over the previous month. Dr Otiba said the organisation would also start talks with non-Opec producers, such as Britain, which have been stepping up production. He was "sure the British Government is not interested in seeing an oil price collapse."

Dr Otiba recognised, however, that Opec was "the marginal producer of oil in the world. We have to hold the market from collapsing. Price war is the only alternative," he said.

The UAE Minister said that at its next meeting, in Vienna on September 26, the market monitoring committee would decide whether an extraordinary meeting of Opec ministers should be called.

The market monitoring committee consists of the United Arab Emirates, Venezuela, Indonesia and Algeria. The Venezuelan minister, Dr Arturo Hernandez Grisanti, said yesterday: "There is no possibility



## Sterling continues to slide

By Philip Stephens in London

STERLING was hit by the continuing strength of the dollar, the announcement of a national docks strike, and the inconclusive results of the UK miners' talks yesterday. Sentiment that the meeting of Opec countries in Vienna would do little to steady crude oil prices also undermined the UK currency.

Prof David-West attended yesterday's meeting as an observer. Dr Otiba said that the Nigerian Minister did not ask for any increase in his quota at the meeting. However Prof David-West argued that the market monitoring committee had "no competence to discuss national quotas." He said there was "nothing sacred" about Opec's 17.5m b/d production ceiling, and he did not think Opec believed in the obliteration of national resolve."

That view, shared by the other committee members and which will be recommended to the full ministerial meeting today, it represents a rebuff to the Nigerian Oil Minister, Professor Tam David-West, who in an interview with the Financial Times on Sunday said that Nigeria would press for an increase in its quota of 1.3m b/d.

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## EUROPEAN NEWS

Communal issues are gaining strength in national politics, writes Paul Cheeseright

### Belgium's competing voices grow louder

THE pilgrims go every year. About 35,000 people of Flanders went to Yser recently to commemorate the defenders of the town in World War I. The town was nearly obliterated: some two-thirds of the buildings now are less than 60 years old.

Over the years though the annual pilgrimage has turned as much into a celebration of Flemish nationalism as a commemoration of the dead. "People make yourself into a state" was the theme this year.

"Flemish autonomy must not remain a mere dream," said Mr Roger Dael, chairman of the pilgrimage as he attacked politicians in favour of a unitary Belgian state and demanded autonomous Flanders in a confederal Belgian state.

Such would be tantamount to the break-up of Belgium, a country whose existence rests on an uneasy alliance between the majority Flemish population of the north and the French-speaking Walloons of the south, the two divided by a linguistic frontier. Brussels sits uncomfortably with its majority of French-speaking people just on the northern side of the frontier.

The comments of Mr Dael follow with impeccable logic the historical process which has seen the Flemish gradually win back the ground lost in the 1931 constitution, the legal organ establishing Belgium and fashioned in the image of the French-speaking bourgeoisie.

The downturned of the 19th-century have become, if not the masters, at least the most

powerful group in the Belgium of the 1980s. Their cultural demands have been recognised and economic power has shifted to the north away from the traditional heavy industry of Wallonia.

But both the main Flemish and French newspapers are agreed that Mr Dael's demands are an extreme version of Flemish aspirations. As much as it is possible to feel the pulse of more than 5m people, there is some evidence that dreaming about Flanders is less preoccupying than thinking about how to cope with the effects of recession.

That said, Flemish chauvinism is a political fact which is met on the other side of the linguistic frontier by comparable Walloon demands for an autonomous Wallonia. All politicians in Belgium must look over their shoulders at their linguistic base.

The centre-right coalition Government of Mr Wilfried Martens has sought to hold down the lid on the inclination to indulge in communal politics. But the fact is that it could fall at any day if communal issues surface in the Cabinet and force ministers back on that base.

Arguably the danger is greater now than at any other time in the life of the present Government. The European election results of last month have shown that the communal issue is moving out of the preserve of the minority parties and into the current of the major parties.

In Wallonia and Brussels in the French-speaking electoral college, the Socialists gained ground not so much, it



And that move gives a clue to the way in which the communal rivalry of Flemings and Walloons is being played out. There are two elements.

The first is the tabling of legislation which has the effect of extending the compulsory use of Flemish among French-speakers who perhaps have no desire to practice use of the language. This is coupled by legal pressure on elected officials demanding demonstration of the ability to speak Flemish.

The areas affected are along the linguistic frontier and on the periphery of Brussels—the area indeed where both languages are frequently used. An example was the effort of the Limburg provincial authorities—part of Flanders—to deprive Mr. Hapart of his Fourns mayoralty because he will not demonstrate that he can speak Flemish.

The second element is economic. Since the late 1970s, the communal argument has broadened into how to split up the national financial cake. Wallonia has been claiming funds for industrial rehabilitation, like bringing Cockerill Sambre, the ailing steelmaker, back to health, while Flanders has been increasingly resentful of pouring funds into what appeared a bottomless pit, when it has its own needs.

Practically this has led to long-running negotiations about how to split up between Flanders, Wallonia and Brussels contracts for, as examples, telecommunications equipment and offset arrangements for military purchases.

Politicians and officials admit that there is not likely to be any end to such rivalry, in spite of efforts to push more and more responsibility on to the regions. Belgium is not a natural state.

### East Germans keep open Soviet security contacts with West

BY LESLIE COLITZ IN EAST BERLIN

EAST GERMANY'S new role as Moscow's intermediary in security talks with Western European governments received a significant boost yesterday with the start of an official visit to East Berlin by Sig Bettino Craxi, the Italian Prime Minister.

It was the first such visit by an Italian leader and only the second one to East Germany by the head of a European Nato country, following an official visit last week by Andreas Papandreou, Greece's Premier.

Italian diplomats said the talks between Sig Craxi and President Erich Honecker are expected to include ways to resolve East-West disarmament.

In Herr Honecker's talks with

Mr Papandreou, who is a frequent critic of Nato nuclear policy, wide-ranging agreement was expressed in the final communiqué.

Last month, the East German leader had talks with Mr Olof Palme, Sweden's Prime Minister, during which he gave renewed support for a Swedish-backed proposal to create a Central European zone free of nuclear missiles.

EAST Germany achieved its highest economic growth in a decade in the first six months of this year. National income—equivalent to GNP minus services—went up by 5.1 per cent. Economic growth last year was 4.4 per cent, and 2.6 per cent in 1982.

A new East German indicator of production efficiency, net industrial production, rose by 8 per cent, while labour productivity was up 2.2 per cent. Retail trade turnover, an indicator of living standards, rose by 4.4 per cent, but this was believed to be largely made up of rambling and often uncharted landscape of the French public sector.

Apart from lamenting the mysteries of missing state-owned furniture, this year's just-published report exposes the following discrete examples of sometimes Byzantine misappropriation and waste of public resources:

• The Corsican railway system has suffered from what the Cour poliment calls "seasonal" employee absences to more than 11 per cent for long periods.

• The state chemical company CdF—Chimie, an offshoot of the coal board, lost FF 12m (£1m) in 1982 through an ill-judged diversification venture into high-quality polythene bags. Total losses from another diversification move—by Renault into Colombian coffee—cost FF 700m.

• The Government's Agricultural Market Regulation Fund hired one of the country's potato trade associations, which had already had "unfortunate" experience on the potato market, to run a FF 400m programme to distribute milk in schools, resulting in fraudulent misappropriation of more than FF 8m in funds.

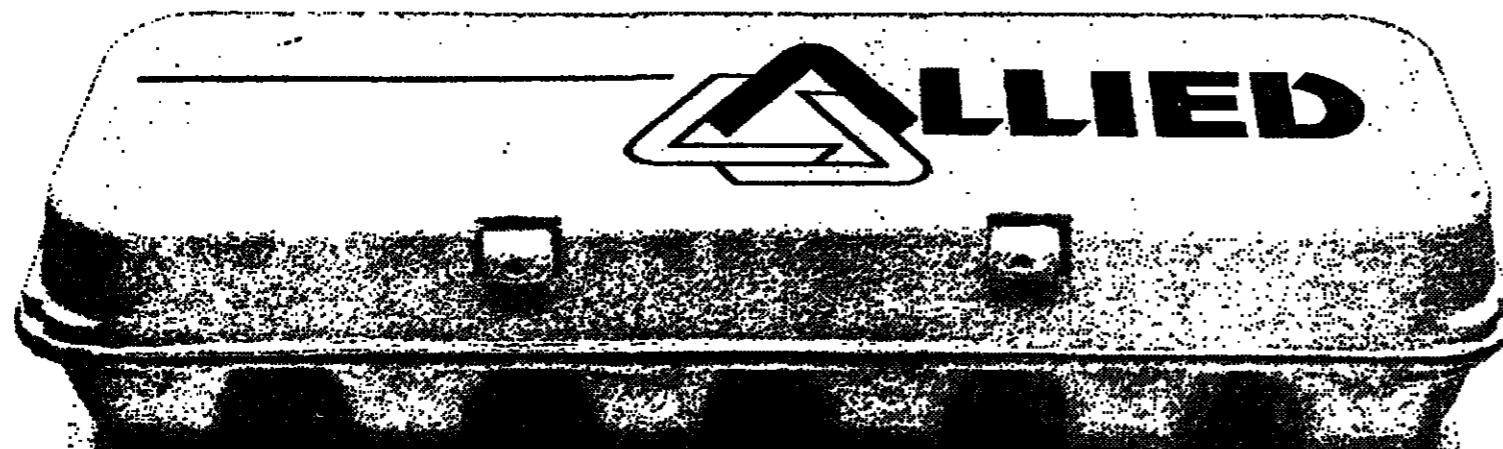
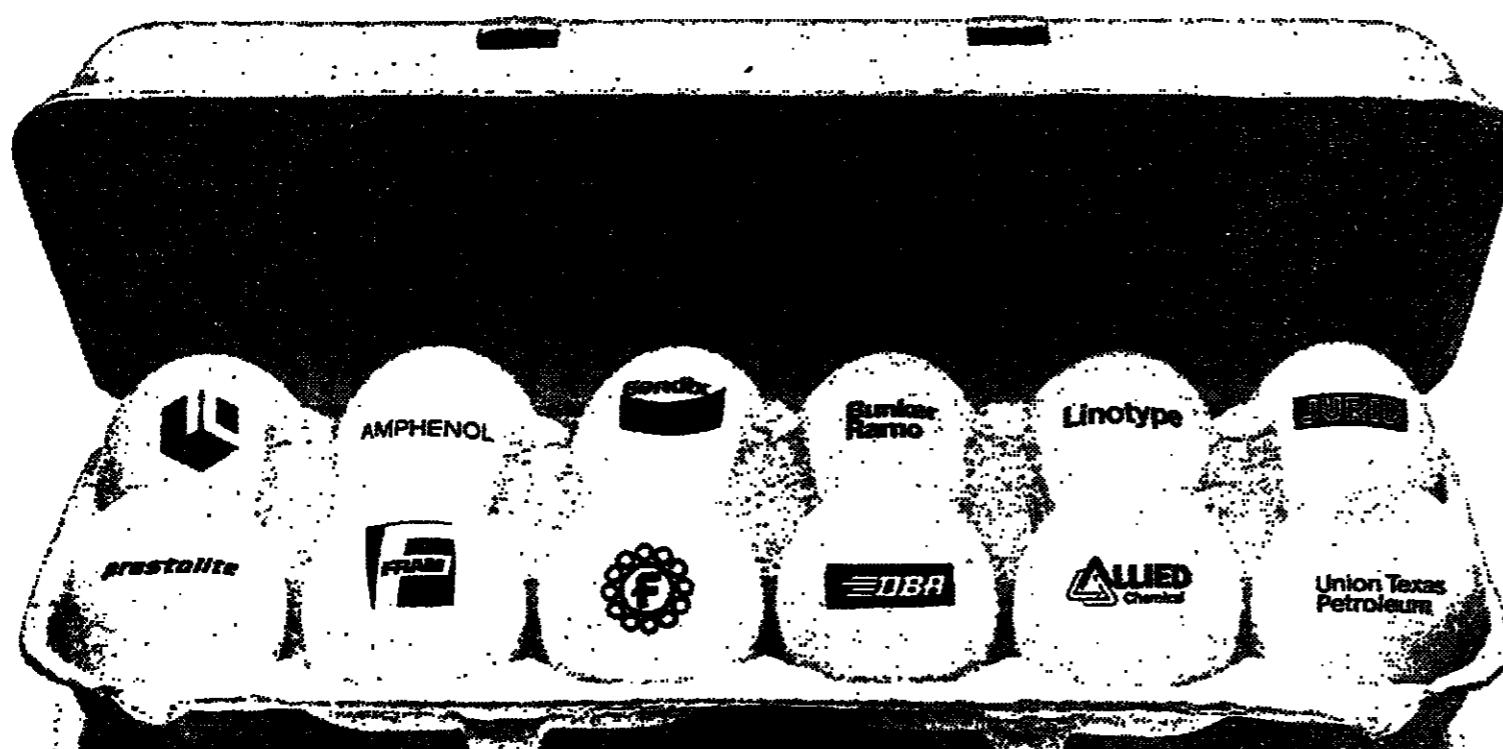
• The country's four military services—army, navy, airforce and gendarmerie—use different methods and organisations for keeping stocks of common spare parts for equipment such as helicopters. Extraordinary costs and delays sometimes arise in the furnishing of technical information. The operating and maintenance documentation for the Mirage 2000 fighter, for instance, costs FF 200m, or as much as a single plane.

• The transfer of France's elite Polytechnique civil servant training establishment from the Paris centre to an outlying suburb cost FF 850m, partly due to mistakes in managing the move. In 1982, former Polytechnique students still owed FF 9.8m in education fees, some dating back to 1959.

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Allied Irish Bank	10 %	Hill Samuel	10 %
Amro Bank	10 %	C. Hoare & Co.	10 %
Henry Amsbacher	10 %	Krungtong & Shanghai	10 %
Armen Trust Limited	9½ %	Kuwaiti Trust	10 %
Associates Corp. Corp.	10 %	Knowledge & Co. Ltd.	10 %
Banque BNP	10 %	Lloyd's Bank	10 %
Bank Hapoalim BM	10 %	Mallinbank Limited	10 %
BCCI	10 %	Edward Manso & Co.	11 %
Bank of Ireland	9½ %	Midland Bank	10 %
Bank of Cyprus	10 %	National Australia	10 %
Bank of India	9½ %	National Bank of Kuwait	10 %
Bank of Scotland	10 %	National Girobank	9½ %
Barclays Bank	10 %	National Westminster	10 %
Beneficial Trust Ltd.	11 %	Norwich Gen. Tr.	10 %
Brit. Bank of Mid. East	9½ %	People's Tr. & Sv. Ltd.	10 %
Brown Shipley	10 %	R. Raphael & Sons	10 %
BNL Bank Nederland	10 %	R. S. Reuben & Co.	10 %
Caron Pernot's Trust	10 %	Robt. Bosch Gmbh	10 %
Charterhouse Japch.	10½ %	Royal Trust Co. Canada	10 %
Cayzer Ltd.	10 %	J. Henry Schroder Weiz.	10 %
Cedar Holdings	10 %	Standard Chartered	10 %
Charterhouse Japch.	9½ %	Trade Dev. Bank	10 %
Choularton	10½ %	TCB	10 %
Citibank NA	10 %	Trustee Savings Bank	10 %
Citibank Savings	10 %	United Bank of Kuwait	10 %
Clydesdale Bank	10 %	Volksbank Linz	10 %
E. C. Coles & Co. Ltd.	11½ %	Westpac Banking Corp.	10 %
Com. Bk. N. Eng.	9½ %	Whiteaway Leidlow	10 %
Consolidated Credits	10 %	Williams & Glynn's	10 %
Co-operative Bank	10 %	Wintrust Secs. Ltd.	10 %
The Cyprus Popular Bk	9½ %	Yorkshire Bank	10 %
Dunbar & Co. Ltd.	10 %	■ Member of the Accepting Houses	
Duncan Lawrie	10 %	• 7-day Deposits 6.5% 1-month	
E. T. Trust	10 %	10% £10,000. 12 months 10.25%	
Exeter Trust Ltd.	10½ %	10% £10,000. for sums of under	
First Nat. Fin. Corp.	11 %	£10,000 £20,000 and over 10.5%	
First Nat. Secs. Ltd.	10 %	7½% £20,000 and over 8%	
Globe & Fifer	9½ %	Call deposits £1,000 and over	
Goodlays Bank	10 %	21-day deposits over £1,000 7.5%	
Guinness Mahon	10 %	Demand deposits 6.5%	
Hambros Bank	10 %	Mortgage base rate	



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## EUROPEAN NEWS

## Swedish industrial recovery 'boosted by home demand'

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE PERFORMANCE of Swedish industry strengthened during the second quarter according to the latest Swedish business survey by the National Institute of Economic Research.

The recovery which has now been under way for more than a year is being sustained by a stronger demand from the domestic market as well as by swiftly rising exports.

Capacity utilisation in industry still falls short of "boom conditions" says the institute, but the recovery has reached the high point of the last period of economic growth in 1979/80.

Most industries are enjoying stronger demand but the sectors benefiting most from the upturn are pulp and paper manufacture and the metal and engineering industries.

Swedish industry expects a further increase in orders and output in the third quarter and plans for the second half of 1984 are "clearly expansive," says the research institute.

The recovery in domestic demand is chiefly benefiting the engineering industry and parts of the consumer goods sector.

## OVERSEAS NEWS

# Hong Kong battens down against a stock market storm

**TYPHOON BETTY** was not the only tropical storm breaking over Hong Kong yesterday.

A fresh bout of nerves over the territory's political future swept stock market prices down to their lowest levels for almost eight months and tested the local currency more sternly than at any point since it was pegged to the U.S. dollar last year, October last year.

"Politically as well as climatically, the Typhoon season has just begun, and some pretty turbulent times can be expected between now and September," a leading businessman said.

September not only marks the end of every year's typhoon season, but is the month at which China and Britain are aiming to initial an agreement on the future of the territory beyond 1997, when China is to resume sovereignty over the Colony when Britain's leases run out.

The crisis over the local currency, which erupted suddenly last Friday when the Colony's bearish and rumour-ridden financial community con-

viced itself that the banking authorities no longer had the will or the ability to hold the Hong Kong dollar at 7.80 to the U.S. dollar, is already past its worst.

Prompt action by the Hong Kong Association of Banks in raising interest rates by a record 31 percentage points to 17 per cent seemed after the weekend to have calmed fears.

As local interbank interest rates leapt above 20 per cent, so the HK dollar strengthened towards the peg level.

But political worries, based on uncertainty over what sort of agreement Britain is likely to reach with China on the Colony's future, are expected to get much worse before there is a chance of them getting better.

These are based on the twin convictions that Britain cannot be trusted to stand out for an agreement that is acceptable to the Hong Kong people, and that China's economic and political systems are so different from those of Hong Kong that, no matter what assurances Deng Xiaoping, the Chinese leader,

A fresh bout of nerves over Hong Kong's political future has brought stock market prices to their lowest level for almost eight months and is testing the local currency more sternly than at any point since it was pegged to the U.S. dollar last year, David Dodwell reports.

gives about preserving "one country with two systems," these assurances are unlikely to survive intact for long after 1997.

These fears have been worsened by the secrecy surrounding the Peking negotiations, by contradictory comments and leaks from a number of Chinese officials in Peking and Hong Kong, and by the increasingly obvious fact that after 17 rounds of secret talks between Chinese and British officials, serious differences remain.

Nor have Hong Kong people found comfort in the dismissive statement given in both London and Peking to delegations of

the appointed local members of the Executive and Legislative Council in Hong Kong — the nearest thing the colony has to elected representatives.

To have these anxieties dismissed, and the delegations carrying them scorned, by MPs at Westminster and by no less than Deng Xiaoping in Peking has been a sobering experience for many Hong Kong people.

The most recent obstacle is the Chinese admission that they are pressing for a Sino-British joint commission to oversee the expected 13-year transition of Hong Kong back to Chinese sovereignty.

A series of orchestrated leaks have made clear that the

Chinese are pressing, not for a backroom consultative group that would simply be informed of the Hong Kong Government's policy, but for a hierarchy of bodies which would monitor the territory's reserves, the state of currency and other areas of economic and political administration.

Xu Jiatun, director of the Xinhua news agency in Hong Kong and Peking's senior representative, said recently that the body would play a supporting and co-ordinating role in the work of the Hong Kong Government's role to maintain stability and prosperity during the transition period.

So many people in Hong Kong, the proposed body looks very much like a shadow government. British negotiators in Peking were sufficiently perturbed by the idea to return to London last week for direct consultations in Whitehall.

One political observer noted yesterday: "The Governor returned to Hong Kong from talks with Mrs Thatcher insisting that everything was going normally and wanting to dispel rumours

that the talks were in trouble. "How can we believe him, when we know why he went to London, and that he has returned with two options — either to risk a breakdown of the talks by refusing to accept the Chinese demand, or to capitulate, giving China effective control over the Colony, not from 1997, but from 1985?"

These jitters have been heightened by a number of corporate upsets. Most recent was the decision by Wang Guangyings head of the Peking-backed Everbright Industries, to back out of a HK\$10 billion property deal in Hong Kong's North Point.

This seriously upset the most recent, when the deal was first "agreed" in January, it was heralded as an expression of Chinese confidence in, and support for, the economy in general and the property market in particular.

The deal had played an important part in boosting the Hong Kong stock market in the early months of this year. Another aggravating factor has been fresh evidence of a

steady flight of capital away from the Colony. Hong Kong's newspapers carry almost daily advertisements offering advice on how to invest capital overseas.

Exports have grown in real terms by about 50 per cent over the past year, narrowing the colony's visible trade gap. Inflation has fallen back into single figures. The gross national product (GNP) grew by over 8 per cent last year.

There are real fears that the crisis could slow recovery in its wake. With prime lending rates now at 17 per cent, fresh investment in manufacturing industry will be dampened.

A number of Hong Kong's heavily indebted companies will also begin to break if interest rates remain at these high levels for very long.

As Hong Kong was yesterday battered down against typhoon Betty, there was comfort to be drawn from the fact that, in a couple of days, the weather would be back to normal.

As for the equal of political uncertainty, no one was quite so sure that it would pass so soon.

## Rand's decline increases economic fears in S. Africa

BY JOHN STEWART IN JOHANNESBURG

THE RAND continued to slide yesterday in the wake of a strong dollar and rampant dollar-buying by local importers, with suspicions being openly raised in the business community that not all the rand's serious losses were attributable to the strength of the U.S. currency.

There were fears that, despite the reassuring weekend statement by the Ministry of Finance and the central bank, the South African Government will be forced "as a result of intractable structural rigidity and political influences to shy away from tough market-related responses such as a severe reduction of

the money supply increase."

The rand opened at U.S. cents 68.45 after Friday's close of U.S. cents 69 despite continued support from the South African Reserve Bank. It was trading in the afternoon at 67.50 cents.

The South African currency had already declined by about U.S. cents 5 in just over a week, and, with a large overhang of dollar-dominated debt in the domestic market, dealers were reluctant to predict the extent of the slide.

In the weekend statement, Mr Owen Horwood, the Finance Minister, and Dr Gerhard de Kock, Governor of the Reserve Bank, said that "the importance

of realistic exchange rates can hardly be over-emphasised under the present circumstances."

Account would have to be taken of the fact that the rand's decline might be temporary...

The appreciation of the dollar in terms of virtually all other currencies was likely to be reversed during the coming weeks, they said.

What mattered was the average rand price of gold over a period of months, not days. "The statement announced a further 0.25 per cent point increase in the Central Bank's discount rate. This means the re-discount rates for Treasury

Bills and bankers' acceptances will rise to 18.75 per cent and 18.75 per cent respectively.

As a result, many market observers are confident that prime rates, currently 31 per cent, will rise again this week.

However, a Standard Bank study of the behaviour of the trade-weighted value of the rand shows there are other forces at work. Against a value of 100 in June 1974, Standard Bank's trade-weighted index is now minus 26.5 per cent, compared with minus 20.3 a week ago and minus 15.8 per cent a year ago.

The South African economy is in no position to withstand external shocks of the kind that continue to batter its currency. The money supply is growing too fast — over 20 per cent annualised — and the year-on-year inflation rate is once again heading for 12 per cent, after almost going under 10 per cent at the end of last year.

This test of resolution could hardly have come at a worse time for South Africa. The Government stands between outgoing and incoming Ministers of Finance; the onslaught from the political far Right has intensified, and the country's new constitutional dispensation of a tricameral parliamentary system will doubtless increase populist pressure for greatly increased social spending.

Mr Hawke seems, however, to have the numbers for a motion which would allow mining to go ahead at two developments in the Northern Territory and at the A318 Roxby Downs project in South Australia.

## Asean again urges Hanoi to quit Kampuchea

By Chris Sherwill in Jakarta

THE SIX COUNTRIES of the pro-Western Association of South East Asian Nations (Asean) yesterday reiterated their appeal to Communist Vietnam with draw its forces from neighbouring Kampuchea, stressing that a comprehensive settlement was needed speedily.

The association's Foreign Ministers — the highest-level Asean group to meet regularly — made the call at their 17th annual meeting in Jakarta. Officials said it pointed to further flexibility in the detailed peace plan they first unveiled last year.

The statement from the six — Indonesia, Thailand, Malaysia, the Philippines, Singapore and Brunei — followed a call for "immediate dialogue" made a week ago by the three Indo-Chinese states of Vietnam, Laos and Kampuchea.

Asean sees Hanoi's action as a threat to regional stability.

The fresh element in Asean's latest statement is based on a recent call for "political reconciliation" from Prince Norodom Sihanouk, the country former ruler who heads one of the three factions fighting together to regain power.

## Beirut Airport reopens as protesters block roads

BEIRUT — Beirut airport reopened yesterday after a five-month closure, but the first passengers arrived in a city split in two by protesters demanding the release of hostages held by rival militias.

Officials fear the protesters threaten plans to restore peace to the city.

The first flight operated by Lebanon's Middle East Airlines (MEA) since battles shut the airport on February 6 arrived as demonstrators blocked access roads with tree trunks, telephone poles and blazing tyres.

Brutal port also resumed operations, but other road blocks stopped most port employees from reporting for work.

Families of people believed to have been seized by Moslem and Christian militias in nine years of civil war barricaded

all four official passages between Beirut's Christian and Moslem sectors.

Moslem militiamen accuse the Christian Lebanese Forces' militia of having kidnapped 2,000 people. The Christian force holds the Moslems responsible for the disappearance of 1,500.

But both sides admit they now hold only about 200 hostages in all. The rest are presumed killed. Official promises to free those still alive awoke relatives' hopes, but delays have provoked them.

• Mr Mohammed Al-Faitouri, the senior Libyan diplomat in Beirut, was kidnapped by unidentified armed men yesterday, security officials said.

Mr Al-Faitouri, head of the "Libyan Brotherhood Bureau" (Embassy), was seized near the embassy building. Reuter

## Hawke wins go-ahead for foreign banks in Australia

BY COLIN CHAPMAN IN CANBERRA

MR BOB HAWKE'S Government scored a major victory at the biennial conference of the Australian Labor Party yesterday when delegates voted by 86 to 41 to allow foreign banks to be established in Australia.

Both Mr Hawke and Mr Paul Keating, Treasurer, made powerful speeches at the policy-making conference, arguing that the granting of licences to

foreign banks would provide jobs as well as stimulating competition for Australia's four major trading banks.

The Federal Cabinet is now likely to meet within a few weeks to give approval to calling tenders for the issuing of new banking licences. At least one bank each from Japan, the U.S., Europe and Britain are likely to be successful in the

tender.

In a day in which the Left suffered a number of reverses, Mr Keating also won endorsement for a conservative economic strategy based on a reduction in the federal budget deficit to about A\$7bn (£4.3bn). Moves for a more expansionary strategy were defeated by conference vote.

But the conference accepted

a proposal from Mr John Dawkins, Finance Minister, for an immediate major review of Australia's taxation system.

Guidelines for this include a restructuring of income tax scales and a rationalisation of the system of deductions and rebates along with a restructuring of indirect taxation and a stronger emphasis on capital taxes.

The Left, bumbled in yesterday's voting, will come back fighting today when they try to persuade the conference to put a stop to uranium mining.

Mr Hawke seems, however, to have the numbers for a motion which would allow mining to go ahead at two developments in the Northern Territory and at the A318 Roxby Downs project in South Australia.

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## Kuwait seeks Soviet arms

MOSCOW — Kuwait's Defence Minister, Sheikh Salem Al-Sabah, arrived in Moscow yesterday for a 10-day visit, during which he is expected to seek supplies of anti-aircraft equipment and other military hardware.

Middle East officials said the

prime purpose of his trip was to seek additional equipment to improve Kuwait's existing batteries of ground-to-air missiles.

Western diplomats in Moscow said they expected the Soviet Union to be sympathetic to Kuwait's needs.

## AMERICAN NEWS

### Jackson support for Mondale 'not to be taken for granted'

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE Rev Jesse Jackson, the black presidential contender, has again warned that his support for the Democratic candidate in November's U.S. elections is not to be taken for granted.

Mr Jackson yesterday denied that he will urge a boycott of the election by black voters if he is not satisfied with the outcome of next week's Democratic national convention in San Francisco.

However, he is making clear that the party must not ignore the strength of the power base he has built by winning more than 20 per cent of the popular vote in this year's Democratic primaries and caucuses. Although Mr Jackson last week pledged to support Mr Walter Mondale as the probable Democratic candidate in the autumn campaign, he is now deliberately letting it be known that the enthusiasm with which he does so is still open to question.

In an interview at the weekend, Mr Jackson said that he was "not obliged to work for the party if that is not my position." On Saturday, he urged black voters, who could provide the Democrats with the margin of victory in November, to await

his "signal" on what to do after the convention.

Mr Jackson recently warned the party leadership that his black supporters could not be counted on to vote simply as a result of "anti-Reagan mania" or a fear that they did not support the Democratic candidate they would somehow "get left behind."

In addition, Mr Jackson still believes the fairness of the Democratic presidential selection process which has given him only about 8 per cent of convention delegates. He has called a number of resolutions for at the convention, including demands for a reduction in U.S. defence spending and a reform of voting procedures in southern states which he believes discriminate against blacks.

Meanwhile, pressure is mounting on Mr Mondale from his advisers and party leaders to take the unusual step of announcing his vice presidential choice this week, before the convention starts on July 18. Many fear that, if he does not do so, he will lose as if he is bearing to pressure groups at the convention, as each loudly demands the choice of its own candidate.

### IFC names new chief and change in lending

By Anatole Kaletsky

THE International Finance Corporation, the World Bank affiliate which invests in private sector companies in developing countries, yesterday announced new lending policies and the appointment of a new chief executive to spearhead the ambitious five-year corporate plan approved by the IFC board last month.

The IFC's new executive vice-president will be Sir William Rycart, at present permanent secretary of the UK Overseas Development Administration and formerly second permanent secretary of the Treasury. Sir William will be the effective head of the IFC, since the corporation's titular president, Mr A.W. Clausen, is also president of the World Bank and is primarily concerned with running the parent organisation.

The corporate expansion plan which Sir William will oversee projects a doubling in the IFC's net investment rate, from a total of \$1.9bn (£1.4bn) in the last five years to \$4.4bn in 1988-89. The total value of projects assisted by the IFC over the next five years, on the basis of the six-to-one ratio of IFC to other finance established in the past, will be \$25bn.

As part of its efforts to increase the range, as well as the magnitude of its financial services, the IFC will offer loans at floating rates for the first time in its 28-year history, it was announced yesterday.

The new floating rate loans, which will carry interest rates of between 1½ and 2½ per cent over six-month London interbank offered rate, will make up about one-third of the IFC's projected lending in 1988-89. Mr Georg Gabriel, vice-president for finance and planning, said: "About 20 per cent of the IFC's total commitments in the next five years will be in the form of equity-type instruments, and the rest will be traditional fixed rate finance."

Mr Gabriel said that one of

IFC's advantages as a lender to private companies in developing countries during the debt crisis was that it did not operate country lending limits similar to those of the commercial banks.

The main rebel group operating from Honduras is the Nicaraguan Democratic Force (FDN) which has up to 12,000 men under arms.

"Black Moon" is aimed at taking control of territory and

# HOW THE MINERS ON STRIKE HAVE BEEN MISLED....

## ABOUT THE PLAN FOR COAL.

Miners who are on strike are angry. And it's easy to understand why.

They are angry because of what they have been told by their leaders.

But have they been told the truth?

The sad thing is that this strike is totally unnecessary.

To get them out on strike, our miners have been deliberately misled by their leaders. Causing both bitterness and hardship among miners.

If it goes on long enough, the strike threatens up to 30 good pits with permanent closure. And it could cost not only miners, but also steel workers and railwaymen jobs that should not be lost.

It will drive away future coal customers.

It will make coal more difficult to sell.

Surely, this isn't what our miners want.

That's why, day by day, the Coal Board is publishing the facts. Facts that have been buried by the emotion, and the propaganda of the strike.

**Has Plan for Coal's investment been honoured?**

Time and time again, the miners' leaders have accused the Coal Board of not honouring the Plan for Coal.

The Plan for Coal, drawn up in 1974 between the NCB, the mining unions and

the Government, hoped for £4.3 thousand million to be invested in the coal industry between 1974 and 1985.

So far, £6.5 thousand million has been invested. That's £2 billion, or 50 per cent more than envisaged. (All figures are expressed in today's money).

**Is Plan for Coal's production target being achieved?**

Because Plan for Coal did not predict the effects of the fall in energy consumption, the forecast for coal demand in 1985 was about 20 million tonnes more than we now estimate will be used. But, in percentage terms, the Plan hoped that by 1985, coal would be providing a third of the nation's energy needs. Currently, we have a slightly better share of the market than forecast.

**Is the industry being modernised – as hoped for Plan for Coal?**

Plan for Coal looked for 42 million tonnes of new capacity by 1985. All this capacity is now completed or under construction.

Plan for Coal expected that the new low-cost capacity would replace the worst, most uneconomic capacity.

Yet the miners' leaders refuse to recognise this.

The Final Tri-partite Report on the Plan for Coal said in paragraph 27:

"inevitably some pits will have to close as their useful economic reserves of coal are depleted".

The Plan for Coal envisaged that between three and four million tonnes of capacity would be closed each year. Yet the average has been only about half that amount.

Since 1974, only 80 pits have closed. Just 12 per cent of our production is now directly costing more than £275 million a year to support. This is money that should be going into modernising our better pits – as Plan for Coal intended it would.

Britain is the only country in Western Europe that is investing so heavily in the future of coal.

The British coal industry has excellent prospects.

**This strike – not the Coal Board – could butcher the industry.**

That's why it is so important that this strike ends soon.

It was called by the miners' leaders. It now needs to be called off by the miners themselves.

## NCB

**One in a series issued  
by the National Coal Board.**

## WORLD TRADE NEWS

## UK wrangle over collection of VAT resolved

BY CHRISTIAN TYLER, TRADE EDITOR

**AN ARGUMENT** between Customs and Excise and the clearing banks about the operation of the UK Government's scheme for accelerating payment of VAT on imports has been resolved.

According to importers, the wrangle was threatening to cause administrative delay, resulting in chaos at the ports when the scheme takes effect on October 1.

The Committee of London Clearing Banks had objected to the terms of the guarantee that banks have to provide for importers which apply to pay their VAT bills monthly by direct debit.

Many smaller traders, unable or unwilling to pay VAT immediately on the arrival of their consignments, have applied for this limited deferral. Their applications have to be in by the end of this month.

Now the Customs and Excise has lodged a "letter of intent" with the clearing banks' committee, and banks will instruct their branches to provide customers with the necessary guarantees.

Settlement of this relatively minor dispute has not, however,

## Cairo puts off choice of N-plant contractor

By Charles Richards in Cairo  
EGYPT has postponed a decision on who will build its first nuclear power plant while the nation's consultants, Moto-Columbus, consider the answers to some 300 technical questions asked of the bidders, according to officials in Cairo.

The choice of bidder was to have been made in June, then was postponed to mid-July, but now officials do not expect a decision before the end of the month.

Bids were called for the building of one or two 1,000 Mw pressurised water reactors (PWR) at Al-Dahab, 160 km west of Alexandria on the north-west coast. Egypt intends to build eight such reactors to generate 40 per cent of its electricity needs by the year 2,000.

When bids were opened last November, there were offers from five companies: Westinghouse and Bechtel, the U.S. Kraftwerk Union of West Germany, a Franco-Italian consortium led by Framatome of France. The fifth bid was from BBC of West Germany and Switzerland for the conventional non-nuclear island only.

The Franco-Italian consortium is most strongly placed since it is committed financing for the project.

The French Government export credit agency has said it would guarantee up to \$900m in loans, and the Italians have committed themselves to \$600m. They are counting on the Egyptian Government for the remaining \$700m put aside from oil revenues in a special renewable energy fund.

### Export credit rate change

**NEW MINIMUM** export credit rates to be charged by OECD countries from July 15 were published yesterday, our Trade Staff writes.

This is the first move in the so-called "consensus" rates since a semi-automatic adjustment system was agreed last

October. It follows the first appreciable change since then in government bond rates for the five SDR currencies.

Arrangements for officially-supported financing in low interest rate currencies—those whose commercial rates fall below the "consensus" top rate—are not directly affected.

**UK sells 140 buses to Hong Kong group**

KOWLOON MOTOR BUS OF Hong Kong has ordered from the UK 140 buses in kit form for assembly in the territory, our Trade Staff reports.

The contract is being financed with the help of an £8.5m loan facility arranged by the merchant banking arms of the Hong Kong Bank group. The loan will be at 10.35 per cent, and is backed by Britain's Export Credits Guarantee Department.

The order for buses and spares has been placed with a range of UK companies, including Hestair Dennis, Duple (Metsec), Leyland, Metro Cammell Weymann, and Walter Alexander.

## Dutch gas price squeezed by Soviet supplies

BY JAMES BALL

DISTRIGAZ of Belgium has won a special three-month gas price concession from its main supplier aGasunie in a move which prevented the Soviet Union gaining a toehold in the Belgian gas market.

According to the newsletter International Gas Report, Distrigaz, the Belgian national gas company approached its Dutch counterpart aGasunie in the closing days of June with a Soviet spot contract in hand and asked Gasunie to beat it. Distrigaz was keen to keep Soviet competition out of a market it supplied with 5.6bn cubic metres last year, did just that. But the marketing battle with its Soviet competitor,

Soyuzgazeksprom, is bound to affect the price expectations of both exporters' West European customers this year.

The Soviet contract followed Belgian government approval in mid-June for Distrigaz to approach Soyuzgazeksprom for a cheap supply of gas for the country's ammonia and fertiliser producers. The downstream producers, which have long complained of unfair competition from their Dutch counterparts, they pay a special price for their gas. This was the cue for Distrigaz to go to Gasunie to ask the Dutch company to match it.

In the gas industry where 20

year contracts with minimum lifting requirements are the norm, "spot" is less than two years.

It was up to 500m cubic metres a year, 15 months, from July 1, 1984; had a fixed price for the first three months with regular renegotiations thereafter; undercut the French and German price by 10-15 per cent (\$3.82-\$4.05m British thermal units—Btu—assuming a French price of \$4.50 per m Btu) and, most important contained no minimum lifting requirement.

This was the cue for Distrigaz to go to Gasunie to ask the Dutch company to match it. In the gas industry where 20

Gasunie was not given much Soviet gas contract, due to start in October. The price just won by Italy's Namur was reported in International Gas Report as \$3.60 per m Btu. Rubrgas, it is understood, met with Soyuzgazeksprom negotiators on price last week.

The second West German contract, also beginning in October 1984, will face similar price talks in the six months leading up to start up.

Gasunie negotiates new price structures with its customers every three years, and will have to settle with its customers before October knowing that Soviet negotiators will be stepping up both price and supply competition.

## Boeing, Airbus bid for New Zealand order

BY DAI HAYWARD IN WELLINGTON AND MICHAEL DONNE IN LONDON

A BEHIND-THE-SCENES battle to win the order for three new Air New Zealand wide-bodied jets is going on between the makers of the Airbus A-310 and the Boeing 767.

The New Zealand Government has given Air New Zealand approval to buy the new wide-bodied jets as well as a new Boeing 747 to add to its existing fleet. The combined value of these orders is likely to exceed \$1.5bn.

Boeing feels it has an advantage because most of the Air New Zealand fleet is composed of Boeing aircraft.

It is understood Air New Zealand prefers the Boeing, but the Government sees political advantages in choosing the Anglo-German-French aircraft.

The new aircraft will be used on the Wellington-Sydney route and on Air New

Zealand's Pacific services. Salesmen for both the U.S. Boeing and Airbus Industries, headquartered on Toulouse, have been in New Zealand pushing for a deal.

Although the A-310 is claimed to have an advantage in its cargo-carrying capacity this is not vital to Air New Zealand's cargo needs.

Boeing feels it has an advantage because most of the Air New Zealand fleet is composed of Boeing aircraft.

Boeing also has an advantage because the cost of the new aircraft purchased will definitely be a saving. This gives it the opportunity to offer a special pricing structure if it gets the order for all four aircraft.

Air New Zealand will seek

delivery of the first twin-jet in September, next year, with the rest in 1988.

Mr Norman Geary, chief executive of the airline, said: "We have been showing good, sound growth on both international and domestic routes for some time and it is clear that we will not be able to cope without fleet expansion from last year's 10 aircraft."

© Swissair, the Swiss flag airline, is to spend \$175m (\$215m) on a major re-equipment programme involving purchase of eight new Fokker F-100 short-haul twin-engine jet airliners, and four more McDonnell Douglas DC-9-31 twin-jets.

In addition, Swissair has taken an option on another six F-100s.

Although the F-100 order

## Textile joint ventures with Saudis urged

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

CLOTHING and textiles manufacturers in Britain considering the Saudi Arabian market should attempt to set up joint ventures as a first step according to a report from the clothing industry's economic development committee.

Saudi policy is to buy locally as far as possible and Saudi tenders are allowed a 20 per cent price advantage over foreign competitors. With an import duty on goods which can otherwise be supplied locally of 20 per cent over and above the

standard 4 per cent, life can be difficult for exporters.

In textile piece goods, the Little Noddy report says there is no local producer of substance but that there is considerable interest in man-made fibre production and man-made natural fibre mixes.

Another area of interest is goetexiles for use in agriculture and construction.

Joint ventures in making clothes would demand careful assessment of local partners and first-class British technology. Most of the labour

would have to be imported, primarily from further east, but any investment would be grant aided.

South Korea, Hong Kong and Pakistan are all strongly established suppliers to the country, providing a prompt service and are in constant touch with local buyers.

American influence is also strong, linked with the American presence in the Kingdom and many workwear items are produced to U.S. specifications.

The country is highly uniform conscious and while most military and defence contracts are subject to open tender competition is strong with the Koreans well established.

There is, however, opportunity to supply non-military uniforms to a wide variety of end users, especially in hospitals, oil-related industries, construction and hotels.

\*Sport Spotlight: Saudi Arabia from NEDO Multibank, London SW1; £3.

## Shell doubts on Brazilian alumina deal

By Andrew Whitley in Rio de Janeiro

ROYAL DUTCH/SHELL is reconsidering the level of its participation in the \$1.5bn Alumar project, a major alumina and aluminium complex at São Luis, on Brazil's north east coast.

The first stage of Alumar in which Alcoa has a 60 per cent holding and Shell 40 per cent, through its Billiton Metals subsidiary, is due on stream within the next few days. Initial capacity is set at 500,000 tonnes a year of alumina and 100,000 tonnes of aluminium.

Concerns over the large gap between the government-controlled domestic price of aluminium and the much higher world market price lies at the heart of the debate within Shell over whether or not it should maintain its shareholding in a planned \$235m expansion of capacity at Alumar.

The inter-ministerial council responsible for the Greater Carajás programme—which Alumar forms a big part—last week gave the go ahead for the expansion, which will double aluminium output. But the Government also said the complex would have to export 50 per cent of its initial alumina and aluminium production, and a higher percentage of second stage output.

Shell had been hoping to use its share of Alumar alumina to feed the new Valeal aluminium plant near Rio de Janeiro.

## Let the tiger show you the best way to invest in Malaysia.

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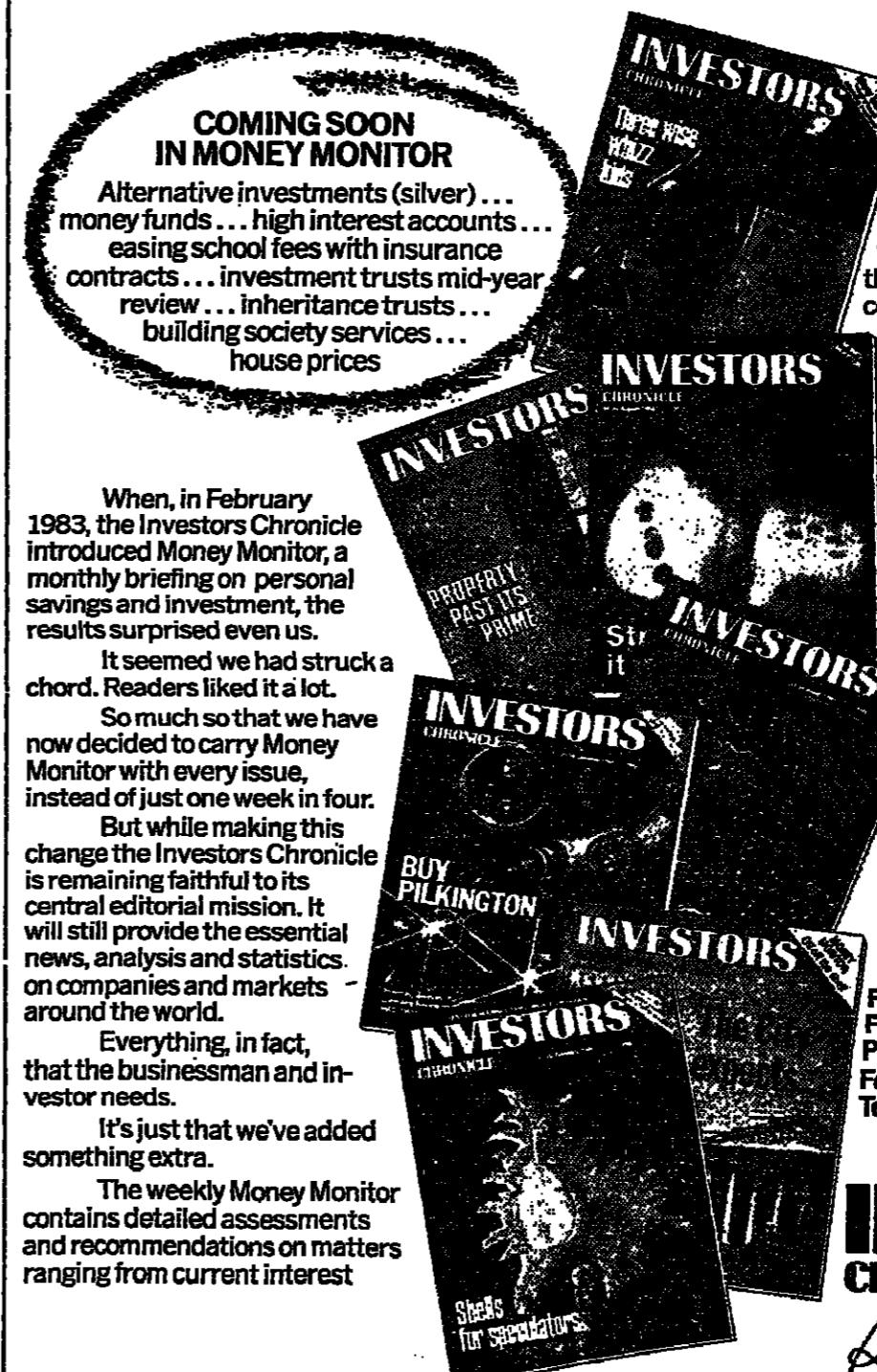
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When, in February 1983, the Investors Chronicle introduced Money Monitor, a monthly briefing on personal savings and investment, the results surprised even us.

It seemed we had struck a chord. Readers liked it a lot.

So much so that we have now decided to carry Money Monitor with every issue, instead of just one week in four.

But while making this change the Investors Chronicle is remaining faithful to its central editorial mission. It will still provide the essential news, analysis and statistics on companies and markets around the world.

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كلاص الفعل

## UK NEWS

# Service chiefs lose plea over defence reforms

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

A WHITE Paper (policy document) detailing what might prove the most radical reorganisation of the Ministry of Defence for more than two decades will be published by Mr Michael Heseltine, Defence Secretary, next week.

His reorganisation of the ministry, foreshadowed with the publication of a consultative document last March, is to go ahead despite appeals by the chiefs of the three armed services that aspects of it will be detrimental to service morale and efficiency.

The head of the army, navy and airforce - General Sir John Stanier, Admiral Sir John Fieldhouse and Air Chief Marshal Sir Keith Williamson - told Mrs Margaret Thatcher, the Prime Minister, last week of their opposition to the proposals.

The three men, with Mr Heseltine, Field Marshal Sir Edwin Bramall and Sir Clive Whitmore, the permanent secretary, met Mrs Thatcher for nearly an hour on Wednesday evening. During that meeting, however, and at a Cabinet meeting the next day, Mrs Thatcher is understood to have endorsed Mr Heseltine's proposals fully.

According to Defence Ministry officials, the White Paper draft is being circulated as a matter of courtesy to Cabinet ministers. They expect it to be published unchanged, next week, probably on Wednesday or Thursday.

The key aspect of Mr Heseltine's

reforms to which the service chiefs have objected is believed to be the abolition of the operational and policy staffs of the three services. They are to be transferred to a Combined Defence Staff, responsible only to the Chief of the Defence Staff and to the minister himself.

In his March consultative document, Mr Heseltine made clear that his intention was greatly to strengthen the centre and diminish, if not abolish, what he and many critics of the MoD have long seen as destructive inter-service rivalry.

He is also to create a centralised Office of Management and Budget. That, and the Combined Staffs, will allocate resources "between" and within service programmes" as well as prepare the detailed operational requirements for weapons systems. The reform is expected to result in a slimmer MoD.

Mr Heseltine has also been conducting an inquiry into the 41,000 strong Procurement Executive (PE), which spends more than £7bn annually on buying arms for the forces. However, next week's White Paper is not expected to list detailed changes to the PE, officials say.

In Madrid yesterday, Mr Heseltine, after meeting European colleagues to discuss collaboration on future European fighter aircraft, sought to play down the service chiefs' opposition to the reform.

## Treasures rescued in £1m York Minster fire

FINANCIAL TIMES REPORTER

REBUSES including tapestries and silver were saved in the early hours of yesterday when fire destroyed the south transept of York Minster, one of the finest examples of early English architecture.

Damage to the building - one of Britain's best-known cathedrals which attracts 2m visitors a year - was provisionally put at more than £1m. The miter is thought to have been struck by lightning.

Hundreds of firemen fought the fire for more than three hours and managed to save the rest of the 13th century building, including the central tower.

## Judge blocks sale of diaries

FINANCIAL TIMES REPORTER

A HIGH COURT judge in London yesterday blocked the planned sale at Sotheby's, the London auctioneers, of the diaries of the revolutionary fighter Che Guevara.

Mr Justice Staughton, sitting in private, made the order on the application of the Bolivian Government. The order which directs Sotheby's not to part with the diaries prevents their return to the un-

identified vendor who put them up for sale.

The order remains in force pending the hearing of an action over a claim to ownership of the diaries by the Bolivian Government.

Che Guevara, who fought alongside Fidel Castro in the Cuban revolution, wrote the diaries during his final guerrilla campaign in Bolivia, where he was shot by an army firing squad in 1967.

There were protests before and after the consecration because of the bishop's unconventional views on the Virgin Birth and the Resurrection.

## Hill Samuel Base Rate

Hill Samuel's Base Rate for lending is increased from 9½ per cent to 10 per cent per annum with effect from the close of business on July 9th, 1984, not July 8th as stated in yesterday's announcement

Hill Samuel & Co. Limited  
100 Wood Street, London EC2P 2AL  
Telephone: 01-628 8011

## Austin Rover to build Honda version of joint executive car

BY JOHN GRIFFITHS

AUSTIN ROVER indicated yesterday that its production plans for the XX executive car being developed jointly with Honda are on a substantially larger scale than the Japanese manufacturer's.

Honda plans to build only 40,000 cars a year at its Sayama plant, Kyodo newsagency quoted officials as saying last weekend.

Austin Rover, the volume cars division of BL, the state-owned car manufacturer, would be asked to build 10,000 a year of Honda's version in addition to its own Rover version at its Cowley plant near Oxford.

About 15,000 of the Sayama-built

cars would be sold in Japan. Of the 25,000 exports, 20,000 would go to the U.S., and 5,000 mainly to other markets in South-East Asia.

Of the 10,000 Cowley-built Honda models, 5,000 would be sold in the UK and the remainder sold elsewhere in the EEC.

Honda would not say how many of the Rover cars it will build at Sayama, under the manufacturing agreement signed in March, which committed the two manufacturers to building their own and their partner's cars.

Although the cars will share many components, the Honda and Rover versions will differ consider-

ably in appearance and specification.

Austin Rover would not give details of its own production plans. The car is highly important for the company - a flagship model which, chairman Mr Harold Musgrave says, will take Austin Rover back into the U.S. market and capture a significant slice of the European market.

It will be a direct rival for cars such as Renault's recently launched 25 executive car. Renault plans an output of 150,000 25s a year, although it says there are no plans to sell it in the U.S.

## Chemical groups' deal probed

BY ROBIN REEVES, WELSH CORRESPONDENT

THE OFFICE of Fair Trading is investigating a deal between the U.S. running oil and chemicals group Diamond Shamrock Corporation and the U.S. chemicals and pharmaceuticals producer Rohm and Haas, which is resulting in the closure of a South Wales chemical plant.

Rohm and Haas recently agreed to purchase Diamond Shamrock's Durolite subsidiary, which has manufacturing facilities in France. In the case of the South Wales plant, Rohm and Haas is buying only the trade name, processes and patents. According to local trade union officials a condition of the

sale is that the plant and equipment at the Pontyclun site cannot be used in future for ion exchange resin production.

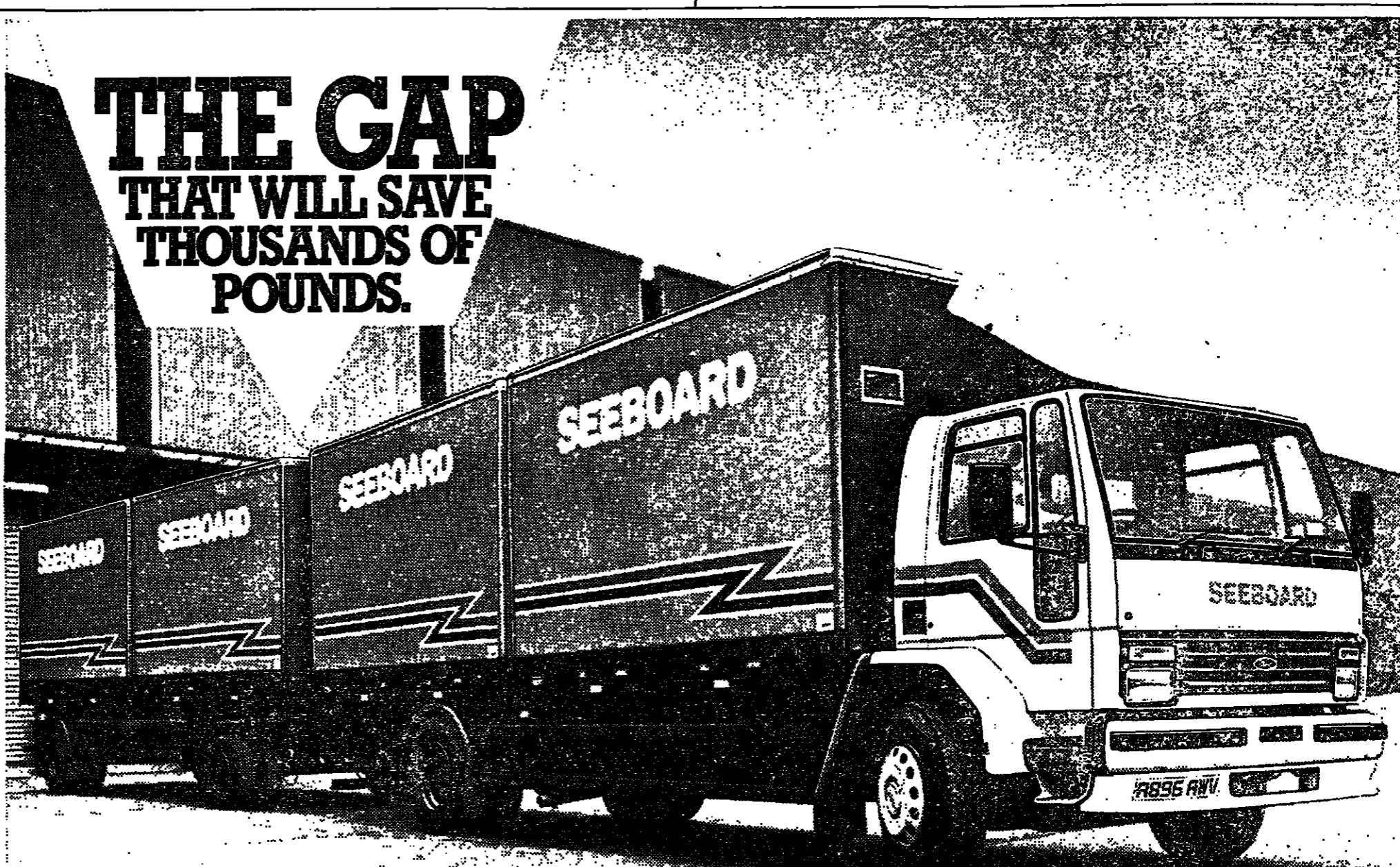
Instead, Rohm and Haas will supply the British market for strong base ion exchange resins, now produced at Pontyclun, from Durolite's French subsidiary at Chouze. Rohm and Haas' existing plant at Jarrow produces weak base ion exchange resins, which have a different market.

The order remains in force pending the hearing of an action over a claim to ownership of the diaries by the Bolivian Government.

Che Guevara, who fought alongside Fidel Castro in the Cuban revolution, wrote the diaries during his final guerrilla campaign in Bolivia, where he was shot by an army firing squad in 1967.

There were protests before and after the consecration because of the bishop's unconventional views on the Virgin Birth and the Resurrection.

## THE GAP THAT WILL SAVE THOUSANDS OF POUNDS.



FORD CARGO 16 TONNE TRUCKS HAVE 32.5 TONNE DRAWBAR CAPABILITY

**T**he Ford Cargo 1617 shown here is running at 22 tonnes gross and is packed with fridges, freezers, and cookers.

But, unbelievably, it's a 16 tonne rigid, doing more than the work of a forty foot artic and saving thousands of pounds for the South Eastern Electricity Board.

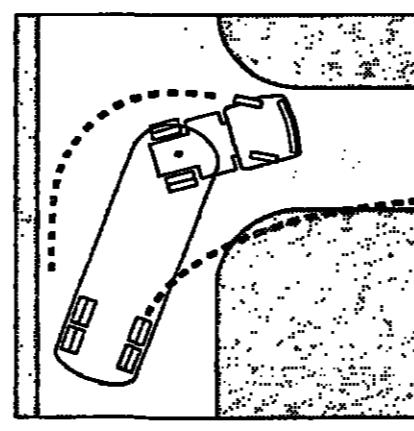
Ford are opening up some remarkable opportunities to save money, with the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM. Making the Cargo system the most flexible of all.

### More loadspace less tax.

A drawbar offers you up to 50 feet, or more, total body length giving an extra 25% more usable loadspace than an artic. This means you can carry more on every trip, reducing the number of journeys necessary and saving money on running costs.

As well as saving running costs with a drawbar you also save tax. The 1984 budget gave even greater annual tax savings, against an equivalent weight artic, of up to £1,270 per truck. And that can save a lot of money for a large fleet operator.



### More manoeuvrable than an artic.

Thanks to Cargo's superb manoeuvrability and the latest drawbar linkages our drawbar trucks are outstandingly easy to drive, even in urban conditions.

According to a recent Motor Transport article on drawbar handling, "The trailer followed very well, cut-in even on sharp bends was minimal... At no time during the 50 mile run was I conscious of the length." On top of that a drawbar can be driven on a class 3 HGV licence.

### The Seboard story.

South Eastern Electricity Board are completely reorganising their appliance distribution around Cargo 16 tonne drawbar trucks and a demountable body system.

### NOTICE OF REDEMPTION

To the Holders of

DSM (Naamloze Vennootschap DSM)

8½% Debentures Due 1988, due August 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of August 1, 1976 providing for the above Debentures \$3,750,000 Principal amount of said Debentures have been selected for redemption on August 1, 1984, through operation of the mandatory Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

OUTSTANDING DEBENTURES OF \$1,000 EACH BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

00 12 16 21 31 40 47 51 63 79

ALSO OUTSTANDING DEBENTURES BEARING THE FOLLOWING NUMBERS:

40666	42200	46765	49006	51664	54265	57165	59765	62865	65265	67265	71265	77265	84265	87865
40466	42565	46865	49255	52065	54465	57365	59865	62865	65265	67265	71265	77265	84265	88065
40866	42865	47165	49565	52365	55165	57965	61165	64165	66165	68165	72165	78165	85165	88465
40566	42165	47465	49865	52665	55465	58265	61465	64465	67465	70465	74465	80465	87465	90465
41266	44565	47765	50065	52865	55865	58565	61865	64865	67865	70865	74865	81865	88865	91865
41466	44655	47865	50255	52955	55955	58755	61955	64955	67955	70955	74955	81955	88955	91955
42066	44965	48065	50465	53165	56165	59165	62365	65365	68365	71365	75365	82365	89365	92365
41666	45265	48365	50765	53465	56465	59465	62665	65665	68665	71665	75665	82665	89665	92665
42466	45465	48565	51165	53865	56865	59865	62865	65865	68865	71865	74865	81865	88865	91865
42866	46065	48665	51465	54165	56865	59865	62865	65865	68865	71865	74865	81865	88865	91865
43066	46165	48765	51465	54165	56865	59865	62865	65865	68865	71865	74865	81865	88865	91865
43166	46365	48865	51765	54465	57165	59865	62865	65865	68865	71865	74865	81865	88865	91865

On August 1, 1984, the Debentures designated above will become due and payable in such coin or currency of the United States of America as the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid upon presentation and surrender of the same with all documents pertaining thereto necessary after the redemption date, at the option of the holder either (a) at the main office of Morgan Guaranty Trust Company of New York, 13th Floor, 20 West Broadway, New York, N.Y. 10013, at the main office of European American Bank & Trust Company in the City of New York, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich; the main office of Crédit Romagnola S.p.A. in Milan and Rome; the main office of European Banking Company Limited in London; the main office of Amrode Rotterdam Bank N.V. in Amsterdam and Rotterdam; the main office of Banque de Luxembourg in Luxembourg; the main office of Royal Bank of Canada in Toronto, Ontario, Canada; and the main office of Banque Générale du Luxembourg in Luxembourg. Payment at the offices referred to in (a) above will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the holder with a bank in New York City.

Coupons due August 1, 1984 should be detached and collected in the usual manner. On and after August 1, 1984 interest shall cease to accrue on the Debentures herein designated for redemption.

DSM (Naamloze Vennootschap DSM)  
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of New York, Trustee.

Dated: June 23, 1984

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## UK NEWS

## RTZ poised for success on Enterprise stake

BY IAN HARGREAVES

RIO TINTO-ZINC appeared last night to be heading for a comfortable success in its bid to acquire a further 15.1 per cent stake in the newly privatised Enterprise Oil.

Enterprise's shares fell yesterday from 105p to 101p in a weak stock market, suggesting that RTZ's maximum tender price of 110p for each partly-paid share still offers a reasonable premium, especially to underwriters who were left with more Enterprise stock than they wanted in the original flotation 13 days ago.

Stockbrokers were suggesting yesterday that the striking price for the RTZ bid when it closes at 3.30pm today will be some way below the 110p maximum. The offer is expected to be fairly heavily over-subscribed.

Some institutions, however, said they would not make a final decision on their Enterprise shareholdings until later this morning. Allowing for the possibility that the market will move in Enterprise's favour.

But with Opec ministers meeting in Vienna, their minds focused upon the weakness of the oil market,

this is considered a rather long shot.

A number of institutions said yesterday, however, that they will probably continue to hold Enterprise shares for their longer-range portfolios, such as life insurance and pension funds, but will sell shares at present held in more short-term, performance-oriented portfolios.

Mr Peter Smith, an executive of Equity and Law Life Assurance, said in the letter to shareholders from Mr William Bell, Enterprise's chairman, advising them not to tender their shares to RTZ had "not added anything to our understanding of the company".

The general City of London view seems to be that since Enterprise shares are trading at a substantial discount to asset value, they represent a reasonable long-term prospect. Many believe that once RTZ has secured its 29.8 per cent stake, Enterprise shares are likely to be weak in the absence of the chance of a complete takeover, which the Government is blocking by holding a golden share.

## Industry's cost pressures ease

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

INFLATIONARY pressures on industry eased in June when the price of fuel and materials fell slightly, according to official figures published yesterday.

Manufacturers selling prices rose by less than 1/4 per cent in the month, so that over the latest 12 months their prices showed a rise of 6.2 per cent, little changed from the May figure.

The softening of manufacturers' input prices, in spite of the weakening of sterling since the beginning of the year, should help to moderate price rises for the next few months.

These latest figures, from the Department of Trade and Industry are

closer in line with recent survey evidence from the Confederation of British Industry (CBI) that inflationary pressure in manufacturing industry remains subdued.

The last two surveys by the CBI have shown that a reduced number of companies is expecting to raise prices this summer.

This has helped to strengthen the Treasury's view that the inflation rate for retail prices will fall from the present 5.1 per cent to an annual rate of 4% per cent by the end of the year.

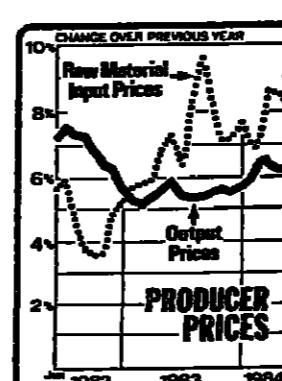
Yesterday's figures showed that the index of bought-in materials and fuels fell by 0.1 per cent be-

tween May and June to 134.2 (1980 = 100). The increase in the index over a 12 month period fell from 6.5 per cent in May to 6.2 per cent in June.

The fall in the index in June reflected a weakening of the price of fuel by 0.8 per cent. However, the price of other materials and foods rose by only 0.1 per cent in the period.

The index for the price of manufactured goods rose by 0.2 per cent in June to 132.3 (1980 = 100), with the increase spread generally over the year.

In the 12 months to June, the index rose 6.2 per cent, about the same as in May.



## Americans in Britain to get USA Today

BY SUE CAMERON

THE EUROPEAN edition of USA Today – one of two national daily newspapers in the U.S. – is due to go on sale in Britain today.

The 16-page newspaper which will cost 65p in the UK is being aimed at American tourists, expatriates and military people, and members of the European business community who have commercial or personal interests in the U.S.

USA Today will be geared to the needs of Americans living abroad.

A prototype edition of June 27 features a cover story on the "USA's Unique Wheat

Harvesters," with colour pictures and colour graphics. A second section includes baseball league news plus closing quotations from the New York Stock Exchange.

The newspaper was started in September 1982 and its circulation has climbed steadily to 1.33m in the first quarter of this year. This puts it in third place in terms of circulation after the Wall Street Journal and the New York Daily News. USA Today "confidently" expects to overtake the News later this year.

In the U.S. the newspaper has 48 pages and costs 25 cents. It is part of the Gannett group, which had a net income before tax of \$337.9m (£258.4m) last year. Gannett owns 85 U.S. daily newspapers, 40 weeklies and monthlies, 13 radio stations, six TV stations and what is claimed to be the largest outdoor (billboard) advertising agency in the U.S.

Mr David Sundwall-Byers, general manager of the European edition, said the launch of USA Today had been sustained only by Gannett's huge resources.

Costs of setting up the operation had been substantial and the newspaper was not expected to start showing a profit until the first quarter of 1987.

Capital costs included \$48m to provide satellite transmission to 24 print centres in the U.S., and \$25m for automatic newspaper vending machines.

The European edition will be air-freighted from the U.S. Plans for European printing are being considered.

## Pit talks 'progress' raises hopes of strikes settlement

BY PHILIP BASSETT AND DAVID GOODHART

AN END to the four-month-old pits strike appeared within reach last night, after three days of intensive negotiations between the National Union of Mineworkers (NUM) and the National Coal Board (NCB) were adjourned with both sides saying that real progress had been made.

There was no agreement yesterday and the talks do not resume until Wednesday next week. Meanwhile, the stoppages seem set to continue.

The NCB last night released the two sides' draft agreement for resolving the dispute.

Mr Ian MacGregor, the NCB chairman, said he was disappointed by the NUM's rejection of their draft, in the light of the real compromise it amounted to.

None the less, despite surface similarities between the two drafts, there are key differences which Mr Ned Smith, the NCB Industrial Relations Director, accepted were "more than semantic."

The first difference in wording concerns the pit closure programme itself. The NCB has conceded a re-examination of proposals put forward on March 6, while the NUM draft repeats the union's call for a full withdrawal of the closure programme.

It wants five threatened pits – in Scotland, Durham, South Yorkshire, Barnsley and Kent – all to be kept open. The NCB said they could be the subject of further consideration.

Another key difference emerged over the point at which it becomes unavoidable to exploit reserves. The NCB draft states: "The NCB and NUM agree that, where a comprehensive and in-depth investigation by their respective mining engineers shows that a colliery has no further mineable reserves that

be deemed exhausted."

The NUM draft leaves out the key word "beneficial".

Mr MacGregor said: "We have made major concessions to allow the NCB leadership to retreat from its over-aggressive stance." But he also emphasised that the acceptance of a review of the original 4m tonne cut in capacity was primarily based on the reduction in production component of the strike itself.

He said the Coal Board has lost 35m-40m tonnes during the strike.

Despite his stress on the NCB's pragmatism, Mr MacGregor also reiterated that the offer did not amount to a concession to the miners.

The NCB said they could

### Film industry fails to win incentives

By Raymond Smiddy

THE BRITISH film industry has lost its case for special investment incentives to compensate for the decision to phase out 100 per cent capital allowances in the budget last March.

The Department of Trade and Industry is believed to have argued for a formal structure of accelerated write-offs for film investment, but the Treasury view against this has prevailed.

The Government will, however, allow the Business Expansion Scheme, under which individual investors can offset annual investment of up to £40,000 in unquoted companies against tax, to be used for film financing.



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Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

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# The Daimler.

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Naturally, the gearbox is automatic. And there is now cruise control.

A fully automatic air-conditioning system provides the perfect ambiance for driving.

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Furnished throughout in finest leather, polished Asian burr-walnut veneer and deep pile carpeting, they are supremely accommodating.

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Daimler 4.2 £22,995.00. Daimler Double-Six £25,995.00. Prices based upon manufacturers' RRP and correct at time of going to press, includes full Daimler specification, car tax and VAT.  
(Delivery, number plates and road tax extra.)



## TECHNOLOGY

EDITED BY ALAN CANE

### ENGINE ASSEMBLY YIELDS TO AUTOMATION

## Robots which can put it all together

BY GEOFFREY CHARLISH

INTEREST in the use of robots continues to grow in the automotive industry, not just for welding and painting, but in the much more demanding area of assembly.

In the UK, for example, a two-year project to automate cylinder head assembly at Austin Rover recently went to Marwin Production Machines under a contract worth £800,000. Based on early work at Warwick University and employing Unimation robots, the system will be able to assemble a number of different types of cylinder head and is planned to go into action in November 1985.

Also just announced is a system for cylinder head assembly from Fairley Automation. This is for "a large diesel engine maker" and is scheduled to come into action in September.

In Sweden, however, Saab Scania has been using six ASEA robots to assemble heads for its petrol engines for some months. It is about to add another three which will bring the expenditure on robot assembly to about SKr 23m (£1m). Only two shifts of 70 people per shift are used in assembly. Yet, the company's annual production in passenger car engines alone is over 100,000.

Production engineers at the Söderfors plant, just south of Stockholm, were faced with tooling up for the new 16 valve, twin-camshaft turbo engine. New equipment would have been needed to assemble the valve gear in any event, so the engineers opted for a system



An ASEA robot assembles engine flywheels at the Saab Scania engine plant

based on robots and advanced peripheral equipment. The valves can deal with old and new types of head.

At the first workstation, the head block is inverted to allow the valves to be inserted manually. By contrast, the more recently designed Fairley system in the UK uses a robot with force sensing and auto-

The next task, to compress the spring and secure it with collets, is particularly demanding as considerable force is needed. Saab chose the big ASEA IRB60 which proved able to pick up the 10 gm collets, compress the spring with a special tool, and let the collets drop into place. A measuring unit on the robot arm then checks for correct installation, arranging for diversion of the line if there is a problem. Leak testing follows.

From this point, the engine is built up by a combination of people and robots. Such items as dowels, sleeves, oil filters, gaskets and timing chain are fitted manually. Then, another IRB6 robot picks and presents the end plate and timing cover, applying and tightening the 26 bolts of six different types to specified torques.

Further downstream, another IRB6 picks up 10 cylinder head bolts and turns them in an elevator feeder and installs them to precise torque values using a microprocessor-controlled ten-spline nut runner.

Later, another robot installs the engine's flywheel. Previously, this operation was performed manually and involved heavy lifting work. Now, the flywheels arrive directly from the supplier on pallets and are placed by a robot on to an orientation station to identify the position of the timing pin. This done, the robot picks up the flywheel again, in its three jaws, and fits and precisely mates it with a dowel on the end of the crankshaft. Then it applies seven bolts and torques them

## The video disc seems set to spin and spin

### Video & Film

BY JOHN CHITTOCK

WHEN A pillar of the establishment as orthodox as the Inland Revenue decides to use video discs to communicate with the public, a breakthrough is signalled for this berated medium. The application, named TaxFax, can be seen in Nottingham's main shopping precinct this week, following a recent trial in Newcastle.

Created for the Inland Revenue by the Central Office of Information, TaxFax allows members of the public to get answers to their tax questions without disclosing personal information to anyone other than a talking video head on a television screen. The COI believes

that this application could be very popular in factories where the workforce do not have easy access to a tax office, and might shorten it anyway.

TaxFax uses a LaserVision video disc player linked to a specially designed unit which incorporates a TV monitor, built-in keyboards and large "Yes" and "No" buttons. A low capacity microchip provides some computer facility so that simple calculations can be performed by the unit. The "talking head" (a friendly remote tax official) asks the questions—inviting the viewer to press either the yes or no buttons or to enter financial information on the alphanumeric keypad.

After a second inversion, the block moves to the second station where an ASEA IRB6 installs the valve spring assembly. The units, consisting of bottom and top washers and the spring itself, are separately assembled and complete units are inserted by the robot.

At the first workstation, the head block is inverted to allow the valves to be inserted manually. By contrast, the more recently designed Fairley system in the UK uses a robot with force sensing and auto-

access to the visual records, amenable to computerised processing.

Numerous other archival applications are now a reality, such as the U.S. National Gallery of Art's video disc containing 1,645 still frames and a tour of the museum. Ideas such as these bring the visual index attractions of the disc directly to the attention of the consumer—which this column has often argued is the bridge that can lead to public recognition of the medium.

Until now, consumer sales of video disc players have been a flop. In a recent survey, even dealers remained cynical about future prospects. But most of this failure is attributable to widespread ignorance about the capabilities of the medium as a consumer machine—and to the absence of software appropriate to these capabilities.

Even if that situation is now, however, changing, in Japan, where JVC have launched the VHD system in consumer markets, 637 titles are now available—with an end-year target of 1,000 titles. In the 12 months since its launch, although only 80,000 players have been bought by Japanese viewers, the sale of 1.5m discs has actually overtaken CD audio disc sales by confidence of privacy.

TaxFax is still in a development phase but it is just one of literally dozens of new applications emerging in recent weeks for the video disc. In France, for example, the Ministry of Transport has just started to put on the video discs a massive photographic survey of the roads and highways of France.

Originally developed as a conventional photographic archive, the Ministry has been making a systematic record of 20,000 kilometres of French roads—with 100 angles taken every 10 metres both ahead and vertically downwards (to record general information and conditions of the road surfaces).

This archive is now being transferred, in part, to LaserVision discs—which will yield rapid

figures are small alongside video cassette recorder statistics, but the breakthrough now begins to look inevitable.

In the UK, Thorn EMI has just published a study by the North East London Polytechnic into an experimental use of VHS players in four London primary schools. Pupils were given free access to players and to Thorn EMI educational programmes on discs, all of which allow for interactive use controlled at will by the children.

The results of this small pilot experiment suggest it has been an outstanding success. Its author, Colin Mably of the NELP, argues: "The time is right for those groups involved in education to take advantage of their caution and invest both time and finance into the de-

### Maintenance Underground Leaks

**Lovell**  
for Project  
Management

BREAKS IN underground pipes from two to 36 inches diameter can be located and repaired using a service offered by AMK Pipe Technology of Northwich, Cheshire (0606 77234).

AMK operates self-contained mobile pipe repair vehicles which incorporate pipe cleaning equipment, TV cameras and tape recorders, video recorder, resin tanks, pumps and a special injection head.

Clearance of blockages is accomplished by drilling, pipe cutting or high pressure water jetting. Then, the travelling head is passed through the pipe to the break (located by a sonar method). Amkrete resin is used to seal off and make a permanent repair; the resin also penetrates into voids outside the pipe to restore structural stability. The head has a smooth surface, preventing a rough finish.

Concrete, earthenware, plastic, cast iron, steel and fibre-hosed pipes can be dealt with and the equipment will operate at up to 150 yards from an access point.

### Software Accountancy

SAGESOFT, a software company of Newcastle upon Tyne, is selling a £20 version of its £375 accounting program. The company hopes this will appeal to customers who want to test the software on their own computers before committing themselves to the full system.

### Cable tester

Trend Communications has launched a battery powered, solid state scanner designed to test communications cables.

It is pocket sized and capable of testing, the maker says, any configuration of cables. It costs £145, exclusive of VAT, and more details can be had on 0625 24977.

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## THE ARTS

Tate Gallery/William Packer

## Mr Morphet's Hard Won Image



'My Parents,' by David Hockney

All images in painting and sculpture are hard-won, or at least they are if the artist aspires to anything more than simple technical demonstration. But quite how we characterise that 'hard-won' is still a problem. Common-sense 'tells' us that worthy endeavour will never do quite enough to achieve true art, and yet no mastery is ever was effortless. The art that conceals art is still art for all that; and the image is hard-won indeed if, to adapt Whistler, the work of a day is founded on the knowledge of a lifetime.

It would be a pity, therefore, if 'The Hard-Won Image', which is the title of Richard Morphet's on the whole admirable article in this month's compilation at the Tate (until September 9), should take on too thoughtlessly narrow a reading, something rather more than just the snappy label it is. But the danger is real, and, pace the author and the anxious hope he expresses in his introductory essay, it is not beside the point to say as much. For his exhibition is devoted to work of a very particular kind, and all the more remarkable when examined in the light of contemporary international fashion and expectation, and our own idea of what constitutes the avant-garde. It is, after all, a sequel to his colleague, Michael Compton's 'New Art' that filled the same rooms last summer, and in its turn can hardly be seen anything but a polemic of a similar kind. Mr Morphet's erudition, and the generous catholicity of his interest, are not in question; yet here he might well be taken as saying, his disclaimers notwithstanding, that it is with work of this kind alone that the true path lies.

So much for the caveat; and with the subtitle, with its rather more useful gloss—'Traditional Method and Subject in Recent British Art'—we come to the actual polemic, and indeed to an important and entirely sustainable argument. 'It is,' says Mr Morphet, '... both false and dangerous to assume that the art of a period is adequately represented by the work of its avant-garde alone. The contention of this exhibition is that the finest art of a more traditional and less self-consciously innovative kind has not had a place in the art of its period but that, even if no longer, it lies actually at its centre.' The claim made not against the art which is currently causing the greatest sensation, but in favour of art of distinctive achievement, whatever its idiom. 'Hear, hear! it is not at all a new argument, but it is always comforting to know one's allies, and very good

indeed to hear the voice of what we might call the Radical Reaction raised in such a quarter, and putting the case so sensibly, and firmly.

The modes studied here have been established a long time, for the exhibition is restricted to painting on a flat surface and to carved and cast sculpture. Abstract art is excluded because the presence of the representational image is at the heart of this exhibition. So there it is, a show of work made by British artists over the last 30 years or so, but with the emphasis on the last ten, and all depending, if only for its primary reference and imaginative stimulus, upon the observed world.

Perhaps he protests just a shade too much, though his enthusiasm is understandable. Mr Morphet speaks of the revival of figuration that has taken place in recent years, but the phrase has more resonance than meaning, the mere art-world speak of the moment. He knows well enough that figuration never went away, let alone was ever so moribund as to need positive revival; and it is a curious and extremely important feature of his show that the Radical Reaction is in fact the art of its period but that, even if no longer, it lies actually at its centre. The claim

made not against the art which is currently causing the greatest sensation, but in favour of art of distinctive achievement, whatever its idiom. 'Hear, hear! it is not at all a new argument, but it is always comforting to know one's allies, and very good

decorative later stuff. The Gowings and the Hamiltons were swept off their feet: The Freud, Auerbach, Coldstream, Hockney, Blake...?

If this exhibition does nothing else, it explodes the myth, not just by the quality of so much of the more recent work, but by its historical spread. This supposedly arrière-garde show is no exercise in dusting out an Academy cupboard, even though it makes a fair point that too many Academicians, and a few Stadelites besides, have been too long ill-regarded—no excuse needed here, for example, for the inclusion of Weight, de Grey, Greenham, Symons. But it is the more overtly testing figurative, founded in expressionism, that dominates the show; and given the weight of commercial pressure now exerted by fashionable dealing, in Italy and New York especially, how good it is to see not only how wonderfully well such painters as Freud and Auerbach, Kossoff, and a few Stadelites besides, have been too long ill-regarded—no excuse needed here, for example, for the inclusion of Weight, de Grey, Greenham, Symons. But it is the more overtly testing figurative, founded in expressionism,

Greaves, Coker, Jack Smith.

And yet to say all this is not to carp, for whatever particular misgivings, the collective strength and quality of the work comes through, and with it real surprises and the most positive pleasures. The long wall of Kossoff in the large room is an astonishingly authoritative display of work of the highest order, and Auerbach's way to the Studio is the most ravishing single image in the show. Uglow's two great nudes, Andrews' 'Dear Park', the list goes on. But I shall remember this first room of all, Coal Collier to the right, practically oblivious and fearless; Josef Herman to the left, with monumental children; and shered, Moore's greatest carved reclining figure, and eight of the most tender of his late drawings, heads that have yet, the sculptural certainty of his life drawings of 60 years ago.

I am bound to have some quarrel with the particular selection, as who could not? with any artist, with such a theme and its material? The presence of Bacon is inescapable, and yet, it seems perverse, not to include something of his of the fifties, when he was at his most powerful and influential, the Von Gogh that is already in the collection perhaps, to put beside this more

## Borodin Quartet/Wigmore Hall

Dominic Gill

Had the Borodin Quartet remained intact with all four of its original members, they would today be the elder statesmen in their field; for they first appeared in public only a year earlier, in the Adelphi in 1948. A few months before their 30th anniversary, however, in 1976, the Borodin's two violinists defected ('emigrated' is the sober word) to Holland and thence to the U.S.

That should, on the face of it, have marked the end of one of our age's great string quartets. But it was their, and our, astonishing good fortune to discover in Mikhail Kopelman and Andrei Abramovskov two much younger violinists who were not merely technically and musically the equals of those they replaced, but also perfectly attuned to the ensemble's style. The sold-out house who greeted their re-formed London 'debut'

on Saturday night could justly acclaim the Borodin still, with a standing ovation, as one of the world's great string quartets. Indeed, the greatest, fresher and more exact in their interpretation, more thrilling in their technical perfection, than they ever were.

It was one of those memorable recitals, of rare art and magical quality, during which no player seemed able to put a toe or a finger wrong. The sense of sonority, most immediately striking, is immense: from the loudest chamber-orchestral swell (Kopelman and Abramovskov playing together make a sound almost as large and rich as an entire string section) to a wonderful, pure non-vibrato blend. The Borodin are in fact one of the few great quartets still playing and at the height of their powers who are old-

fashioned enough not to submerge their music-making in a sea of vibrato, but is selectively to precise expressive ends. Every page of their recital was an object lesson not so much in how to use vibrato, as how not to use it where its use is plainly wrong.

Their finale especially of the second quartet of their namesake Alexander Borodin was a marvel of subtle tonal interplay: delicate web of vibrato and non-vibrato, deftly spun, them vanishing like smoke—a mirror-play of line and colour, the purest exhilaration. In the darkness of Shostakovich's eighth quartet the Borodin found a myriad surprise after such depth, sudden sparks in dying embers. As the final Largo ended, their concentration, and our silence, was so

intense that several seconds went by before anyone dared to applaud. Their account of Beethoven's op.132 after the interval was miraculous: a distillation of infinite compassion and grace and lyrical rejoicing. Words cannot touch it: enough to say that the Borodin return to London next February, and must on no account be missed.

## Exhibition extended

The Arts Council's exhibition 1066 English Romanesque Art at the Hayward Gallery on London's South Bank has been extended to July 22, giving the public a further two weeks beyond the previous closing date of July 8 to see the exhibition.

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Arts Guide

## Opera and Ballet

VIENNA

Franz Canali's 1724 opera David, performed by Musica Antiqua Ensemble, Musical director Bernhard Kliebel, Hofburgkirche, Dr. Ignaz Seipel Platz (Thur., 24.06.84).

The Mary Widow (Mon), Die Fledermaus (Wed), conducted by Rudolf Bibi continue as part of the Volksoper's new summer season.

LONDON

Royal Opera House, Covent Garden: The Royal Ballet continues into the second week of its dancing-every-day season.

Coliseum: The Dance Theatre of Harlequin opens a three-week visit on Monday, with mixed programmes and lots of enthusiasm.

ITALY

Milan, Teatro alla Scala: Donizetti's Lucia del Lammermoor, conducted by Giuseppe Sinatra, directed by Pier Luigi Pizzi, who also designed the scenery, and costumes — with the help of Ottavio and Rosita Mazzoni. Sung by Edita Gruberova, Luciano Serra and Walter Gullini (Mon, Tue, Thur., 26.06.84).

Spoleto: The Two Worlds' Festival draws to a close this week with Richard Sturua's Ariadne auf Naxos conducted by Christian Badea, Tchaikovsky's Swan Lake, and the Cleveland Orchestra will arrive in mid-August while the Boston Symphony takes off for a visit of European summer music festivals. Conducted by Christoph von Dohnanyi, the Cleveland Orchestra will appear with pianist Shlomo Mintz in a programme of Mozart and Beethoven, with violinist Itzhak Perlman, and pianists Emanuel Ax and Leon Fleisher.

The Cleveland Orchestra will arrive in mid-August while the Boston

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son in the leading parts. Götz Friedrich's production of Orpheus in der Unterwelt received much praise.

Frankfurt, Opera: La Bohème is produced by the film director Volker Schlöndorff and has Ilona Tokody and Peter Kelen in the main roles.

Stuttgart, Württembergische Staatsoper: Philip Glass' opera 'Echolocation', composed specially for the Stuttgart opera and premiered on March 24, is produced by Achim Freyer and has countertenor Paul Esswood outstanding in a cast of high standard.

Further performances are Henze's rarely played 'Don Quichotte', and Ariadne auf Naxos with Mirella Freni and Cecilia Bartoli in the title role.

Rossetti, sung in Italian, has Georges Trichot, Raymond Wolansky and Inga Nielsen in the cast.

Munich, Bayerische Staatsoper: Munich's annual opera festival, running from July 4 to July 31, staged here. The star of the first performance opens with Fidelio, with René Kollo and Hildegard Behrens.

La Clemenza di Tito is a Jean-Pierre Ponnelle production and brings together Rossini, Pergolesi, Britten and Britten.

Pfitzner's rarely

played Palestrina has Peter Schreier and Kurt Moll in the main roles.

Der Barbier von Bagdad, newly produced by Otto Schenk has Lucia Popp, Claus H. Ahrend and Kurt Moll. Der Rosenkavalier has Barbara Bonney as Sophie and Brigitte Fassbaender as Octavian.

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Since its inception in 1975 the Bracknell Jazz Festival, held always during a summer weekend at the arts centre at South Hill Park, Bracknell, has become generally accepted as Britain's premier event of its kind. There are many reasons why, not least perhaps the fact it has steadfastly refused to become an unwieldy, uncomfortable endurance test like others in Europe.

Admittedly matters improved

with the two virtuosos got deeper into their set and showed extensive imagination in programming and playing—Vitus utilised a disco-type automatic drummer to provide the pulse for their opening number.

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listened to and not enjoyed were the fierce onslaught of saxist Elton Dean and his quintet. One member of the audience standing at the back of the auditorium seemed to be voicing his opinion of the proceedings when, without warning or reason, he launched into a spasm of pained wailing. On closer inspection the voice turned out to belong to one of Britain's leading musicians performing the following day.

Happily the day's musical sounds came to a genuinely enjoyable and approachable climax with the ten-piece band of keyboardist/vocalist Maria Bley. Playing her own compositions as well as arrangements of other people's, the band interpreted them with unflagging zest and skill. With a trombone, tuba and french horn the band evinced a depth belying its numbers.

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## UK NEWS

## Business Opportunities in Clydebank

NO TOWN IS MORE ENTERPRISING

# CLYDEBANK UNLIMITED

"Clydebank Enterprise Zone — a bright spot and important lever in Glasgow's industrial recovery" ... Financial Times

### Development Policy

- A four year Scottish Development Agency coordinated programme of physical and economic development has already created a successful business environment.
- The Clydebank Task Force is now inviting the private sector to share in the substantial business and development opportunities still available.
- The Task Force has identified and evaluated specific projects in the industrial and commercial sectors for which it is seeking joint venture partners.
- Including Enterprise Zone status, Clydebank offers perhaps the most comprehensive and flexible public sector financial support package in Britain.

### A Tax Efficient Investment Location

Clydebank Enterprise Zone is unaffected by the changes announced in the 1984 Budget. Thus, 100% first year relief against Corporation Tax still applies to all commercial and industrial building work. Together with continuing rates relief, this underlines even further the value of investing in Clydebank.

### Results for the Period to May 1984

New industrial/commercial floorspace completed	920,000ft <sup>2</sup>
Industrial/commercial floorspace taken up	950,000ft <sup>2</sup>
Companies established	229
New job places created	2,577
Public Sector Capital Investment to date	£19.5m
Committed private investment in property alone	£17.85m

Copies of the Clydebank Development Prospectus may be obtained from Clydebank Task Force, Clyde House, 170 Kilbowie Road, Clydebank G81 2UA. Tel. 041-952 0084.

## Lancia likely to miss sales target

By Kenneth Gooding, Motor Industry Correspondent

THE IMPORT of Lancia cars to Britain from Fiat of Italy is not going as well as was hoped by the Heron Corporation which acquired the concession last year.

Mr Gerald Ronson, the car enthusiast who heads Heron, one of Britain's biggest private companies, predicted that the new business would be profitable in its second year of operation.

Mr John Turner, managing director of Lancar, the import company, said, however, that that target would not be achieved. "The task has been more difficult, the road longer, than we thought," he said.

Mr Turner estimates that Lancar, into which Heron will invest between £6m and £10m over three years and will sell between 2,500 and 3,000 Lancia cars this year. That compares with 3,861 last year and the 1983 target of at least 5,000.

He insists, that Lancar has made progress in re-establishing the Lancia marque in Britain.

Lancia sales reached a peak of 11,764 in 1978 but came tumbling down, particularly after a much-publicised recall of Lancia Beta models in 1980 because of rust problems in some cars.

Mr Turner maintains that Lancar has stopped the overt discounting of Lancia cars by dealers because the company no longer gives special financial support to enable them to continue to do so.

This helped used-car values to improve, but it had an inevitable adverse effect on market share at a time when many major car manufacturers were offering extra discounts and other incentives to their dealers.

Lancar has also dealt with one of the problems which caused considerable customer criticism in the past. Spare parts availability has risen to over 90 per cent against 60 to 70 per cent previously.

Lancar has gradually been rationalising the range of cars available in the UK and re-positioning the brand in the market. "We want each model to be among the best in its sector and want each one to be perceived as a little bit special", Mr Turner said.

## Newspaper group claims damages against union

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PUNITIVE DAMAGES were claimed against the print union, the National Graphical Association (NGA) yesterday over its bitterly fought closed-shop campaign against Mr Eddy Shah's Messenger newspaper group last year.

The High Court in Manchester was told that between July and December the group had to defend its business against disruption, its premises against siege and its employees against harassment and intimidation by the print union and its supporters.

All that had stemmed from the determination of senior NGA officials to maintain a closed shop in the group. Mr Christopher Rose QC, for the Messenger Group, told Mr Justice Canfield.

During the dispute the union was fined a total of £675,000 for its contempt of court in defying orders to stop illegal picketing and disrupting the group's business.

## Lloyd's broker plans flotation

BY STEFAN WAGSTYL

PEARSON WEBB Springbett (PWS) is set to become the first Lloyd's insurance or reinsurance broker in eight years to be listed on the London Stock Exchange.

The reinsurance broker, controlled by Mr Malcolm Pearson, is aiming for a listing with an offer for sale of about 20 per cent of its equity. The flotation is expected to value PWS at about £15m.

The last Lloyd's broker to be listed on the stock exchange was Willis Faber in 1976. More recently two companies, Derek Bryant and Steel

Yesterday the group claimed £73,533 damages to compensate it for the quantifiable losses it suffered through the dispute, and also "aggravated and exemplary" — in effect, punitive — damages.

In addition it claimed permanent injunctions restraining the union from interfering with its business.

The NGA denied liability for damages and claimed legal immunity for its actions.

Mr Rose said no such immunity existed. There was only a limit of £250,000 on the amount of damages recoverable from the union under section 16 of the 1982 Employment Act.

It is the first time an employer

has taken advantage of the opportunity given by the Government's employment legislation to claim damages from a trade union.

Mr Rose said the NGA had striven to halt the group's business in three ways:

● By massive, intimidatory, illegal picketing of the group's premises at Stockport, Bury and Warrington.

● By trying to induce customers or potential customers not to advertise in the group's five free newspapers.

● By trying to disrupt the business by placing bogus advertisements and by upsetting staff by making offensive telephone calls.

However desirable a closed shop might have appeared to the NGA, it had been unlawful to try to impose one, or union membership, on employees who did not wish to belong.

Messenger Group employees at Bury and Warrington had voted unanimously not to belong either to a closed shop or to the NGA.

Some of the picketing had been peaceful. At other times employees had been spat upon and subjected to verbal abuse.

The hearing, which is expected to last three weeks, continues today.

## Private health insurance still 'perk'

BY ERIC SHORT

PRIVATE MEDICAL insurance paid for by the company is still largely a perk for company directors and senior executives, according to a study by Income Data Services (IDS), the independent pay and conditions research centre.

Lancar has gradually been rationalising the range of cars available in the UK and re-positioning the brand in the market. "We want each model to be among the best in its sector and want each one to be perceived as a little bit special", Mr Turner said.

The survey showed that, in general, lower grade employees were not interested in private medical insurance schemes.

Where employers had arranged voluntary schemes for employees to pay for insurance the take-up levels rarely exceeded 10 per cent, even though the cost was at a substantial discount to premiums on an individual policy.

Burrill Jones, have floated some of their shares on the Unlisted Securities Market.

Mr Pearson said last night that PWS had no present need to raise money, but was going public to enhance its status in the reinsurance market.

The precise date of the flotation, sponsored by stockbroker Sheppard and Chase, will depend on market conditions.

PWS, formed by Mr Pearson in 1984, has a record of almost uninterrupted growth. Pre-tax profits for the year to March 31 1984 rose to £1.9m on turnover of £18m from £250,000 on the amount of damages recoverable from the union under section 16 of the 1982 Employment Act.

Companies listed on the stock exchange are normally required to float at least 25 per cent of their equity. This minimum has been reduced to 20 per cent because PWS' shares are already relatively widely held by directors and senior employees.

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## Bank of Ireland

announces that with effect from close of business on the 10th July, 1984 its Base Rate for Lending is increased from 9 1/4% to 10% per annum

Bank of Ireland

## State Bank of India

State Bank of India announces that its base rate is increased from 9 1/4% to 10% per annum with effect from July 9th 1984

The rate of interest payable on ordinary deposits is increased from 5 1/2% to 6 1/2% per annum

Main Office in the U.K.  
State Bank House, 1 Milk Street, London EC2

## Allied Irish Banks Limited

announce that with effect from the close of business on 10th July 1984 its Base Rate is increased from

9 1/4% to 10% p.a.

Head Office-Britain :  
64-66 Coleman Street London EC2R 5AL

## NATIONAL Girobank

National Girobank announces that with effect from 9 July 1984

Base Rate its base rate was increased from 9 1/4% to 10%

### Deposit Accounts

The rate of interest payable on deposit accounts is 7% per annum.

10 Milk Street LONDON EC2V 8JH

The announcement appears as a matter of record only

June, 1984



## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

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Agent

The Sanwa Bank, Limited

## THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

# Independence gives hope of security

**Ti mDickson** explains how a concrete pipemaker avoided the possibility of closure

**CONCRETE** pipes can hardly be described as a glamorous business in this electronic age—but 60 people in the Cambridgeshire town of March now see them as a solid foundation for their future prosperity.

Just over two years ago when Cawoods Concrete Products (as their company was then known) found itself merged with the giant Redland construction materials' group, that future must have seemed somewhat less secure.

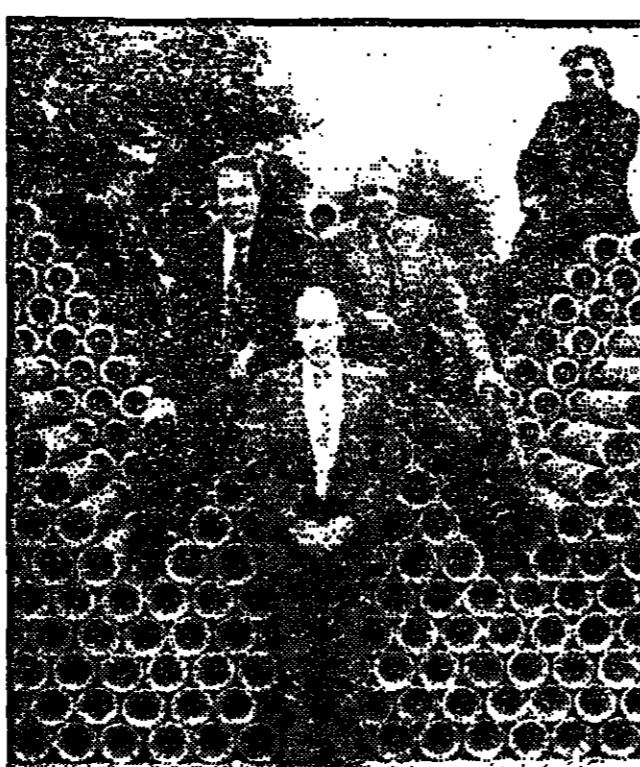
Redland, for example, had previously sold off or closed down all of its pipe-making operations in the UK, including plants at Caterick, Poole and Wombridge, while Cawoods' parent company—frustrated by consistent losses in the late 1970s—had earlier shut its Greenwich and Belvedere concrete block works in an effort to make the March-based operation viable.

The merger of Cawoods and Redland thus raised a major question mark over the future of our company," recalls Tom Moore, the managing director sent in at the end of 1979 with instructions from Cawoods, as he puts it, "to mastermind the rescue or close the place down."

"We were optimistic about our order book, but we could easily have been sold to a major competitor and our jobs moved elsewhere."

Thanks to a management buy-out announced exactly a year ago this week, 60-year-old Moore today controls his own destiny and that of his employees much more closely. In a move which has so far proved remarkably successful the management team paid Redland £100,000 for the assets, brought in accountant David Willets as a new non-executive chairman, and changed the name of the company to March Concrete Products.

Besides the executive team, which holds just over 30 per cent of the equity and Willets (15 per cent), other share-



One year after the buy-out: Tom Moore (centre) with his manager partners (l to r) John Dailey, Alan Wilson, Lee Doyle and Mike Paxton

holders include ICFC, part of the Investors in Industry Group (23 per cent) and local MP Clement Freud (who paid £10,000 for his 15 per cent stake).

In an industry which still suffers from serious overcapacity and price cutting and continues to see imports (particularly at the smaller diameter end) from plastic pipes and other plastic-based materials, survival for March is bound to be a struggle in the years ahead. The company claims roughly a 5 per cent share of concrete pipes in the UK—where Amey Roadstone Corporation (part of Consolidated Goldfields) is the undisputed market leader with an estimated 20 per cent share.

The first year's results are certainly encouraging, with sales up from £1.7m to £1.85m and profits up 50 per cent to around £120,000 in the 12 months to May this year. But while undoubtedly reflecting the new commitment of the management and workforce to the business, this performance must also be put in the context of the attractive price—a substantial discount on assets—which the new owners paid for the company. To keep up the momentum in a competitive market March must remain highly cost conscious while continuing to invest in new ideas and new techniques.

## Corrosion

Perhaps the most interesting feature of the company a year after the buy-out is its directors' belief that their new-found independence has given them both the freedom and confidence to do just this.

March, for example, is now investing heavily in marketing Dramix steel fibre-reinforced concrete—a product which the company has developed over the last five years in conjunction with the Belgian Bekert Group.

Composed of cement, aggregates, sand, steel and water, the

Dramix product has exactly the same composition as conventionally reinforced concrete, but being "homogeneously reinforced" March claims it is highly resistant to cracks and reduces the risk of corrosion.

Moore is convinced that the buy-out has significantly speeded up this project, which hitherto had been chugging along in the development stage but which now accounts for 10 per cent of total turnover. "Being our own masters we can follow our own inclination," he observes.

ICFC, meanwhile, is invited to take part in the financing primarily because "its name on the share register gives us credibility." And, after explaining the ownership change carefully to suppliers and customers alike, the company has gone out of its way to develop an independent image.

With Freud's Liberal Party visibly committed to employee share ownership, it is perhaps embarrassing for him that March does not use this type of participation.

Moore emphasises that he and his fellow managers "have no philosophical objection." We have a bonus scheme but when we looked into the principles of employee share ownership we could not see how we could make them work in this instance."

Willets and Moore are aware that March is overdependent on concrete pipes and with utilised land beside their existing premises are on the lookout for opportunities to diversify.

In the meantime, nobody can say they have not thought through a strategy to retain their independence. Originally enlisted to save local jobs and discourage Redland selling the business to the likes of ARC, Freud is seen as a useful political weapon "if anyone tries to do anything funny."

Moore more ambitiously, however, March is currently contemplating a major £1m investment programme which would involve purchasing a highly sophisticated numerically controlled concrete pipe-making machine from Pedershaab Maskinfabrik of Denmark. Willets claims this would significantly improve the quality and competitiveness of March products and would put the company "well ahead of its competitors."

Financing, he says, is not a problem since ICFC, Lloyds Bank and a European Community lending scheme are already lined up in support. "The main limiting factors in most businesses are management time, the product range, and size of premises."

Willems and Moore are aware that March is overdependent on concrete pipes and with utilised land beside their existing premises are on the lookout for opportunities to diversify.



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## Mutual benefit of graduate placements

WHEN a student leaves university he or she has tended to look to the Civil Service or big business for employment.

Traditionally the small business has had little social cachet for UK graduates. At the same time many self-made small businessmen have seen little to attract them in the proverbial long-haired academic.

But now a pioneering project, co-ordinated by Durham University Business School (DUBS) has set out to change that.

During the last year 24 graduates have been given five months' placements with small local businesses in a tripartite project involving the Liapower Services Commission, Rothmans International, a large employer in the area, and DUBS.

Of the 24 students all have secured employment, eight with the small businesses with which they did their placements.

In discussing the gulf between graduates and small business Julian Phillips, programme co-ordinator at DUBS, says: "On the one hand there is a belief that small businesses or self-employed are not fit occupations for graduates." On the other, he goes on, owner-managers are often frightened of recruiting graduates. If owners were successful they feel pride in working themselves up from the bottom. If their businesses were not going well the arrival of a graduate in their business could cause anxieties.

We have shown," he says, "that the skills of a trained mind can be of immediate benefit to a small firm whereas in a large organisation an individual has to wait a long time to make an impact."

The major problems expressed by graduates, says Phillips, were those of establishing a relationship with the owner-manager and lack of experience in their particular project work.

As for the owners of small businesses, their concern was that the projects being undertaken by the graduates should be relevant to their business. "In the end all these problems were surmounted," says Phillips. "And people were treated seriously. Both sides were surprised by how much each had to give the other."

"In the beginning I was not overkeen," says Ian Farnworth, chairman of Cinesport 7, of Langley Park, County

Durham, which makes commercial and industrial videos.

Richard Hicks, his graduate placement has a degree in Geography and Botany, training which Farnworth felt was very different from that needed to make videos.

"But," he found, "observes Farnworth," that the great thing about a graduate is the ability to learn. That is what we must look for in an industry which has rapidly changing technology rather than an individual with a single skill training."

Richard Hicks project was to develop a closer liaison between clients and the production company. He had to establish the role of co-ordinator within a company that had grown rapidly. Before starting the job, however, he spent three months learning all the technical aspects of video-making.

"Since Richard became project co-ordinator, the lead-time between an initial meeting with a prospective client and starting the job has been reduced from 10-14 weeks to seven," says Farnworth, who started his business two and a half years ago and employs seven people.

### Ambition

Hicks' ambition had been to work with butterflies and moths. However, last month Cinesport 7 offered him a full-time job which he accepted.

On Friday Hicks was awarded third prize in a competition which marked the end of this initial DUBS scheme (similar projects may be initiated again by DUBS and other business schools.) The first prize was won by Craig Apsey who planned and executed a marketing programme for a small business, Autobility, which fits invalid chairs into car bodies.

Second prize was won by Mandy Rigby, who worked at Seaward of Peterlee, an electrical components manufacturer. She did market research for future products and prepared and presented the application to the Department of Trade and Industry for selective financial assistance.

Three of the six finalists in the competition, sponsored by Carreras Rothman, were women. All three suggested that if there were hurdles to be got over as graduates, being a woman posed additional problems.

Lisa Wood

## Exporting

# BOTB dangles a carrot

A CAMPAIGN to encourage more small businesses to become exporters is being launched by the British Overseas Trade Board (BOTB). Conscious that many businesses are unaware of what it has to offer, the BOTB is from today dangling the carrot of a free introductory voucher worth £150 in front of any company which has so far not used its main services.

Bug and George emphasise that the board needs to involve other exporting organisations besides renewing its own efforts. They propose a PR briefing kit for export clubs, chambers of commerce and similar bodies, explaining how to attract editorial coverage in the local press, time on local radio etc; they welcome the current revamping of BOTB literature—including more "easy to read" single sheet leaflets in a more attractive style; and they point out that the transfer of BOTB regional office records in the near future on to a microcomputer will help focus the publicity and promotion effort.

## Substantial

Among recommendations for developing existing services, the report suggests:

- The payment of travel grants to companies going on outward missions and joint ventures should be speeded up. At the moment slow payment appears to be a problem.

- The BOTB should introduce more substantial discount for first time exhibitors on stand space at BOTB-supported trade fairs.

- One BOTB regional office members are already smaller firms—defined as companies with less than 200 employees—and the bulk of net expenditure of £27.5m goes towards helping them. This policy, say the authors, should be continued.

- We believe that the BOTB needs both to encourage established exporters to export more, and to devote a good part of its resources to bringing along new or small home market oriented companies so that they become the established exporters of the future."

Financial constraints—which affect all Government departments at the moment—will undoubtedly act as a brake on the BOTB's ambitions. But it is nevertheless significant that not altogether surprisingly—that the board rejects the view expressed in some quarters that help should be concentrated on

Copies of the report are available from BOTB, Room 235, 1 Victoria Street, London, SW1. Tel: 01-215 522. Details of the new voucher scheme should be sought from the same address or regional offices.

T.D.

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## FINANCIAL TIMES

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Tuesday July 10 1984

## New Zealand's need to adjust

**I**F ONLY a Hawke could swoop into the politics of New Zealand. Someone with the broad political appeal of the Australian Prime Minister is needed to spell out unpalatable truths to the country and to set it on to an economic course in which the people's expectations tally more nearly with reality. A victory for the opposition Labour Party is looking increasingly probable in the election on July 14, though the traditional figure is missing. The hope is that this poll will break the mould of the last decade and allow fresh political talent to emerge.

The present Premier, Sir Robert Muldoon, once a leader with sufficient presence and authority to pull the feat off. But in recent years he has used his increasingly embattled position as the national father-figure to construct an elaborate disguise for reality. The full deterioration in the terms of New Zealand's trade has been hidden behind an overvalued exchange rate and a worrisome amount of foreign debt. The true consequences of the excessive domestic budget deficit are tucked away under interest rate controls. Hope for the future has been enshrined in a number of "think big" industrial and energy projects, which, while praiseworthy, are now, in some cases, looking somewhat muscle-bound as energy prices soften and newly emerging industrial countries assert their comparative advantage.

### First step

Sir Robert Muldoon has protested bitterly and with some justification against the way the world's monetary and trading order is stacked against New Zealand. The protectionism of industrialised countries has prevented New Zealand's own comparative advantage in agricultural products from asserting itself. To its credit the Government of Sir Robert's National Party has built upon the country's natural strengths by encouraging the spread of its exports away from sheepmeat and dairy products and towards timber, horticulture and beef. Unjust though the external

order may be, it does not pay for the New Zealand government to protect the economy from uncomfortable reality by subsidising exports, controlling imports and supporting an unrealistic exchange rate with borrowed money. It would be much more sensible to float the exchange rate in a way that truly dissociates the government from its final level and to build upon the admirable plan, pursued by the Muldoon government, to construct a free trade zone with Australia. This would be a first step towards New Zealand rediscovering a sustainable niche for itself in the international division of labour.

There is clearly an underside of desire within the electorate to climb out of the protectionist and dirigiste cocoon, but the party which best expresses the frustration — the New Zealand Party, founded in 1983 by the property developer Mr Robert Jones — is not yet a credible political force.

It is probably the leader of the Labour Party, Mr David Lange, who will this time manage to tip the scales against Sir Robert Muldoon. It says something for the wooliness of Labour's approach, and for the divisions within the party, that the opposition have not yet produced a detailed set of economic alternatives to the present apparatus.

The Labour Party has already made it clear that a long period of adjustment lies ahead for New Zealand, but whether it has the shrewdness or leadership to face up to the vested interests and just social causes which will suffer during this process, remains open to doubt. The re-establishment of a social consensus behind government policy is a less important requirement in New Zealand than it was in Australia, and the Labour party is therefore a less good choice to administer the needed dose of more liberal economic principles. The long-term importance of this election could lie more in the shake-up in the National Party that it leads to than in the government which it immediately elects.

## Two forms of merger policy

**T**HREE IS an interesting contrast between the 50-page merger guidelines issued by the US Justice Department and the brief statement issued last week by Mr Norman Tebbit, Secretary of State for Trade and Industry. The American document gives reasonably clear and detailed guidance to businessmen on which mergers are likely to be challenged by the anti-trust authorities because of their impact on competition. It covers such matters as the definition and measurement of markets, the significance of market shares, the role of import competition, arguments about efficiency and the so-called "failing firm" defence.

The British announcement does little more than restate the Government's intention not to alter in any fundamental way the procedures for merger control set out in the Fair Trading Act of 1973. Ministers will place primary emphasis on competition in deciding whether to refer a merger to the Monopolies Commission. The qualifying limit for size of transaction will be raised, so that more small mergers will escape the net. But the Government will still have discretion to refer mergers on other than competition grounds and the Commission will still take into account a wide range of "public interest" considerations in arriving at its decisions. It is these two elements which have made British merger policy appear arbitrary and inconsistent in the past.

### Competition

U.S. merger policy has gone through some erratic periods in which theoretical notions of competition and industrial structure were dominant. The Reagan Administration has sought to define more rigorously those mergers which, on the basis of careful economic and legal analysis, threaten competition. But the key difference between the two countries is that the U.S. is concerned solely with competition while in the UK the maintenance of competition is only one of a number of factors to be taken into account. As the Fair Trading Act puts it, the Monopolies Commission shall consider "all matters which appear to them in the particular circumstances to be relevant."

To the extent that yesterday's statement shows a more determined emphasis on competition, especially at the referral stage, it is very much to be welcomed.

### There have been many vivid clashes of personality

— a relic of civil defence planning — to make the point.

"Our objectives ought to be

about satisfying the reasonable demands of our customers' pro-

fitably and without being a bur-

den on the nation. I happen to

think we do that. The Govern-

ment does me money. So why

the hell do we get these special

impositions?" he says.

To Sir Denis, the attempt to

base energy policy upon market

forces rather than strategic

plans constructed from a long-

term assessment of supply and

demand, is fundamentally mis-

conceived. "The market means

short-term aberrations. I don't

think a market will determine

anything about the fundamental

life of a country. If you run a

business like gas, it takes years

to build something. I'm essen-

tially about the long term."

It is a source of astonishment to many that a man holding these views secured in 1981 under the brief Energy Secretariat of David Howell, an additional term of office. The story runs that when the Prime Minister was questioned on this point by a visiting captain of industry she replied: "I cannot be expected to attend to every

detail." Sir Denis, however, is no detail. Son of a South London commercial traveller, he joined the gas industry in 1949 after five years army service in Britain and India.

Since Mrs Thatcher won office in 1979, Sir Denis has seldom been out of the news, fighting a series of battles, over prices, over the forced sale of oil assets and over the still unresolved question of privatisation. The fight, as he sees it, is for the soul of British Gas in the long-term interest of its 15.5m customers.

From the army, he says, he learned an important business principle: "what you need is for everyone to agree on a course then go and do it if you do that you'll win if you do it loose."

Not even Sir Denis' critics challenge his record as a doer. With degrees in both mechanical and chemical engineering, he was a member of a tiny team which pioneered the sea transport of liquefied natural gas; he was behind the laying down of the national grid, the corporation's sophisticated central control system and, in effect, the creation of the monarchy of British Gas from the lands of the warring area gas boards in 1973.

His voyage from the U.S. to England in the "Methane Pioneer," a ship kept from the normal sea lanes, because many expected it to blow up, still ranks as a highlight in his memory. His engineering achievements, says one who has watched him work at close quarters with less than total approbation, "are on the scale of a Brunel."

It is to such points of reference that Sir Denis turns when the question of privatisation, once more a subject of active Cabinet-level debate, is raised. "I've lived through a few real revolutions, not just politicians saying something," he sneers, rolling his eyeballs towards the ceiling as he always does when making a point with force.

His favourite pole adjectives

for politicians and civil servants is "theoretical." To describe himself and the values he admires, the word "rational" recurs.

The shyness of the industry, he argues, has been "rationalised by history" and should not be tampered with.

Political swings at the Energy Department, from Mr Tony Benn to Mr Lawson within a decade, have been so great that "if you followed them all you'd go round the bend. We have a credible, industrial rationale which carries us through."

British Gas is made in this image. It needs and demands clear financial and performance targets and has a good record in parcelling them out to the areas and meeting them. Sir Denis spent months last year leaning on a reluctant Government to give him a four-year return on capital target, rather than a short-term goal.

The strengths of the Rook approach are several. He imparts a sense of solidity and security to employees and is good at implementing change. British Gas's accounts, for example, have been computerised since the 1960s. The danger is poor communication with the outside world of the Flanders and Swans "gasman came to call" variety and inflexibility in the face of changes, such as the oil shocks, which create a case

for higher domestic gas prices in the national interest, if not directly in the gas consumer's interest.

But the fact that British Gas has consistently met targets and made large profits — £653m on a current cost basis last year or more than £1bn on historical costs — has made it difficult to attack anything other than broad ideological grounds, even though a major explanation for the profits is the oil price explosion, which has not been matched by a comparable rise in British Gas's supply costs.

Mr Lawson, for example, com-

missioned accountants Deloitte Haskins and Sells to examine

British Gas, but the 253-page report which appeared last year was conspicuously lacking in punch.

True, it challenged the corporation's pricing philosophy, spoke vaguely of the need for profit centres and suggested weaker areas try to das as well as stronger ones. But British Gas's public response, contemptuous and brief, seems to have gone unchallenged in Whitehall.

The problem, as Deloitte's dis-

covered, is that there is not

but is less personally consumed by the detail of financial management. No major policy decision is taken without him. He undoubtedly possesses charisma, in the sense that he can, by force of his own presence, win agreement where others, deployed in the same argument, would fail.

He rejects the frequently made charge — although it has to be said that Sir Denis is not in the habit of pleading guilty to charges levelled from the outside — that British Gas is too inward-looking. He points to a handful of senior executives who do have outside experience and argues that it is impossible to hold effectively a senior British Gas job without 10 years experience in the industry.

Sir Denis, who enjoys cordial relations with Mr Walker, has kept a low profile in this debate lately — normally a sign that he thinks his view is winning. When pressed to comment, the eyeballs roll.

So far as he is concerned, Britain is a small country, perfect for a single, integrated high-pressure gas system. If I was operating in the U.S. of Canada," he concedes, "it would be different."

In the future, as the country depends more upon large import contracts with foreign governments and then, around the year 2050, he guesses, on substitute natural gas (SNG) made from coal, he thinks the same kind of corporation will be needed to develop the best technology, and to build SNG plants on the coalfields and at coal ports on the necessary scale.

A break-up of gas would, in his view, "destroy the industry." Even the British Telecom solution, he concedes, is attractive, since British Gas is self-financing as far ahead as he can see. The argument that private equity will reduce political interference is, he says, disproved by the American example.

Sir Denis as a point in that gas, facing a 13 per cent real increase in its supply costs in the next five years, as its lowest-cost 1980s gas contracts run out, knows that its competitive edge over nuclear and coal generated electricity has started to slip. Sales of electric storage heaters have multiplied sevenfold in the last four years.

Faced with a tougher market, Sir Denis can see all too clearly the alternatives to British Gas, but the Treasury's campaign to force up prices and his campaign against this eventuality is certain to remain part of his daily round.

This political infighting, although he often seems to pursue it with relish, is not to maintain his position, "I do it because I have to for the industry," he says.

His main functions as chairman of British Gas, he suggests, are to promote the right people, to strengthen them "against over-reacting to the clamour from outside" and to maintain contacts with the City, industry, Westminster, engineering institutions and world gas people.

In practice, he also takes a very close personal interest in gas supply, pricing and research,

any more," he says, with characteristic overstatement. "But I don't give a damn whether I'm favoured. I couldn't care less what people think about me. I'm interested in my business and I'm prepared to be judged by my results."

British Gas's 1983-84 results will be out in two weeks. Sir Denis knows he will not have to eat his words.

**People who live in glass houses**

## Men and Matters

Feelings run high in the closely knit and venerable club of world glassmakers on the subject of Bill Davidson, the quiet, but aggressive, president of Guardian Industries, now involved in a takeover bid for the company.

One leading member does not even like to be in the same room with him. Guardian, is, of course, the upstart in the glass-making club having started to make glass only 14 years ago.

St-Gobain of France and Pilkington of Britain have been at it for over a century.

Davidson is the typical self-made man of American legend. Raised in Detroit, he rushed through a business degree at the University of Michigan and a law degree at Wayne State and soon after got involved in drug wholesaling surgical supply businesses.

In 1965, he took the opportunity to buy his family's small and failing glass fabricating business and built its sales to the big car makers.

He soon realised that the only way to make high profits was to make your own glass. And the only way to do it was with Pilkington's then new and highly efficient float process.

The British company wouldn't give Davidson a licence so he hired an engineer from Ford, which had a licence, and went ahead and built a plant in 1970.

Davidson and Guardian have surged ahead ever since. The company now has four float plants in the U.S. and one in Luxembourg, and it is nursing projects in Switzerland and Spain. Davidson's 42 per cent shareholding is worth \$42m.

His drug and surgical businesses have also done well. He is now putting the same determination into the Detroit Pistons basketball club where he is the lead investor.

### No smoke or fire

Most tobacco addicts, in spite of all the warnings, were in shock yesterday as London

smokers tend to be approaching

the sear and yellow stage. On the credit side they are law-abiding citizens and would not risk a £50 fine for the sake of proving a point about individual freedom.

Certainly LT spared nothing to spit it out to us on the first day. At Shepherds Bush the blackboard announced "No smoking from today on trains" — we saw it along with the notice that Boris International apologises for the inconvenience caused by the work on modernising the station.

LT's answer to this is that, of course, such offenders are disturbing the comfort of passengers as seriously as smokers, and can be disciplined and fined.

London Transport is taking the revolution blandly. "We're only making complete the action we've been taking for some years," one of its officials said: "We've been cutting down the number of smoking compartments." LT believes it was one of the last big-city underground systems still to permit smoking on trains.

The authority insists that it will play matters cool at first. Some smokers will forget and instinctively light up. It isn't expected they'll be dragged off to a deep dungeon, but just simply told that it won't do.

Rowan is under contract to be in the show until mid-January, but may stay longer. And if the show is a hit and goes on tour or sells to television then investors will get their share of the extra profits.

Investors must so keen on Allard can instead book his Not the Nine O'Clock News star, Griff Rhys Jones, who stars in Trumpets and Raspberries, and went up Watford in September ad hoping for a West End transfer. That show, too, needs £100,000 to get on the road.

The theory is that there is a generation gap between smokers and non-smokers. The smokers tend to be approaching

"This is a cross between coals to Newcastle and selling fridges to Eskimos," Seymour Grann, managing director of Roba eMarketing, was talking about his company's contract to send typical British food to the continent for British holidaymakers who choose Africa to get away from it all, except the first place.

Roba eMarketing is a subsidiary of Roba (UK), the international freight forwarding and training group based in Harlow, Essex. Grann, who travels 100,000 miles a year drumming up freight and trading business, plans to offer a similar service sending British food parcels to hotels all over Africa.

The deal includes baked beans, tomato ketchup and custard powder, but also Roba sends fruit cocktails, orange juice and pineapples which come from west Africa in the first place.

Information which includes company activities, top ten rankings, annual high and low share prices (with quarterly figures for the latest year), and a company directory listing chairman, M.D., registered office and telephone number.

It really is a thoroughly detailed book. And, at only £12.50, excellent value. There are even special terms for multiple copies.

A pity, really.

Because now it's out of date.

The July edition, however, isn't. It's complete, in fact, right down to the end of June.

Although copies are readily available, we should stress, perhaps, that this is a very popular work. The more so since the price is still the same.

We therefore suggest you order yours today.

**US**

## CONTINENTAL ILLINOIS

# The white knight hasn't arrived

By William Hall in New York

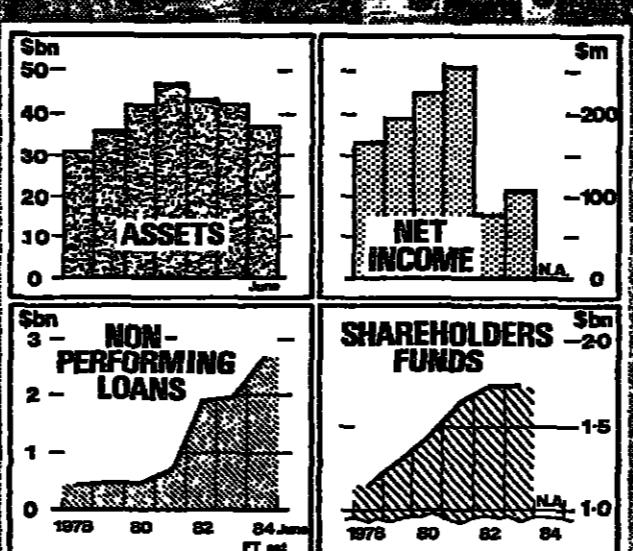
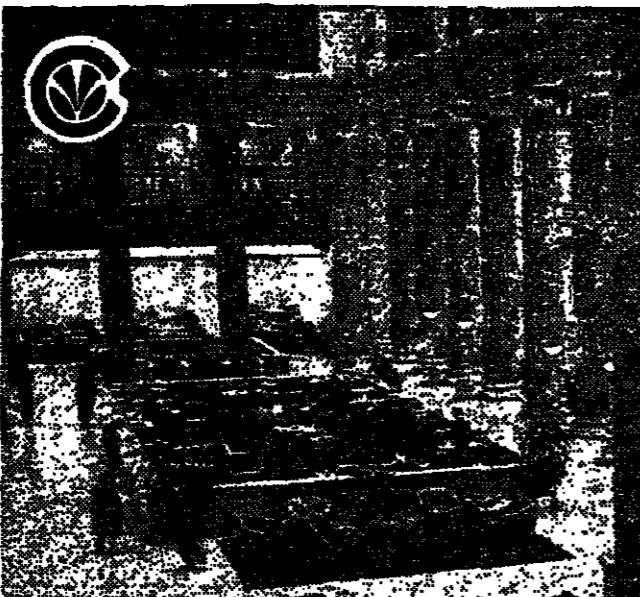
TWO MONTHS after U.S. bank regulators stepped in to stop the multi-billion dollar run on Continental Illinois, there is still no sign of a long-term survival plan for America's eighth biggest bank and bankers believe that unless action is taken soon, the regulators will be left with an expensive skeleton.

Hopes that a white knight in the form of a foreign bank or a wealthy U.S. money centre bank would step in and take Continental off the hands of the regulators at no cost, have all but evaporated. So have hopes that the bank would quickly trade its way back to financial health as an independent entity, not reliant on long-term official support. Continental, which not so long ago was one of America's proudest and most profitable banks, is writing as every week goes by. Now, there are suggestions that the regulators may be growing impatient with the top management at the bank and may be considering changes even though the new management has itself only been in place for a couple of months.

Mr William Isaac, chairman of the Federal Deposit Insurance Corporation (FDIC), who masterminded the \$7.5bn rescue, must decide soon what should be done about Continental's long-term future. His room for manoeuvre is fast running out.

The bank is being forced to pay above the odds for its funds, which means that it is almost certainly losing money and finding it difficult to compete in the corporate lending market, its traditional bailiwick. Uncertainty over its future is damaging its client relationship, staff morale is slipping and senior executives are starting to quit. Meanwhile, Continental's rivals are gathering in the wings and are already making inroads at the bank's juiciest accounts. No bank can survive for long in such an uncertain environment.

When the regulators took the unprecedented step of guaranteeing all of Continental's \$28bn of deposits on May 17, they took a massive gamble. They hoped the intervention would be sufficient to restore complete confidence in the troubled bank. It did not work.



ment support until the bank finds its own level and "that level is believed to be substantially below its present size."

This solution is the least desirable from the standpoint of the authorities, but says Mr Lyons, "I am afraid that is the only alternative. Other experts are less convinced."

Mr David Cates, who runs another bank consultancy, thinks there are several reasons why Continental's problems are unlikely to be solved through the type of solution applied to First Pennsylvania. Continental is much bigger than First Penn and is much more internationally orientated. Nobody knows what the right size of a slimmed-down Continental should be and, "how do you shrink it down in size without 'kicking the bone?'" asks Mr Cates. Finally, he questions whether Continental will be able to hang on to its skilled staff and maintain a respectable service while it is shrinking.

It is one thing to have the size of a regional bank, like First Penn. It is quite another to transform a leading multi-national independent bank into a medium-sized independent regional bank, which most bankers now assume is the course being set for Continental. The pain may be too great.

"I see a merger as being the most likely or desirable outcome," Mr Cates says. "Otherwise we're looking at a bank whose survival and independence is much more questionable than First Penn, which ends up being nationalised."

In common with most bankers, he believes that a solution will have to include a substantial aid package from the authorities.

Parallels have been drawn with the rescue of First Pennsylvania Bank in 1980. After it ran into difficulties in the bank market, it slimmed itself and managed to trade back to health with the help of a \$500m five-year assistance package, and a continuing funding commitment of \$1bn in loans from leading U.S. banks. At the time, the Federal Reserve indicated that its discount window would be available "as appropriate."

Mr John Lyons, a former bank regulator now running his own consultancy firm, says the "only solution which makes any sense is the First Pennsylvania solution." He believes the authorities will be forced to permit Continental to survive in its own right while receiving govern-

mental support.

If it is any consolation to Mr Isaac, there is a precedent in Continental's case. In the 1930s, the bank was rescued from the problems of the great depression by a \$50m capital injection from the government-backed Reconstruction Finance Corporation.

## Lombard

# Shorter hours and job losses

By Anatole Kaletsky

WHETHER employers like it or not, the bandwagon for shorter working hours in Europe is now unstoppable. The offer of a 8½-hour week to German metalworkers will act like the release of an emergency brake. Coming on top of the gains in working hours made in the past few years by unions in France, Belgium and the Netherlands, the German settlement has virtually destroyed the mystique surrounding the figure "40."

But if the principle that shorter working hours are attainable has been firmly established the reasons for setting this objective remain somewhat fuzzy.

Unions declare they are cutting hours to create jobs. But for, if any, are prepared to endorse openly the corollary spent out recently by the European Commission: that reductions in hours must be matched by pay if they are to stimulate employment. Beneath the surface, however, there are signs that a modified version of this doctrine could gradually be winning acceptance, perhaps unconsciously, among many workers.

Such arguments leave out of account the two most important features of the present European jobs crisis—productivity growth and government-imposed constraints on total economic output. Unless European governments are prepared to adopt much more expansionary macroeconomic policies, in the style of Reaganomics, European industry's proven capacity to generate sustained productivity growth will continue to cut into employment.

Cuts in working hours offer a way out of this conundrum which is in many ways more attractive than the currently fashionable idea of emulating America. After all, the key to America's impressive record of job creation has been an almost flat long-term productivity trend.

By making cuts in working hours conditional on productivity improvements, European employers could continue to keep abreast with new production technologies, without forcing their workers into the dole queues. By accepting reductions in working time as a substitute for real wage increases, on the other side of the coin, work-sharing arrangements may not be creating jobs, but they are helping to preserve the ones which exist.

The "new classical" economists who dominate policy thinking today can point out, of course, that distinctions like these are vacuous: there is no difference in principle between accepting a cut in wages and foregoing a wage increase which would otherwise be on offer; new jobs and old jobs are theoretically indistinguishable and the existence of both depends simply on the level of real wages.

If people who think like this, any linkage between shorter hours and jobs is manifestly absurd. Workers could accept compensating wage cuts, in which case they would be better off simply taking their economic output.

## U.S. policy and recovery

From Professor Wynne Godley.  
Sir—The correspondence about the U.S. recovery has been confused because my first reply (June 29) to Professor Harold Bartel appeared on a day when it seems Barclays' Bank were just about the only people to receive a copy of the Financial Times.

It appears that everyone who has written to the Financial Times on this subject, including now (July 5) Harold Rose himself, agrees that fiscal expansion has been a significant factor contributing to the U.S. recovery. This is what apparently had been denied by the Chancellor.

I think it should be added that the OECD figures for the UK, which Professor Rose quoted in his original letter, show that last year there was a substantial expansion in the fiscal stance (appropriately defined). So it now looks as though the recent expansion of domestic demand here has been the result of a fiscal U turn after all, assisted by a credit boom.

(Professor) Wynne Godley,  
Department of Applied  
Economics,  
Sidgwick Avenue, Cambridge.

## The effect of milk quotas

From Mr A. Rosen.

Sir—Your supplement article on Irish agriculture (July 2) was indeed timely appearing as it did on the opening day of the Royal Agricultural Show in England.

Your correspondent, Brendan Keenan, bemoaned what he considered the minimal 4.6 per cent increase in milk production that is to be allowed Irish dairy farmers in 1984. He omitted to mention the various ways in which the Irish will ensure that they not only meet this generous quota (when compared with the 9 per cent reduction imposed on British dairy farmers), but also exceed it if so they may then seek an even greater increase in 1985.

Widespread smuggling of liquid milk from the north to the south is taking place; quotas are being sold and transferred; and various direct supplies by farmers to consumers are being omitted from the quota calculations.

The Treaty of Rome which originally set up the EEC, established that all farmers in the Community should be treated uniformly; the current debacle over milk production believes this government's, and indeed, most European Government's intentions to deal equally. The increase allowed for in Ireland's production of milk was a straightforward piece of political blackmail and

## Letters to the Editor

should be acknowledged as such.

The total disregard of sane business practice by imposing a 9 per cent cut in Britain's milk production at 48 hours notice has already had dramatic adverse effects on those in any way connected with the dairy sector.

The Milk Marketing Board, one of the major culprits in failing to anticipate and prepare for quotas, has already made redundant many hundreds of workers, and more will inevitably follow. Feeding-stuff manufacturers have seen their dairy feed sales drop by over 50 per cent while tractor manufacturers have already lost 30 per cent of their budgeted sales.

Companies even more closely connected with dairy farmers have suffered what could well turn out to be a fatal blow.

All this is much more to follow, as a result of the impetuous and injudicious decision by the EEC leaders to enforce quotas. This confusion has been exacerbated by the total unpreparedness of the farming institutions to cope with such political folly.

The full knock-on effect of milk quotas has yet to be seen and it will be with a wry smile that one reads your headline in August telling the great milk drinking public of a shortage of milk for human consumption in Britain as a direct result of this political ineptitude.

Anthony Rosen,  
Moat Hatchery,  
West Amesbury, Wiltshire.

## Taking a position

From Mr L. Staden.

Sir—Stefan Wagstyl's article (June 30) on switching from the UK Gilt market into the U.S. Treasury Bond market gave us some amusing implied exchange rates, but failed to assess the nature of foreign exchange risk.

A switch of under 15 years maturity would lose money if the exchange rate were to rise above \$2.00. As it is only three years since the dollar was last at this level, we must look to the very long end to guarantee our profits.

Consider a 30-year switch from Exchequer 12 per cent 2012-17 to the long bond; this would require an exchange rate of \$2.93 before it went wrong.

Unlikely, yes, but not really the point. The Salomon break-even figures for the German and Swiss markets, on ten-year switches, are DM 1.68 and SF 1.01. This does not mean

with no independent supervision at any of the many stages of distribution or return. No wonder cries of "foul" are loud and frequent, and already instances of alleged abuse are being cited. The Bristol Evening Post has reported new membership cards being issued already franked as having voted.

Legal redress as argued by John Selwyn Gummer in defence of such ballots is costly and largely impractical for other reasons.

Workplace ballots contain within their essential procedures the very seeds of malpractice. What court would decide the point at which pressures to vote for one and restraints on access to information or ballots in relation to another, become fraudulent, especially where it can be argued that the members' complaint springs mainly from his own inertia or indifference?

A person denied a vote for a candidate he does not know in an election he is unaware is taking place, suffers no feeling of loss, nor is he likely to rush to courts against practices which are seen as inseparable from the election methodology employed.

To prove abuse could prove as difficult as pinning a globule of mercury to a pane of glass.

Comparing such workplace elections favourably against the postal balloting system used in the EETPU, where the only factor taken into account is the alleged higher turnout in the former, without regard to any of the other essential considerations, is misleading in the extreme.

If the Government lends its authority to workplace ballots, the credibility of such procedures will be enormously strengthened and the fight for the only practical alternative, namely secret postal voting, will suffer a heavy reverse.

In Mr Chapple's words: "It may be too much for the UK to ask its mixed pool of affiliates to favour postal ballots. The Government can afford to be less mealy-mouthed."

P. McMahon  
Hayes Court,  
West Common Road,  
Bromley, Kent.

## There still is . . .

From Mr S. Lyon.

Sir—The demise of "Tibbits" reminds me of an occasion in the 1950s when I was catching a train from Euston to Liverpool. The man in front of me in the queue at the ticket office asked the ticket collector: "Ave you got Tibbits?" "No, he hadn't." "Well, then, ave you got 'Financial Times'?" Was your page three something special in those days?

Stewart Lyon,  
Cuerdale, White Lanc,  
Guildford, Surrey.

PRELIMINARY RESULTS FOR THE YEAR ENDED 31 MARCH 1984

# Getting into Shape

## As Unigate's long term strategy begins to bite, results reach record levels.

Our record '83/84 pre-tax profits signal the beginning of a new chapter for the Unigate Group. We have now achieved two major objectives—the revitalisation of our UK-based food operations, and the rebuilding of the Group structure as a base for future expansion.

Despite substantial costs, we produced a modest cash inflow of £2.9m during the year after a £20.9m outflow in the previous year. Unigate's balance sheet is now in good shape and we look forward to strong cash generation in the future.

The Group has also made progress towards achieving other parts of its strategy.

Operating profits from activities outside the UK food business now account for 44% of the £71.2m Group total.

This figure should be compared with that of less than 25% five years ago and it reflects the continued success of the overall strategy.

The Group's performance for the year to 31 March 1984 is summarised in the following table:

Unigate is now concentrating its activities in three main business areas—the manufacture and distribution of food, transport and distribution services, and exhibition and specialist engineering services. We have continued to reduce our dependence on declining markets and in particular on the market for UK milk products. At the same time we are improving our position in growth markets.

We also intend to attain performances at least equal to our most effective competitors in each of our markets.

Through a programme of developing our existing business structure, we seek a balance between quality of earnings and growth. Returns on trading and financial assets increased from last year's figure of 14.4% to 17.4%. Operating profit as a percentage of sales rose during the year from 3.7% to 4.1%.

### FINANCIAL HIGHLIGHTS '83/84 '82/83

	'83/84	'82/83
Turnover	£765.2	£622.1
Operating profit	71.9	61.1
Profit before tax and extraordinary charges	57.1	43.7
Extraordinary charges	26.7	13.7
Earnings per share	18.5	14.1
Dividends per share	7.5	6.8

The above figures are extracted from the full accounts (on which the auditors have given an unqualified report) which will be contained in the Annual Report to be posted to Shareholders on 9 August 1984.

### DIVISIONAL REVIEW

Giltspur achieved a dramatic increase in profits during 1983, from £3.8 to £8.1 million. This has been one of the principal reasons for the 44% of Group operating profits produced by activities outside the Group's UK food business.

Wincanton's steady progress on all fronts has helped to boost their results. The growth in Unigate International's profits would have been greater but for the US Government intervention in the American cheese market.

Unigate Dairy Holdings' share of Group profits has now fallen to 53% despite a 16% year-on-year increase in the division's own results—a fine performance against a background of well-known problems which have dogged the division's markets for milk products. Major capital expenditure and streamlining of existing plant have begun to yield the expected returns.

Unigate Meat Holdings, however, was unable to capitalise on last year's turnaround. We have undertaken a close review of all companies in the division which were not performing at optimum levels. As a result, three companies, including Harry Teller, have been disposed of, holding out the prospect of a more satisfactory profit level for the division.

### Unigate is getting into shape for a successful future.

JOHN CLEMENT

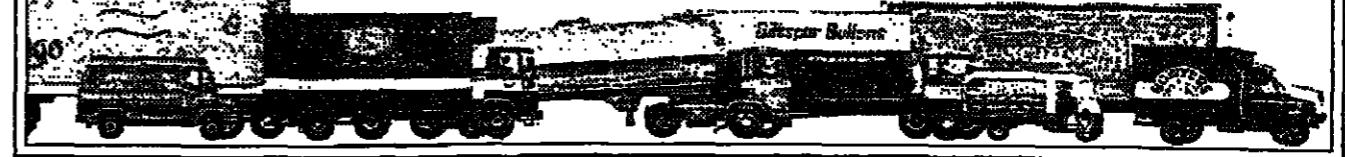
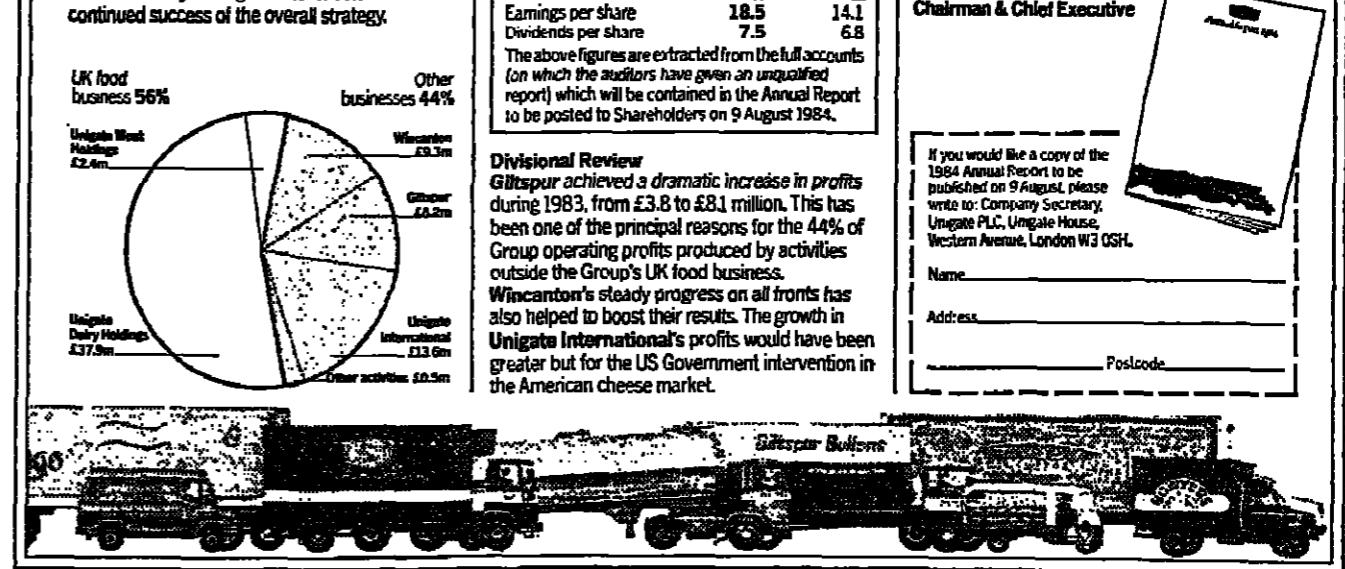
Chairman &amp; Chief Executive

Unigate PLC, Unigate House, Western Avenue, London W3 0SH.

Name \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_



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# FINANCIAL TIMES

Tuesday July 10 1984

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RATE RISE MAY BRING FURTHER SETBACKS

## Hong Kong stocks slide steeply

By DAVID DODWELL IN HONG KONG

SHARE PRICES on Hong Kong's stock market slid steeply yesterday as the colony's business community came to terms with an unprecedented 3½-point prime lending rate increase introduced on Friday night. The increase, an emergency move to prevent a collapse of the local currency, lifts the prime rate to 17 per cent.

The Hang Seng index ended the day down 49.26 points, at 735.60, with stock market operators forecasting further falls in the days ahead. The index has dropped to its lowest level since September last year, when panic selling took it down to 690 points. The index is now 400 points below its 1984 high.

Hong Kong's financial authorities yesterday took bleak comfort in the fact that the Hong Kong dollar had stabilised in the area of HK\$7.85 to the U.S. dollar, compared with falls on Friday to HK\$8.3 to the American unit. That, however, was at the cost of interbank rates soaring to between 25 and 40 per cent for overnight money.

Senior bankers considered that the squeeze might continue for several days before the local currency was brought back to the HK\$7.80 level at which it has been

pegged against the U.S. dollar since October 17 last year.

Stock market operators took comfort from the prompt, decisive action by the colony's monetary authorities to protect the currency on Friday night. Talk of the authorities taking the means or the will to defend the dollar at that level have now subsided.

However, speculation is still strong that interest rates are set to rise further in the U.S., with all eyes focused on the meeting of the U.S. Federal Reserve board early next week. As a result, upward pressure of Hong Kong interest rates is unlikely to subside in the near future.

Exact reasons for Friday's collapse have still not been found. It has been clear for several weeks that the progressive strengthening of the U.S. dollar against currencies worldwide was creating problems for Hong Kong's monetary authorities, and putting the pegged rate under strain.

Once the run occurred, the overriding bearish mood in Hong Kong's financial markets took over, and, in turn, took its toll on the stock market yesterday. It has become clear to Hong Kong people

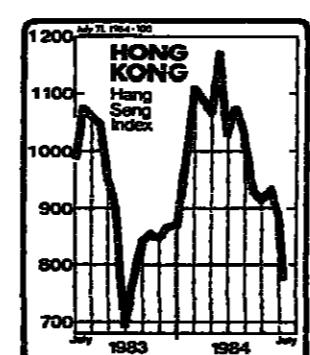
that the secret Sino-British talks over the colony's future have reached a critical stage, with important differences remaining between the two sides.

Political uncertainties about the fate of the talks have dominated the stock market for many weeks. That is likely to continue at least until September, when an agreement between China and Britain is to be signed.

Commenting on Friday's interest-rate increases, one senior Hong Kong banker insisted the move was "an emergency response to an emergency situation." He added: "Once it is clear that the situation has stabilised again, local interest rates are likely to come back down very fast."

Stock market analysts seemed less sanguine. One noted: "The Hong Kong dollar certainly strengthened from Friday lows, but not to the extent that people feel comfortable."

Like other operators, he was not convinced that the market had yet touched the bottom: "It is all a matter of political confidence at the moment," he said. "With all of the uncertainties around us between now



and September, there is certainly no good reason for buying shares at present prices."

Most stockbrokers agreed that most of the fall in a range of 700 to 730 on the Hang Seng index were likely.

Stockbrokers were, nevertheless, persistent that the market had remained composed. One said: "Compared with the crisis that was in the air of September last year, the mood is nothing like as bad. It is more a matter of indifference."

Preparing for a storm. Market report, Page 27; Leading prices, Page 30

## Strikes at bases add to strain in Greek-U.S. relations

By Andriana Ierodakou in Athens

PERSISTENT STRIKES by Greek workers at the four U.S. military bases in Greece may be causing second thoughts in Washington about a \$20m project to update base facilities, according to American officials.

The project was discussed during a visit by Mr Caspar Weinberger, the U.S. Defence Secretary, to Athens in April.

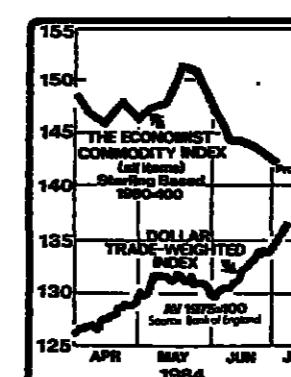
Since then, nothing has been heard of the plan. "We suspect it is linked to the outcome of the base strikes," one American official said.

Stockbrokers were, nevertheless, persistent that the market had remained composed. One said: "Compared with the crisis that was in the air of September last year, the mood is nothing like as bad. It is more a matter of indifference."

Preparing for a storm. Market report, Page 27; Leading prices, Page 30

THE LEX COLUMN

## Sterling halted at the quayside



The arrival of a national dock strike like a bolt from the blue last night left the stock market conspicuously short of a ready reckoner for the occasion. Fast shooting economists were quick on the draw with statistics on the impact of the two-week dockers' strike in the mid-summer of 1972. These leave no doubt about the potential risks of this latest banana skin for the Government exports fell in 1972 by a seasonally adjusted 33 per cent between July and August. This had little or no apparent effect on the financial markets at the time, however, where equities, gilt-edged and sterling felt no interruption to a sharp upward trend.

Members of the main Communist-controlled union representing the 1,600 Greek employees at the bases have been on strike since July 2. Tension has been particularly high at the Hellinikon air base east of Athens, where strikers have reportedly been interfering with the entry of U.S. military personnel and Greek workers not on strike.

American anger at police failure to curb the strikers has contributed to the impression that Greek-U.S. relations are currently at their lowest ebb since the Socialist Government of Dr Andreas Papandreou came to power in 1981.

The Greek base workers' union has been striking sporadically since the autumn of 1982. Workers are demanding a retroactive revision of promotion scales, and the introduction of index-linking of wages and a 37½-hour week as in the public sector. American officials calculate that meeting those demands would mean an immediate bill of about \$1m.

A Greek arbitration court ruled in favour of the union's demands last December, but the Americans say that under the 1980 agreement governing the status of Greek base employees, work terms and conditions must be settled through bilateral Greek-U.S. talks.

American officials are now hinting that Washington, as a reflection of poor relations with Athens, is in no mood to rush into talks of this kind.

No date for the start of talks has yet been set and they ruled out giving in to the union demands.

Reginald Dale, U.S. Editor, adds from Washington: "The Reagan Administration was reported yesterday to be planning to block a Greek attempt to acquire surplus American-built F-5 fighters from Norway, largely to show disapproval of what it regards as the Papandreou Government's lax attitude towards terrorism."

Washington was also said to be angered by what it considered to be the continuing anti-American tone of remarks made by Mr Papandreou and other members of his Government. U.S. officials said that most or all of the 16 F-5s would probably now go to Turkey, placing further strains on Greek-American relations.

They added, however, that the final decision, which is expected in the next two weeks, would have an bearing on Greece's request to buy new F-16 or F-18 fighters, which would be financed with U.S. credits.

The U.S. has been particularly irritated by Greece's recent release of an alleged Jordanian terrorist, who was suspected by American and British intelligence of planning to blow up an airliner.

The terms under which Norway acquired the F-5s 10 years ago stipulate that the aircraft may not be transferred to another country without U.S. permission.

U.S. officials said that Turkey had been the first to ask for the aircraft, which would be provided free of charge. Turkey had a much greater need to modernise its air force and less money to do so than Greece.

It might be rash to deduce from the muted reactions of last night's London markets that the same will apply this time round. For not only is the City of London already accommodating itself to the coal dispute, and the routine uncertainty of this week's Open conference; but it is caught these days in an equivocal state of mind about the underlying trend of its markets. Indeed, the not unfamiliar predicament of the financial community over a run on sterling looks more and more like an acid test of market psychology - more precisely, of whether the bull market has any life left in it.

This is clearly not the case in London. The short-lived rally to sterling of last Friday's base-rate increases suggests that the UK authorities may now be unequipped to deal with the challenge presented - however unwittingly - by the Federal Reserve. The composition of the most recent money figures betrayed a heavy flow of foreign deposits out of the UK money supply.

The parallel weakness of the Swiss franc perhaps indicates that distressed U.S. banks have been picking on the more liquid international markets in which to unload salable non-dollar assets.

Illiquidity of another kind manifested in the last few days in Hong Kong. The colony is again beset with political uncertainty, telescoping the perspective in which the markets now view its future. To have pegged the HK dollar

to its U.S. namesake, though, now looks an expensive way of trying to shore up confidence in the Hong Kong markets. Overnight interest rates of something like 35 per cent - and primes of 17 per cent - may hold the peg, but they leave the manufacturing recovery on the floor. The effect on property companies has been re-examined repeatedly since the onset of Hong Kong's bear market in 1982. The problem now is that the dollar and the People's Republic together make successive defences of the currency prone to diminishing returns - although that will inevitably be signalled by Hong Kong's stock markets rather than the foreign exchanges.

This is clearly not the case in London. The short-lived rally to sterling of last Friday's base-rate increases suggests that the UK authorities may now be unequipped to deal with the challenge presented - however unwittingly - by the Federal Reserve. The composition of the most recent money figures betrayed a heavy flow of foreign deposits out of the UK money supply. The parallel weakness of the Swiss franc perhaps indicates that distressed U.S. banks have been picking on the more liquid international markets in which to unload salable non-dollar assets.

What the gold markets really need is the long-fabled sudden collapse of the dollar; a slow depreciation of the U.S. currency might have little effect, since it would not necessarily deter investors from the bond market. As for sterling, in the short term, still higher UK real interest rates may offer some relief. Even those might be of no avail if the transatlantic yield differentials were to be reinforced at this stage by political complications. But this is just what the market now has before it.

## Canada sets date for poll

By Bernard Simon in Edmonton

A GENERAL election will be held in Canada on September 4, the country's new Prime Minister Mr John Turner said in Ottawa yesterday.

The announcement ends speculation that he would call a snap poll to capitalise on a surge in public support for the ruling Liberal Party.

Mr Turner also announced that the Queen had postponed her trip to Canada, due to begin this Saturday, until late September.

He discussed the royal tour with the Queen during a brief visit to Britain last week.

According to Mr Turner international and domestic economic problems make an election necessary. "We need a renewal of confidence and certainty in this country," he said, referring to Canada's double-digit unemployment rate, rising interest rates and the Canadian dollar's decline to record lows.

He said the Government required "a clear and fresh mandate" to deal with these problems.

The election is the first since the Liberals were returned to power in early 1980 after the brief tenure of a Progressive Conservative government headed by Mr Joe Clark. The Liberals have governed Canada for 42 of the past 50 years.

They trailed far behind the Conservatives in opinion polls in the past year or two, as a result of unpopular economic policies and the autocratic style of Mr Pierre Trudeau's government.

But Mr Trudeau's retirement and the election of Mr Turner as party leader last month have boosted Liberal fortunes. The Liberals are running slightly ahead of the Tories in the polls.

In the present parliament, the Liberals hold 139 seats, the Tories 100 and the socialist-leaning New Democratic Party 31. There are 11 vacant seats and one independent. The election campaign is likely to be dominated by economic issues,

## BIS warns against further rise in interest rates to curb dollar

BY PETER MONTAGNON IN BASEL

"MASSIVE INCREASES" in European interest rates would be needed to stem the dollar's rise on foreign exchange markets, said central bankers attending the Bank for International Settlements' (BIS) monthly meeting in Basel.

Recent efforts to raise interest rates in several European countries have been insufficient to stop the dollar's advance. Further sharp rises would be politically unacceptable because economic recovery would be put at risk, they said.

Consequently, the central bankers said they were visiting the BIS as part of a scheduled European tour, told the bankers that they did not expect to seek a further loan from them to boost the IMF's financial resources. Last winter central banks of leading industrial countries agreed to lend the IMF \$3bn (\$3.06bn) in special drawing rights (SDR).

Senior central bankers said their

discussions had, in fact, touched only lightly on the foreign exchange market. The question of concerted intervention to depress the U.S. currency had not been raised, they said.

The bankers said they spent much of yesterday afternoon discussing the outlook for September's International Monetary Fund (IMF) annual meeting with Mr Jacques de Larosiere, the IMF managing director.

Mr de Larosiere, who was visiting the BIS as part of a scheduled European tour, told the bankers that he did not expect to seek a further loan from them to boost the IMF's financial resources. Last winter central banks of leading industrial countries agreed to lend the IMF \$3bn (\$3.06bn) in special drawing rights (SDR).

Dr Fritz Leutwiler, the BIS president, said a new president would succeed him in November.

Guardian Industries chief in buyout bid

BY PAUL TAYLOR IN NEW YORK

GUARDIAN Industries, a leading U.S. flat glass manufacturer, said yesterday that Mr William Davidson, president and chief executive, planned to offer \$24 a share or a total of about \$305m for the 57.6 per cent of the company he did not already own.

Mr Davidson, who has led Guardian's successful expansion into Europe through its 70 per cent-owned Luxembourg subsidiary and the recent acquisition of a 48 per cent stake in a Spanish glass manufacturer, owns 42.4 per cent of the Michigan-based company's 22.1m shares. The proposed deal values the company at \$530m compared with a book value of around \$210m.

Yesterday Guardian said Mr Davidson had begun negotiations with 10 other large shareholders who together owned 4.4m shares. Those shares, which are thought to be

owned by other directors, would be purchased for cash and securities worth \$24 a share, while Mr Davidson would purchase all the remaining publicly held shares for cash only.

The offer, details of which have yet to be finalised, will be presented to Guardian's board and would be subject to various conditions, including financing arrangements, debt restructuring and an agreement with the 10 biggest inside shareholders.

Guardian, a manufacturer of glass products for the construction and car industries, has grown rapidly in recent years. Last year the company reported revenues of \$469.6m against \$404.5m in 1982 and just \$200m five years ago, and had net profits of \$38.1m compared with \$33.6m in 1982.

The judge is understood to have intended to ask permission to use up to \$27m in accounts receivable to get some of its aircraft flying again.

The Federal Aviation Administration, Air Florida's largest secured creditor, opposed the request.

The judge also ruled that Air Florida must return two of the three Boeing 737 aircraft it is leasing from Guinness-Peatt Aviation, another secured creditor.

This decision means Air Florida now has nine aircraft.

The airline is understood to have attempted to ask permission to use up to \$27m in accounts receivable to get some of its aircraft flying again.

In its Chapter 11 bankruptcy petition the airline reported assets of \$145.2m and debts of \$221.4m, including secured debts of \$140m. The FAA is owed \$55m, secured by loans on three 737 airliners and the receivables.

Air Florida's largest unsecured creditors include InterFirst Bank of Dallas, owed \$32m and Boeing, owed \$30m.

Airline officials have said they want to resume their profitable Miami-London service and selected domestic and Caribbean routes.

Last year's group net profit, after small adjustments, which will serve as the base for the TP index, was FFr 1.52bn, showing an annual average increase of 20 per cent over the past six years - although M

## Chance for Air Florida to fly again

By Our Financial Staff

A MIAMI bankruptcy judge ruled yesterday that Air Florida, the American airline that filed for debt protection under Chapter 11 of the U.S. bankruptcy code last week, can use up to \$4m of accounts receivable in the next two weeks to try to get flying again. Air Florida ceased operations last Tuesday.

The Federal Aviation Administration, Air Florida's largest secured creditor, opposed the request.

The judge also ruled that Air Florida must return two of the three Boeing 737 aircraft it is leasing from Guinness-Peatt Aviation, another secured creditor.

This decision means Air Florida now has nine aircraft.

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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Tuesday July 10 1984



### Missouri banks to merge in \$230m consolidation move

BY PAUL TAYLOR IN NEW YORK

**BOATMEN'S** Bancshares, the St Louis, Missouri-based bank holding group that ranked as the 97th largest bank in the U.S. in terms of year-end assets, is to acquire Chartercorp of Kansas City, Missouri, for about \$230m in cash and shares.

The merger would make Boatmen's the largest commercial bank in Missouri, with 45 subsidiary banks and assets of more than \$6bn, ranking it among the 60 largest banks in the U.S. The move is seen as part of a continuing trend of consolidation among smaller regional banks ahead of any changes in Federal and state banking laws which would allow the main U.S. banks to establish interstate banking operations.

Chartercorp owns 27 banks with assets of about \$2.7bn, while Boatmen's owns 18 banks with assets of about \$3.4bn.

### U.S. software pioneer struggles to survive

BY LOUISE KEHOE IN SAN FRANCISCO

**VISICORP**, the U.S. personal computer software company credited with starting the microcomputer software industry in 1978 with its introduction of a spreadsheet program called VisiCalc, is struggling to survive a dramatic reversal in its fortunes.

The company gutted its workforce last week by laying off 70 employees, leaving a staff of just 55 executives and key people. Mr Terry Opendeky, the company's long time president and chief executive, has also resigned.

VisiCorp is also involved in a legal battle with the creators of VisiCalc, Software Arts Corporation. VisiCorp has sued Software Arts, claiming that the programming company failed to deliver an updated version of VisiCalc on time. In response, Software Arts has sued VisiCorp, claiming that the company failed to use its best efforts to market the spreadsheet program.

Software Arts has also begun selling its own version of VisiCalc.

VisiCorp's problems have been exacerbated by slow sales of its newer Visi-On series of integrated programs. VisiCorp plans to reduce prices of Visi-On programs and is expected to make a desperate effort to maintain its image as an industry leader at the National Computer Conference in Las Vegas this week.

New product introductions are planned, the company says.

### CBS to discontinue video disc production

By Our New York Staff

CBS, the U.S. broadcasting network, said yesterday that it will stop manufacturing CED video discs in the wake of a sharp decline in demand for the discs following RCA's decision earlier this year to end production of video disc players.

A number of states, led by New England but also including Missouri, have been considering reciprocal banking laws that would allow out-of-state banks from states with similar laws entry into the local market.

Under the terms of Boatmen's offer, Chartercorp's shareholders would receive \$3 in cash and nine tenths of a share of Chartercorp's common stock for each of Chartercorp's 7.8m shares outstanding. In over-the-counter trading on Friday, Boatmen's stock closed at \$27 a share, unchanged.

### Apple exceeds forecast

By Our Financial Staff

**APPLE** Computer, the California-based personal computer manufacturer, has exceeded a forecast of 25 cents per share earned on sales of \$400m in the third quarter, Mr John Sculley, the company's president, said yesterday.

Mr Sculley said sales for the quarter ended June 30 were at least 50 per cent above the previous year.

For while Roche has been plagued by problems, its competitors have been thriving. Hoechst of

West Germany has ascended to the throne as the largest ethical pharmaceutical company in the world, through a policy of aggressive acquisition, widening both its product range and marketing scope. Merck, Pfizer and Eli Lilly of the U.S. have all handsomely surpassed Roche in sales and profits by capitalising on specialties such as heart drugs, antibiotics, and anti-arthritis.

It is now nearly 30 years since Mr Yorke's "largest ethical pharmaceutical company in the world" has slipped to ninth place in the world league of ethical drug companies. It has been a drop for which Roche can blame no one but itself.

The company, which has manufactured the video discs at its Carrollton, Georgia, plant since 1982 said that "contrary to initial expectations" the RCA decision has offset a \$1.6m or 56 cents a share gain from a New York land sale.

In addition, CBS said that because of strong demand for its records and tapes, space at the Georgia plant now devoted to video disc manufacture is needed to increase production of audio products. The company said that in the first six months this year the Carrollton factory's output of records and audio cassettes increased by 54 per cent to 71m units from 50.1m units in the same period last year.

Roche's story - the decline of the most successful drug company in history - is a cautionary tale about the perils of success. Success led the company to neglect its two most precious assets: its image and its portfolio of future products.

Mr Fritz Gerber, chairman of Hoffmann-La Roche, recently put his hands together on his clean, large desk and looked out over the Rhine. "There was an arrogance with the success. Roche was taken by surprise and was not ready for it. This might have created some kind of over-built self confidence. The company isolated itself, it became more conservative and probably quite litigious.

"There was an I couldn't care less" attitude to many outsiders which gave the company the completely wrong image," he said. The words were clearly difficult for him. A lawyer by training and a deeply patriotic Swiss, Mr Gerber added: "It is cheap to criticise. I have enough time to get things right. I am young enough."

Mr Gerber is a persuasive spokesman for the changed order at Roche. He seems to speak from the heart, as if he has not yet learned his lines from a multinationals' guide to bland remarks. But at 55 he has his work cut out.

At the same time, Roche found itself facing an increasingly hostile public. Some of the problems fell from the sky, others the company created. But the sum total was a public relations nightmare from

which the company is just beginning to emerge. Briefly, the troubles included:

- In 1976, an explosion at a Roche subsidiary's plant in Seveso, Italy, sprayed particles of the toxic pollutant dioxin over the Italian countryside. Although no one died, the incident left a lingering taint on the group's image.
- Confidential information leaked by a Roche employee, Stanley Adams, in 1974 led to a lengthy EEC investigation of charges of giving fidelity pricing contracts to large customers.

Gerber. Fidelity contracts for large customers have long since been dropped.

But a broken image is difficult to mend. A few years ago, an explosion at a Roche plant in Lyons killed a worker and released potentially dangerous chemicals. "I chartered a plane and stood on the site all day," says Mr Gerber. "We evacuated all the people nearby and I visited them all." The incident, he says, received almost no international attention, vindicating swift action.

But then, last spring, 41 barrels of

**HOFFMANN-LA ROCHE**, working through a U.S. subsidiary, has taken over American Diagnostics, of Newport Beach, California. This company, which the Basile group bought for \$12.5m, will be integrated into Roche's diagnostics division. The Californian company is a producer of reagents, particularly for use in drug-abuse treatment, and instruments for medical diagnosis.

● The prosecution of Stanley Adams, a former Roche executive, by the Swiss police for violation of industrial secrecy laws, led to his imprisonment and fines. This helped turn Adams into a martyr. His recent book on the affair condemns Roche as a secretive and ruthless multinational.

● By the late 1970s, the very success of Valium began to cause problems for Roche. The product was found by a number of doctors and scientists to be addictive if taken over several months. At the same time, many doctors became dependent on it, heavily prescribing the tranquilliser in order to clear their waiting rooms of anxious patients.

The group has set its priorities in research and dropped peripheral programmes. In order to capitalise on what it knows, Mr Gerber says firms in the group's most important research area is the central nervous system, with projects aimed at finding sedatives without addictive side effects, and products which could specifically treat depression or schizophrenia.

Second to its central nervous system work, the group is concentrating on dermatology and anti-infectives. It has also included cardiovascular research and tropical diseases among its research priorities.

New products. Mr Gerber hopes to boost the ethical pharmaceutical contribution to sales and profits back up to more than 50 per cent from around 40 per cent at present. But he is also encouraging a change in selling drugs.

For example, Roche's dermatological products for psoriasis and severe acne must not be taken by pregnant women for fear of serious side effects. The company almost decided against launching the products, for fear of a consumer backlash. Instead, it has launched its first major patient education campaign to accompany them, starkly explaining the potential dangers to woman patients.

According to Mr Andreas Leuenberger, vice-chairman and a possible heir to Mr Gerber: "We had to learn something from the Valium experience. We have to try to go much earlier to the consumer or patient in some way or another."

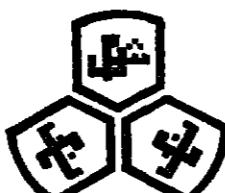
From a financial point of view, Mr Gerber is slightly critical about Roche's history of financing all its expansions from internal funds. Subject to changes in Swiss law, he says the group is studying methods for increasing its light shareholding and then seeking recourse to capital markets like other large multinationals.

The Roche tradition of holding all of its products to itself and shunning licensing and joint venture deals is also falling by the wayside. This practice hampered its development in several European countries as well as in Japan and the Far East generally.

In understanding Roche's past 10 years and its efforts to do better, it is probably important to consider the company's homeland. "Take a close look at the Swiss," says Mr Gerber, who was reared in the Emmental region. "We have heavy toniques, if that translates to English. We hesitate to make big statements. We are not good enough at selling our good things. But I put my job on the line. We must create confidence."

He pauses for a minute. "The world should not have to adapt to the Swiss."

This announcement appears as a matter of record only May 1984



### COMMERCIAL FACILITIES COMPANY S.A.K.

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Provided by

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Kuwait International Investment Co. s.a.k.

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New Issue / June, 1984

**FNMA** FEDERAL NATIONAL MORTGAGE ASSOCIATION

\$6,000,000,000

### Federal National Mortgage Association

Zero Coupon Debentures Due 2014

The Debentures do not pay interest periodically. The only scheduled payment to the holder of a Debenture will be the amount due at maturity. The Debentures are not redeemable prior to maturity. The Debentures are unsecured general obligations of FNMA, and do not contain provisions permitting the holders to accelerate the maturity thereof. The Debentures will be issued both as registered Debentures and, at the option of non-U.S. persons, as bearer Debentures.

The Debentures will be issued with substantial "original issue discount". Upon payment at maturity, Debentures held by non-U.S. persons will be subject to a U.S. withholding tax on such original issue discount, unless the tax is not applicable due to a change in law or due to the availability of an exemption under a tax treaty. In addition, upon the sale of a Debenture prior to maturity or upon its payment at maturity, U.S. "backup" withholding may apply unless such withholding is repealed, required evidence of non-U.S. status is provided, or another exemption is available.

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**Salomon Brothers Inc**

acting as Underwriter of the securities

**Nomura Securities International**

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## Republic of South Africa

£40,000,000 12½ per cent. Notes 1989

Issue Price 100 per cent.

Hambros Bank Limited

N.M. Rothschild & Sons Limited

Hill Samuel & Co. Limited

Banque Paribas

Banque Indosuez

Credit Suisse First Boston Limited

Crédit Commercial de France

The Trust Bank of Africa Limited,

Swiss Bank Corporation International Limited

London Branch

July, 1984

## Homestake Mining Company

through a wholly owned subsidiary  
has acquired by merger

## Felmont Oil Corporation

The undersigned acted as financial advisor to  
Homestake Mining Company.

## Dillon, Read & Co. Inc.

July 9, 1984

These securities have been sold outside the United States of America and Japan. This announcement  
appears as a matter of record only.

NEW ISSUE

9th July, 1984



**OSG MFG. COMPANY**  
(OSG Kabushiki Kaisha)

**U.S.\$20,000,000**

**3¾ per cent. Convertible Bonds 1999**

**Nomura International Limited**

**Arab Company for Trading Securities (ACTS) SAK**

**Banque Indosuez**

**Crédit Lyonnais**

**New Japan Securities Europe Limited**

**Banque Bruxelles Lambert S.A.**

**Banque Paribas**

**IBJ International Limited**

**Tokai International Limited**

## INTL. COMPANIES & FINANCE

# Telefonbau sees sales rise despite effects of strike

BY JOHN DAVIES IN FRANKFURT

### Reviving an old gold mine in Sudan

By George Milling-Stanley

"WE'VE found a gold mine. I know what a gold mine is. I need a consultant to tell me," says Mr Stanley Eskell somewhat testily.

Although his tongue was in his cheek more often than not during the conversation—not easy task when you are tucking into sole meuniere at one of London's premier fish restaurants—Mr Eskell clearly means his relations with Robertson Research International, the geological consultants who set up the mining company of which he is managing director, a little reluctantly at times.

Robertson Research, a highly-respected group of geological consultants providing services to the international natural resources industry, launched the mining company, Greenwich Resources, last February through a £10m (£15.3m) issue of shares and warrants. The consultants retained a stake of 22 per cent in Greenwich.

The mining company last week announced that a programme of exploration had confirmed earlier estimates of reserves of over 150,000 tonnes of ore grading an average of almost 40 grammes of gold per tonne (40 grams per million), at the old Gebeit gold mine in the Sudan.

This is extremely rich by world standards, with even the best gold mines in South Africa operating at only between 12 and 15 grammes per tonne.

### Encouraging

Robertson Research, which is carrying out the exploration work on behalf of Greenwich, commented with characteristic caution that the results were sufficiently encouraging to merit a pre-feasibility study on the possibility of mining the deposit, to be followed later by a full economic feasibility study.

Mr Eskell is more bullish. Drawing on his many years of experience of operating a low-tonnage, high-grade gold mine in New South Wales in his native Australia, he estimates that the six square kilometres of the Gebeit lease area could contain as much as one million tonnes of ore at an average grade of around half an ounce of gold per tonne, or a total of half a million ounces.

These estimates could turn out to be on the conservative side. During one 20-year period of its life, the Gebeit mine produced \$3,000 oz of gold from the treatment of 68,000 tonnes of ore at an average of 38 grammes per tonne.

Gebeit has a long, though much interrupted, history. Opened 3,000 years ago to provide gold for the Pharaohs of Egypt, it was subsequently operated by Greeks, Romans and even Britons. The last British manager chose to be buried at the site.

Mr Eskell has no intention of being buried at Gebeit, whether it be under the desert sands of the Red Sea Hills in which the mine is located, or under red tape from his sponsors.

Nevertheless, he refuses to be drawn into making any firm prediction as to when he might start producing gold from the mine, saying only that it could be as soon as 18 months from now.

### Water problem

What really excites him about Gebeit is one zone of extremely rich ore, containing 44,280 tonnes at almost 3 oz of gold to the tonne. The gold content of this area alone is worth almost \$50m at the current price of around \$370 per ounce.

This lode could be mined out by a small scale operation in two years or so, providing funds for the development of the whole deposit.

The mine and especially the processing of gold-bearing rock requires immense amounts of water with a small operation running at 200 tonnes a day using 150,000 gallons every operating day. In the Sudanese desert, this might be expected to pose a problem, but Mr Eskell is confident.

"We are currently pumping 60,000 gallon of water out of the old Gebeit workings every day and this will go a long way towards meeting our water requirements," he says.

Another potential threat, especially in a country which has recently taken a massive lurch towards Islamic fundamentalism, is the chance that Western capitalism may suddenly find that its welcome has run out.

Not possible in this case, avers Mr Eskell, citing the fact that the Sudanese Government has a 50 per cent share in the Gebeit venture, and would not relish seeing all the preliminary work go to waste.

Another problem a gold mine has to face concerns security. This is particularly difficult to ensure where, as is proposed, the product from the mine is dore bars. These bars contain a high percentage of gold, and are shipped elsewhere for final refining to the required purities.

Mr Eskell's solution is typically radical. "If I find anyone stealing from me, I'll switch to producing a filthy looking black concentrate running about 7 oz of gold to the tonne, and ship it to somewhere like Marseille for treatment."

man business climate in the rest of the year.

TELEFONBAU UND NORMAL-ZEIT (T&N), the West German communications and electrical group, expects to increase its sales revenue by at least 5 per cent this year, despite some concern about the effects of the metalworkers' strike.

Dr Michael Schwarzer, chief executive, said that new orders in the first half-year were running 15.3 per cent ahead of a year ago. But it remained to be seen whether the recent labour conflict over shorter working hours in the metal industries would dampen the West Ger-

many systems, made up a further 20 per cent.

T&N cut its workforce by nearly 1,200 to 16,680 last year because of slack business in the first six months and streamlining of company administration.

But with business continuing to advance this year it began taking on new workers.

Its research spending has more than doubled over the past five years and is co-operating with other parts of the Bosch group in developing new products and systems in the telecommunications field.

## Banque Indosuez calls on EEC to back Ecu development

BY DAVID MARSH IN PARIS

THE FLEDGLING composite reserve currency of the European Community, the European Currency Unit (Ecu), may have made significant progress as a commercial vehicle used in transactions of the financial markets. But the Ecu is still very much in its adolescence and will require further supportive action from EEC governments and financial institutions before it can celebrate a true coming of age as an international currency.

That is the conclusion of a study of the commercial use of the Ecu from Banque Indosuez, the international-oriented French nationalised bank. In the first issue of its quarterly economic review, Index, the bank says the initial success of the private use of the Ecu needs to be "consolidated" by a range of institutional measures. As well as the dropping of the Bundesbank's notorious prohibition of access to Ecu markets for West German citizens, the bank suggests that EEC institutions could issue short-term paper denominated in Ecu, perhaps for uses such as the financing of agricultural spending.

Use of the Ecu in bond issues has shown "spectacular" development, while application on the syndicated credit market has been slower. More than 90 public bond issues in Ecu have been launched since 1981, while there have been only 34

publicly announced medium and long-term credits.

With sophistication of financing methods (for instance, the issue of Ecu bonds with warrants, or the Ecu tire participation launched by Saint Gobain earlier this year) also showing rapid growth, the Ecu is now the third most important unit of denomination on the Eurobond market, making up 4.7 per cent of

But it is a long way behind the D-Mark with 8.6 per cent, to say nothing of the dollar, which makes up 77 per cent of the market.

The backbone of the private use of the Ecu is of course the interbank market, where Banque Indosuez reckons that, after a slow start, about 200 banks now make credits and accept deposits in Ecu, of which 30 can be considered active participants.

The size of the interbank Ecu market is estimated at around Ecu 6.4bn (\$5bn) — corresponding to 0.7 per cent of the size of the interbank Eurodollar market. Banks based in Belgium, Luxembourg and London are the main providers of Ecu funds, with French banks also modest net lenders, and Italian banks large net borrowers of Ecu.

As well as measures to increase the number of Ecu-denominated instruments — such as Ecu certificates of deposits and commercial paper issues — Banque Indosuez pleads

for greater diversification of investors. Principal investors at the moment are private Belgian clients, attracted by the perennial weakness of the Belgian franc and more used to dealing with composite currency units than other European investors.

French investors, the bank notes, can enter the Ecu market only by passing through the punitive premium market because of French exchange controls. Institutional investors have remained on the sidelines and even central banks themselves — for whom the Ecu was originally invented as the central valuation and transaction unit within the European Monetary System — do not seem to have started building up their own currency reserves in Ecu deposits.

Finally, the bank says the prospective revision of the currency weights of the Ecu "basket" scheduled to take place during 1984 — is hanging "like a sword of Damocles" over the private Ecu market. If it is to be carried out at all, the redefinition of the weights of component currencies (currently, the currencies of all the EEC members except Greece) needs to be made as quickly as possible. And it should not result in too great a drop in the importance of the "strong" European currencies in order to keep alive the investment attractiveness of the unit, it warns.

## Valmet profits on target

BY LANCE KEYWORTH IN HELSINKI

VALMET, the Finnish State-owned engineering group, reports a 29 per cent sales rise to FM 1.89bn (£816m) for the first four months of 1984. Group order backlog has risen by 24.4 per cent to FM 5.01bn and new orders more than doubled.

The performance is flattered by the fact that Valmet in 1983 was then just edging back into the black after a couple of difficult years.

Net earnings for 1983 were

FM 4.91bn after a deficit of FM 261.8m in 1982.

Mr Matti Kankapaa, president of Valmet, notes in his interim report: "The profit trend for Valmet in the first part of 1984 conforms to plan. The overall financial result for the operating groups are also in the black."

The operating groups are paper machinery, shipbuilding, automation, defence equipment, transportation equipment, and tractors.

## Board change at Air France

By Our Paris Staff

MARCEAU LONG, chairman of Air France's public sector domestic airline Air Inter, has been appointed a board member of the national carrier Air France. He is expected to take over as the successor to M Pierre Giraudet who has been in charge of Air France since 1975.

M Giraudet is officially designated this week.

M Giraudet, who has been in charge of Air France since 1975, is leaving on age grounds.

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## INTL. COMPANIES & FINANCE

Chris Sherwell on the frustrations facing Asia's second largest stock exchange

### Singapore keeps market under firm control

OVER THE past 18 months at least half a dozen foreign companies have applied for a listing on the Singapore Stock Exchange and, unexpectedly, failed. In the same period, several quoted companies have had share or debenture issues refused.

For those listings which have gone ahead, the share have attracted enormous interest. One issue was 248 times oversubscribed and another 191 times. Billions of dollars are mobilised on such occasions.

The trends stand in sharp contrast to previous years. In the decade after the Singapore and Malaysian exchanges effectively went their separate ways in 1973, companies tended to have few problems getting listed and the oversubscription phenomenon was considerably less dramatic.

Inevitably, frustrated company executives, merchant bankers, stockbrokers and corporate lawyers are asking whether there is any change in official policy, and whether perhaps the role and image of the Singapore exchange are becoming matters of concern to the authorities.

These questions are important because they have implications not only for the exchange's notional function as a place where budding entrepreneurs can raise cash for their growing companies, but also for the country's own much-valued ambitions to create an international financial centre.

Gives the continuing link with Malaysia, of the 301 companies listed in Singapore, 172 are incorporated in Malaysia. The question also arises of whether the Malaysian exchange might become more attractive to companies and investors if the authorities in Kuala Lumpur maintain a more relaxed and expansionary stand.

The Singapore exchange

is important domestically and internationally is indisputable. In 1974 market capitalisation was a small \$802.5bn. By the end of last year, it was \$104.3bn (US\$42.6bn), which made it some 2½ times the size of Hong Kong, and a fifth the size of Tokyo, the world's largest market after New York.

But several factors make the Singapore market different from its European counterparts. One is the structure of share ownership: many companies have large stakes held long-term by controlling families. Malaysian bumiputras (indigenous Malay) agencies, the Singapore government, or the big Singapore banks.

Another is the lack of professionally managed funds. Singaporeans are compelled to place 25 per cent of their income in the official Central Provident Fund, an amount matched by their employers. The proceeds are typically used for government borrowing and not invested in the stock market.

In Singapore the taxman actually discourages fund management: although there is no capital gains tax, fund managers are subject to a trading profits tax of 40 per cent.

With few such managers, there is less research done in a market which, by common consent, shows exaggerated boom and bust cycles, is excessively driven by rumour and gossip and is often manipulated by shadow syndicates "churning" shares.

The Government's own view of the market is known to be rather jaundiced, and it is believed to be low down on the list of priorities for encouragement and development. That is one reason why debate has intensified over the fate of new share issues — it could mean a tougher stand rather than a standstill.

The first hint came in late-1982 when a rights issue for United Pulp and Paper was

and an acquisition and rights issue involving International Wood was rejected.

One view is that the authorities are looking more closely at particular sectors and deciding specific cases on the basis of an industry's overall outlook.

Thus they are seen as being against marine-related issues like Baker Marine or Singapore Shipping because of the unhappy state of the shipping/shipyards sector.

A more significant argument is that the authorities are taking a stricter view of their role as protectors of the small investor, partly in response to specific events (like the industrial recession and debt crisis of the Hong Kong property crash).

And partly because of an ingrained perception that the

Singapore corporate world has more than its fair share of dubious characters with insufficient regard for their shareholders.

This perception is known to be harboured by officials at the Monetary Authority of Singapore, the island state's quasi-central bank, which is the true spirit behind the regulation of the Singapore stock market. The "watchdog" Securities Industry Council, which has private sector representatives but only advisory and monitoring powers, is dominated by the MAS and is housed in its offices. It was unable to answer questions from the Financial Times.

But how well the authorities

can do this job of protection has become part of the debate.

Many people believe disclosure rules could be tightened. But the question also arises of who can best judge matters. One member of the investing public recently complained to a parliamentary select committee about the shares in government-owned Neptune Orient Lines, offered in 1981.

When NOL went public the issue price was \$84, but today the share is worth less than \$20," said in a submission published in the committee's report. "The directors can be deemed to have cheated the investing public. They should have foreseen the coming recession in shipping and not offered the share at an inflated price."

Merchant bankers in Singapore generally believe the protection of the small investor is well justified and carried too far. "Those running the show are lining up the beauties and picking the winners. But they should really just be doing the sex tests."

One official even privately worries that the investing public will decide that, if the authorities allow a company to go

public, it can be presumed a safe bet and the prospectus details need not be read. There is also concern that companies may be deterred from coming to the market—a dangerous development for a society beginning to worry about a possible lack of future entrepreneurs.

Few bankers or brokers, on

the other hand, feel that the heavy oversubscription for new shares indicates an embarrassing underpricing. In their view,

the need to put up large amounts of money to secure small share allocations, together with a 25 per cent margin, automatically means oversubscription.

Other reforms have also been

mooted. One, to tackle the problem of new listing, proposes an unlisted securities market, but this too has attracted little official response.

Another, to stimulate greater activity, suggests raising the minimum flotation for a company going public from 25 per cent of its capital to 40 per cent. Company heads, who typically own and control their companies, would not like this.

More professional fund managers would also help, but the introduction of tax incentives would need the agreement of the highly conservative Inland Revenue.

In the meantime an experi-

ment has begun which could prove important. Ten companies are to channel some of their Central Provident Fund contributions into a new fund, to be invested for the employees' own benefit. The fund might amount to some \$311m. But if it catches on, it could amount to \$350m.

The trouble, however, is that none of this answers perhaps the most basic question of all: what is the authorities' view of the proper role of the Singapore stock market?

Bankers and brokers, whose sympathy for the authorities is clear and whose respect for their wishes is failing, can only say ruefully that they don't know.

### San Miguel diversifies into coconuts

By Emilia Tagaza in Manila

SAN MIGUEL, the beer-based group which is the Philippines' largest publicly quoted company, has diversified operations into the coconut industry, a major foreign exchange earner for the country.

The entry into the industry follows San Miguel's tie-up with the United Coconut Planters Bank (UCPB), whose president Mr. Eduardo Cojuangco, known as the "Coconut King," was recently voted in as chairman of San Miguel.

San Miguel has announced the acquisition of two of the country's biggest coconut oil mills and the lease of another, from United Coconut Oil Mill (Unicom), the quasi-government agency that controls coconut milling and trading. Mr. Cojuangco is also Unicom's president.

The two mills were bought for 207m pesos (US\$11.5m).

### Interim jump for Sanyo Electric

BY YOKO SHIBATA IN TOKYO

SANYO ELECTRIC, one of Japan's major integrated consumer electronics companies, lifted pre-tax profits by 27.7 per cent to ¥12.25bn (US\$49m) in the half year to May 31. Pre-tax profits were ¥25.1bn, up 32.5 per cent, on sales of ¥454bn, up 18.1 per cent.

For the current full year, ending November, Sanyo expects record earnings from active investment of funds in higher yield instruments, all helped boost half-year earnings.

The company has stepped up production capacity of VCRs. Its capacity of Betamax-format decks has been lifted to the current level of 170,000 units per month from 150,000 units previously. The capacity of VHS format VCRs produced at its subsidiary, Tokyo Sanyo Electric, has been boosted to 130,000 sets from 90,000 a month.

Sanyo expects full-year sales to reach ¥93.5bn, up 14 per cent.

Favourable overseas sales of microwave ovens and stereo components in addition to the vigorous VCR exports, lifted total exports by 28.5 per cent to account for 60 per cent of turnover. Domestic sales rose only 8 per cent from the previous interim level.

Economies of scale in the production of the company's main products and a larger financial surplus of ¥7.7bn arising from active investment of funds in higher yield instruments all helped boost half-year earnings.

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NEW ISSUE

9th July, 1984

### MARUI CO., LTD.

U.S. \$100,000,000

3½ per cent. Convertible Bonds 1999



Nomura International Limited

Algemene Bank Nederland N.V.

Banque Nationale de Paris

County Bank Limited

Goldman Sachs International Corp.

Mitsubishi Finance International Limited

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Al-Mal Group

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Deutsche Girozentrale - Deutsche Komunalbank -

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LTCB International Limited

Dai-Ichi Kangyo International Limited

Kyowa Bank Nederland N.V.

New Japan Securities Europe Limited

Osaka International (Europe) Limited

Sanyo International Limited

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Compagnie de Banque et d'Investissements CBI

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Notice of Purchase

European Investment Bank

11½% £ foreign currency Bonds of 1979, due 15th June, 1991

Pursuant to the terms and conditions of the Loan, notice is hereby given to bondholders that during the twelve-month period ending 14 June, 1984, £210,000 of the European Investment Bank's 11½% £ foreign currency bonds of 1979, due 15 June 1991, were purchased by the purchase agent for account of such bank in satisfaction of the purchase fund instalment.

As of 15 June 1984, the principal amount of such Bonds remaining in circulation was £19,040,000. 10 July, 1984

European Investment Bank

**NEDBANK**  
announces the opening  
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R. J. WHILLIS

Branch Manager

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## UK COMPANY NEWS

## Webber Electro tops £0.2m at midway

Profits before tax at Webber Electro Components have increased from £152,590 to £221,306 in the six months to March 31 1984.

The midway result for this USM-listed electrical component manufacturer includes a larger contribution from receivable interest at 18.94% against 23.33% and a decline in turnover which showed a 40 per cent rise from £636,945 to £891,157. Trading profit emerged at £201,961 against £150,282.

In the last full year, when sales of £1.4m produced taxable profits of £344,000, the company paid an effective total dividend of 1.75p. The interim payment this time is 1p on capital enlarged by the scrip and last August's one-for-seven rights issue.

Commenting on the first half performance, the directors state that progress was maintained in all major product areas. They add that trading conditions indicate that satisfactory progress should be achieved in the second half.

## Denmans in line with forecast at £475,000

Its initial figures since its placing on the Unlisted Securities Market earlier in the year, Denmans Electrical reports pre-tax profits of £475,000 for the six months to March 31, 1984. Figures for the previous 12 months were £910,000 from turnover of £15.61m—turnover for the six months under review was £8.95m.

Mr Arnold Denman says the interim profits are in line with the company's expectations at the time of the USM placing.

He says the recently acquired businesses in the West Midlands are not yet operating at profit margins equal to those achieved in the rest of the company's areas in South-West England.

He expects that full year profits will exceed those achieved last year.

First half tax was £108,000 against £175,000 in the previous 12 months. There was an extraordinary debit of £70,000 this time, due to USM flotation costs. Earnings per share were 6.5p in the opening half.

## May & Hassell paying 5p as profits recover to £3m

### HIGHLIGHTS

A SECOND half profit of £1.76m from the May & Hassell group of timber importers and merchants gives £3.04m for the year ended March 31 1984, compared with £7.28m last time. Prior to that, there were two years of losses.

Earnings have more than trebled from 1p in 1982, and last year were up from 3.5p to 5p net with a final of 3.4p. Also recommended is a one-for-three scrip issue.

For the current year shareholders can expect a reasonable profit," the directors say. Total earnings per share last year overall, however, is some 10 per cent ahead. Generally, consumption is not so effervescent.

Supply and demand appear to be still in balance though, as always problems can be anticipated at certain times.

Turnover for the year advanced from £80.64m to £78.2m and the gross profit from £10.97m to £15.21m.

The pre-tax balance was struck after distribution costs £2.5m (£2.06m), selling expenses £1.06m (£1.06m), administration costs £6.29m (£4.37m), related company loss £19,000 (£65,000) and interest £2.26m (£2.27m).

With minor exceptions, all units operated profitably.

Results of Vic Hallam Ltd., companies have been consolidated—its

status as a 50 per cent owned associate company prior to that date has been reflected in the profit statement. In February the group's 60 per cent interest in its Belgian subsidiary was

immediately from Stanhope Drops Sawmills, South Shields.

### • comment

May & Hassell has managed to get the balance of its business to around 40 per cent timber imports and the rest from manufacturing and distribution. It would like to see the volatile import element lower still. At the year end gearing stood at 97 per cent of shareholders' funds which leave the company vulnerable to any depression in the currency market.

Imports are down, for example, in turnover so far recorded in the current year continues, then the company should be able to at least repeat this year's £5m profit. The company has a high

£2.25m (£2.27m).

After tax £450,000 (credit £17,000) minorities credit £33,000 (£30,000) and extraordinary debit £251,000 (£252,000), the available profit came to

£2.26m (£2.27m). May & Hassell has acquired the assets and the business from the receiver of John P. Wardle of South Shields. A new company to be known as M & H (J. P. Wardle) will start trading in February.

He claims that the majority of mortgages sold at present are self-employed pensions sales.

Group pension and life business showed a strong recovery over the period after several years of declining business. The group—the largest pensions new annual premiums, including managed funds, up by more than 30% from £12.5m to £20.5m.

This statement Mr Palmer reflects the modest expansion of the economy and the active marketing of highly competitive contracts.

Single premiums on group business declined from £12m to £11.3m.

### •W" Ribbons

The directors of "W" Ribbons Holdings have decided to defer payment of the dividend due July 15 on the 10 per cent cumulative redeemable preference shares.

This meant that new annual premiums on traditional group and pension savings fell over 20

per cent from £38.9m to £30.3m.

Legal and General, however, is not prepared to give any indication as to the movements in sales of various types of policy.

It is known that low cost endowment sales fell considerably,

## A·Monk slips to £3m but remains confident

DESPITE a fall in the £3.6m profit reported last year, the directors of A·Monk & Co. believe that the £3.1m profit before tax for the year to February 28, 1984 represents "a reasonable return on the work which has been obtained in a very competitive market."

The figure is stated after absorbing the costs of the reorganisation of the group's service departments and the closure of the loss-making pipe line division during the year.

The directors add that the improvements resulting from reorganisation will begin to have an effect upon the group's results in the second half of the current year, and should be more significant in 1985-86.

They back their confidence that the action taken will result in "an improved level of performance" with a 4.5p final dividend, lifting the total from 6p to 6.5p. At the midway stage they had anticipated a total of no less than 6p. The increased payout is covered by earnings per share shown at 23.5p (£3.4p).

At the year end shareholders' funds had risen from £18.02m to £22.26m, while borrowings moved up by over £5m to £2.25m.

After tax £1.19m (£1.19m) and minorities £103,000 (£104,000), the net attributable profit comes to £1.49m (£1.48m) for earnings of 31.1p (31.1p) actual and 24.5p (24.5p) fully diluted.

There is also an extraordinary credit of £71,000 (debit £18,000).

At the year end shareholders' funds stood at 168p (151p) actual and 147p (135p) fully diluted.

With improved trading prospects and a good order book the company is planning to expand further, by internal growth and external acquisition.

### • comment

Carele shares leapt 12p to 142p

on the surprise news of an 89

per cent dividend increase,

restoring the payout in real

terms to 1979 levels. It has taken

the company that long to climb

out of the recession and now realises the benefits of the 1979 merger

with English Card Clothing—

equipment used in card clothing

—equipment used in card clothing

## UK COMPANY NEWS

**Neil & Spencer up to £0.5m and growth trend continuing**

THE CONSIDERABLE improvement which Mr Stephen Proctor, chairman of Neil and Spencer Holdings, forecast for the half year to May 31, 1984, has been achieved with results in the period from £121,000 to £793,000.

The company's figures include the results of the discontinued Westair activities, subsequently treated as an extraordinary item in the year end accounts. With the appropriate adjustment last time, current interim profits show an 80 per cent increase.

There is still no resumption of the dividend, last paid in 1980. Earnings per share for the period were 1.3p, against a loss of 0.1p.

At the last year end this manufacturer of laundry, drycleaning and specialist electrical equipment turned to a loss before tax of a taxable amount of £855,000. The turnaround followed three successive years of loss, and the directors now state that under present conditions they anticipate a steady improvement in the group's performance.

Demand from the UK hospital and laundry sectors continues to be depressed pending resolution of decisions on privatisation. In

(contributed £33,000).

**COMPANY NEWS IN BRIEF**

Rewe Evans Investments, engaged in plantations, achieved taxable profits of £1.83m in calendar 1983, compared with £557,000 in the previous nine-month period.

Turnover amounted to £2.08m (£564,000 for period) and the taxable result was struck after interest payable of £134,000 (£4,000) and administration costs of £226,000 (£95,000). Income from fixed assets by associates amounted to £98,000 (£72,000), associates contributed £1m (£257,000), and interest receivable and similar income totalled £106,000 (£121,000).

The dividend for the year has been recommended at 1.35p (0.6p) net, with earnings per share, pre-extraordinary items, shown as 3.32p (1.32p).

Tax took £930,000 (£205,000) and there were extraordinary credits, mainly professional expenses in connection of listing, of £200,000 (£37,000).

\* \* \*

Two directors of Gresham

House, the investment trust group, have urged shareholders to vote against the re-election of Mr David Hardy as chairman of Rowton Hotels, and two other directors Mr James Hamilton and Mr Guy Neely at the forthcoming annual general meeting on July 18.

Meeting, Croydon, Surrey, on

**Superdrug forecasts higher profits**

BUSINESS TO date this year at Superdrug Stores has been in line with group budget forecasts and the board confidently expects the profits trend to continue. Mr P. D. Goldstein and Mr R. S. Goldstein report in their joint chairman's statement with accounts.

As reported June 23, on a £6.57m rise in sales to £27.77m (excluding VAT), pre-tax profits for the first 13 weeks from the current year improved from £1.02m to £1.38m. In the year ended February 25, 1984, taxable surplus reached £8.84m (£8.3m) turnover of £101.46m (£91.32m).

The joint chairmen say that 1984-85 promises to be another exciting year for development, expansion and innovation. The company operates a chain of retail drug stores.

Apart from the new stores planned to open this year and the development of the Wakefield distribution centre, the company will also establish its own vehicle maintenance department, expand its offices by around 100,000 sq ft, and broaden the management base of various departments.

All this will ensure that the momentum of expansion continues in a controlled and profitable manner, the joint chairmen state.

In the year ended March 31, 1984 the group produced turnover of £857.7m (£411.5m) and a

**Heron Intl. is well placed for further progress this year**

BEING WELL placed to face 1984, Heron International looks forward to another year of growth in turnover and profits, says the chairman Mr Gerald Ronson.

The commitment to expansion by acquisition as well as by organic growth is unchanged, but the group will not pay prices which reflect inflated stock exchange values. Heron International is one of Europe's largest private companies and is the parent of Heron Corporation.

The finance division in the U.S. is buying Sun State Savings of Phoenix for \$34.1m. This will provide Plaza Savings, whose assets have passed the \$1bn mark, with a substantially increased base from which to develop further in America.

In the property division at home, 32 stores in prime High Street positions have been bought from Woolworth for £35m. Plans for their immediate disposal or redevelopment for other uses and subsequent sale are expected to have a profitable outcome. These stores provide retail space totalling more than 1m sq ft.

A revaluation of the land bank has thrown up a surplus of £23m which has not been taken into the balance sheet. The value of the freehold portfolio now stands at £256.5m, says Mr Ronson.

In the year ended March 31, 1984 the group produced turnover of £857.7m (£411.5m) and a

profit before tax of £25.8m (£17m).

Heron Homes was able to benefit substantially from a recovering housebuilding sector and produced record earnings.

Heron Suzuki showed improvements against the background of significant appreciation of the yen to sterling and a continuing decline in the motor cycle sector. Emphasis continues to be directed towards four-wheel vehicles where increased market penetration was achieved.

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## BIDS AND DEALS

### Bowater in major U.S. air freight expansion

Bowater Corporation, the paper and pulp group, has acquired Imperial Air Freight Service of New Jersey. No price was disclosed and Bowater yesterday declined to comment on the purchase price.

"We have agreed with Imperial not to release the consideration figure, although I will confirm that it will be a phased acquisition with further payments dependent on the success of the company," explained Mr Dennis Rees, secretary of Bowater.

"This is our first major movement into the U.S. air freight market," said Mr Rees. Bowater currently operates air freight services in the UK, Germany, France, Switzerland, Belgium, the Netherlands, and Luxembourg.

Imperial has a turnover exceeding £25m and falls within the top six air freight companies in the U.S. The company provides domestic and international freight forwarding services through a chain of 23 U.S. outlets.

Bowater, currently involved in a major demerger of its North American operations, is primarily a manufacturer of paper and packaging products but first entered the freight service industry in 1972.

The company is concentrating on providing freight forwarding services rather than supplying transport capacity. Accordingly, it has agreed to sell its 46 per cent interest in Bowater Shipping Company, Schweizerische Reederei und Neptun and is redirecting the resources to acquiring established forwarding companies in the U.S. and on the Continent.

### Emray will resist consortium move

BY RAY MAUGHAN

Emray, the vehicle distribution and financial services group with roots in Zimbabwe, is determined to resist moves by an investment consortium to place three additional directors on the board. Their effect, Emray says in a letter to its shareholders, would be to "change control of your company."

Early in March this year, Emray had from Raymond Zorn — previously a stockbroker — suggested that it had acquired 27.58 per cent of the equity on behalf of a consortium headed by Mr Murdoch Morrison and Mr Benjamin Anderson. A few days earlier, Taddale Investments, the property group, revealed that it had sold the entire 26.62 per cent held in Emray so that it had acquired a year earlier in consideration for the sale of Bluebell Garages (Middlesbrough).

At about the same time, a 9.3 per cent holding in Emray was sold by Rosano, a Swiss paper company which had held the stake for some years. Mr Lionel Altman, chairman of Emray, said yesterday that the Taddale and Rosano stakes had both been put through the market at 15.15 per cent.

Mr Morrison and Mr Anderson have been joined by Mr E. A. K. Denison, a Yorkshire solicitor, in seeking boardroom appointments. Their resolution will be decided at Emray's annual meeting at the end of this month.

Mr Altman says that he and his colleagues "have been unable to establish who are the members of the consortium" and cannot identify Mr Morrison and Mr Anderson represent them. However, only recently Mr Anderson informed up orally that the consortium consists mainly of per-

sons to whom the shares previously held by Taddale Investments were sold but there is no agreement whereby these persons are represented by Mr Morrison and Mr Anderson.

When Mr Morrison and Mr Anderson lodged their resolution, they informed Emray that they, together with their associates, held in aggregate some 10 per cent of the total voting rights of the members.

Emray has not been able to discover subsequently the current beneficial ownership of the 27.58 per cent held by Rosano's former shareholder.

According to Emray, Mr Morrison's "only concrete proposal" about his intended participation in the group's affairs has been that he would "introduce acquisition opportunities and assist in managing acquired companies."

Mr Morrison holds 1.07 per cent and Mr Anderson holds a further 2.4 per cent.

Emray says that "nothing has emerged from the information supplied by Mr Morrison or from our discussions with him to persuade your board that his proposed contribution justifies either an executive position or a directorship."

Mr Morrison, who describes himself as a "company doctor" now engaged in corporate finance work, is chairman of the Leamington Spa-based property group, Five Oaks Investments, where Mr Anderson is also on the board.

Mr Morrison and Mr Anderson have recently announced plans to merge Blacks Camping and Leisure, which he also heads, with Greenfields Leisure. Neither he nor Mr Anderson were available for comment yesterday.

### Wellman enters hi-tech field with £0.8m purchase

Wellman, the furnaces group, is extending its product range into high technology glass furnaces with the acquisition of T. N. Butler Holdings for an effective price of £765,000.

Mr T. N. Butler, the vendor, is to receive £383,000 in cash and 2.57m new ordinary Wellman shares at 15 p per share. The issue is the equivalent of 19.5 per cent of the existing equity or 11.1 per cent of the ordinary capital in issue when the 10 per cent cumulative preference shares are converted.

Wellman, which lost £843,000 at the operating level in the six months to September last year before exceptional costs of

£428,000, says that the acquisition will complement its existing furnace activities and will enable Butler to exploit its products more fully.

The new acquisition designs and makes horizontal glass annealing furnaces using its own technology, giving greater reliability and efficiency while producing better quality glass than the traditional vertical furnace system.

Higher standards have been set by recently adopted codes of practice for the building industry in respect of glass used in public and private buildings. This, says Wellman, has increased demand

### SW Forest casts doubts on Smurfit's \$550m bid

Southwest Forest Industries of Phoenix, Arizona has questioned the ability of Jefferson Smurfit, Dublin-based paper and packaging company, to complete its proposed \$550m (£417m) bid for Southwest.

Southwest said it has told Smurfit that it plans to terminate discussions between the two companies in the near-term unless certain specified conditions can be met.

Smurfit earlier announced that it had received a \$550m credit facility from a group of banks led by Bankers Trust to be used for a merger with Southwest.

The Southwest board said the

financing arrangements fell short of the assurances necessary to remove significant uncertainties as to Jefferson Smurfit's ability to promptly complete a transaction involving its possible acquisition of Southwest.

An agreement limiting Smurfit's holding in Southwest to 9.2 per cent expired last Sunday but Smurfit is still prevented from raising its holding above 20 per cent before December 13.

Heron Corporation, Mr Gerald Ronson's property, trading and insurance group, has said it is considering providing financial backing for Smurfit for any bid by Southwest.

### BIDS AND DEALS IN BRIEF

Fisons has agreed to acquire full ownership of Morgal Scientific in Kuala Lumpur, Malaysia. This involves the purchase from ITN International of 50 per cent share in the company, the other 50 per cent already being held by Fisons.

Morgal is part of Fisons' scientific equipment division and distributes a wide range of scientific equipment and supplies throughout Malaysia.

On July 7, acceptances of the Energy Recovery Investment Corporation (ERIC) offer for Cambridge Petroleum had been received in respect of 1,718,415 Cambridge ordinary (approximately 33.17 per cent).

Acceptances under the offer, together with ERIC's existing

holding, amounted to 2,978,415 ordinary, approximately 57.5 per cent of the issued ordinary share capital.

Acceptances of the 50 per cent share in the 130,000 ordinary issued on July 5 re-purchase of certain royalty interests.

The cash alternative has now closed and the offer remains open.

Acceptances of the unconditional offer made on behalf of Hawker Siddeley Group for Carlton Industries have been received in respect of 7,49m ordinary and 263,365 Preference shares, 99.88 per cent and 51.18 per cent respectively of the ordinary and Preference shares, the subject of the offers 27.21m ordinary shares of Carlton (99.96 per cent).

Hayward Tyler, which is part of the Thyssen-Bornemisza's Sterling Fluid Systems Group, has acquired M. Mullins of Kent and G. Lines of Birmingham, both borehole specialists, pump installers and submersible pump

The offers have been extended until 3 pm on July 19.

The recommended offer on behalf of Polly Peck for the capital of Wearwell is now unconditional in all respects and will remain open until further notice.

Acceptances have been received in respect of Wearwell ordinary shares, representing 91.32 per cent of the capital.

Polly Peck intends in due course to acquire compulsorily all outstanding ordinary shares of Wearwell.

All conditions have been satisfied and the offer has become unconditional in all respects.

The offer remains open for acceptance until further notice.

Saatchi intends to acquire compulsorily any outstanding ordinary and deferred shares in due course.

Repairs. They were part of the Elbeckwood Group which went into voluntary liquidation.

The resolution to approve the reorganisation of the share capital of Harrison Cowley was passed at the EGM on July 5.

Acceptances of the Saatchi and Saatchi offer have been received in respect of 4,822,779 ordinary and 4,822,779 deferred shares in Harrison, representing 91.46 per cent of both classes of share capital.

Applications have been received for 16.1m new ordinary shares of Granada Group representing 41.2 per cent of the 39.1m new ordinary shares offered to Granada shareholders at 15p per share. The application will be settled in full.

The shares made available to shareholders represent 50 per cent of the shares issued as consideration for the acquisition of Redifusion by Granada. It is expected that dealings will commence on July 12 1984.

Mr C. J. Moran now owns and controls 1.75m ordinary and 455,000 deferred ordinary shares in Suter, representing 8.88 per cent of the total ordinary shares in issue.

Mr Elliott Bernard and Mr Stuart Lipton, directors, have each acquired from former shareholders in Trust Securities Holdings 50,000 Stockley ordinary shares through the exercise of options granted in their favour prior to the acquisition of TSH. Purchase price under the options was 35p per share.

Mr Bernard's shares have been acquired on behalf of a trust of which members of his family are the beneficiaries. He now holds 12.8m shares (12.8 per cent) and Mr Lipton owns 7,950.

Quest Automation has agreed with Security Change to acquire the freehold of Quest House, Chandlers Ford, Hampshire, which it occupies, at a total cost of not more than £500,000.

A bank facility has been negotiated with Privatebankers to enable the purchase to proceed.

As a result of recent purchases, the interests of the Prudential Corporation group in London and Canada Advertising Holdings total 13,741 ordinary shares (6.6 per cent).

Prudential Assurance owns 75,612, Prudential Nominees 303,600, Vanbrugh Pensions 75,000, Mercantile and Gen. Reinsurance 4,359, and Kingman Nominees 8,384.

Mr N. N. Tucker, director, has ceased to be interested in 257,000 ordinary shares of Sheraton Securities Intermediaries. His interests in the ordinary shares are now 1,971,500, of which 1,150 are beneficial. His loan stock interests are £144,300, all beneficial.

The British Electric Traction Company, an industrial services group and principal profit "not less than £50m" for the year ending March 31, 1984, an increase of over 20 per cent on the previous year — with a commensurate increase in the dividend.

The details are revealed in BET's offer document which explains the group's £175m offer for its listed tower rental group.

Shareholders of British Traction told that "BET has emerged from the recession in good strong shape" and the group foresees further growth and development.

**Funds Holdings**

In accordance with the recent ruling of the Takeover Panel, fund managers have disclosed the following holdings:

Edinburgh Managers hold 25.8

per cent of Edinburgh Securities;

Robert Fleming Investment Management holds 17.5 per cent of Turner and Newall;

Hambros Bank holds 23.5 per cent of J. I. Jacobs.

**LADBROKE INDEX**

Based on FT Index

895-899 (-4)

Tel: 01-493 5261

### NOTICE OF EARLY REDEMPTION



**Bank of Communications**  
(Taipei, Taiwan, Republic of China)

US\$25,000,000 Floating Rate Notes due 1985

Notice is hereby given that pursuant to the provisions of Clause 4(b) of the Fiscal Agency Agreement, dated as of 11th August, 1980 between Bank of Communications and Bankers Trust Company, as Fiscal Agent, all of the abovementioned Notes will be redeemed at their principal amount on 16th August, 1984 (the "Redemption Date"), when interest on the Notes will cease to accrue.

Payment of principal, together with payment in respect of Coupon No. 8 will be made on the Redemption Date against presentation and surrender at the offices of any one of the Paying Agents named on the Notes.

**BANKERS TRUST COMPANY**  
FISCAL AGENT

Date: 10th July, 1984

## Whitecroft Record profit of £6.2m

	1984	1983
	£	£
Turnover up 14%	95.7m	84.3m
Pre-tax profit up 18%	6.2m	5.3m
Dividends up 22%	6.6p	5.4p
Earnings per share up 22%	22.6p	18.5p

Higher turnover and profitability were features of all divisions, reflecting the efforts of management and employees to improve performance in economic conditions which were only slightly better than the previous year.

We made several changes to the composition of the group during the year to strengthen selected strategic areas of activity.

In 1984/5 we will enjoy a full year's benefit from recent acquisitions and a contribution from property development. We will continue our efforts to achieve further growth for Whitecroft.

Mr. John Tavaré — chairman

### Whitecroft plc

Textiles, building supplies, lighting, property development  
A copy of the report and accounts may be obtained from:  
The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX  
Telephone: 0625 524677

## CARCLO RECORD PROFITS

Summary of Results

Year to 31st March	1984	1983	% Increase
Turnover £m	34,314	29,986	14
Profit before tax £m	2,895	2,082	39
Earnings per ordinary share of 25p	31.1p	12.1p	157
Dividend per ordinary share of 25p	8.6p	4.55p	89
Dividend cover (times)	3.6	2.6	38
Shareholders funds per ordinary share of 25p	168p	151p	11

### Prospects

"With improved trading prospects and with a good order book we are planning to expand further both by internal growth and external acquisition."

### CARCLO ENGINEERING GROUP PLC

## The Interleasing Experience...

...means Total Fleet Cost Control

The unique Interleasing blend of professionalism and service has captured the imagination — and vehicle leasing business — of many of the country's blue chip companies and firms. Against the toughest competition — old or new. Why? Perhaps it's the sheer range of vehicle leasing and fleet management plans

# How The Morgan Bank concentrates on serving major corporations in the U.K.



Among the Morgan officers who collaborate to serve U.K. companies are, at left: John McCollach, U.K. corporate banking, London; Stephen Kirmse, commercial paper, New York; Harvey Struthers, U.K. and Scandinavian corporate banking, New York. Center (all based in London): Tony Mayer, managing director, Morgan Guaranty Ltd; Christopher Beeson-Hird, U.K. corporate banking; David Brigstocke, Morgan Guaranty Ltd. Right: Michael Doyle, mergers and acquisitions, New York; Oliver Parr, U.K. corporate banking, London; Lam Nguyen-Phuong, financial analysis, London.

The Morgan Bank specialises in meeting the needs of the world's major multinationals.

In the U.K. this means leading British corporations and the U.K.-based subsidiaries of U.S. and other foreign firms. Because of this focus we can combine the worldwide resources and knowhow of a major wholesale bank with the customer-oriented responsiveness usually associated with much smaller banks.

Corporate financial officers find a full range of financial and capital market services at Morgan.

We structure innovative financings in sterling, dollars, and many other currencies. We're a leader in interest rate and currency swaps, Eurobond issues, international treasury management, financial futures, foreign exchange options. Because Morgan is active in money markets around the world, we can advise on the right time and the right way to put together financings—whether long-, medium-, or short-term—at fixed or floating rates, and in the best currency.

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□ Our London bankers work closely with a special

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□ Our international capital markets arm, Morgan Guaranty Ltd, is headquartered in London and interacts with our U.K. corporate bankers. Morgan Guaranty Ltd is a major manager and underwriter of fixed rate, floating rate, and convertible securities in the Eurobond market, and a pioneer in interest rate and currency swaps, deferred rate settings, and the use of contingent securities such as debt and equity warrants. In the last year we completed more than a dozen capital markets transactions for U.K. clients.

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## The Morgan Bank

## MINING NEWS

## World diamond sales still improving

By GEORGE MILLING-STANLEY

**DIAMOND SALES** figures for the first half of 1984 from De Beers' Central Selling Organisation (CSO) at R1.16bn (R320m) topped R1bn for the first time since 1974. Total sales of R1.27bn achieved in the opening six months of 1980. The CSO handles the marketing of around four-fifths of all rough (uncut) diamonds sold in the world.

This figure represents a rise of 23 per cent over the first half of last year. The increase of almost 50 per cent in sales of the second half of 1983 is not so significant, as it merely represents a continuation of the more normal trend of higher sales in the opening six months of each year. Most fine jewellers are replacing stocks diminished over the Christmas period. This trend was broken in 1982.

Changes in currency parties meant that the increase over the first half of last year was not as spectacular as some of the U.S. dollar, the normal currency for diamond sales. The dollar figure for first-half sales was \$9.5m, just 7 per cent higher than for the comparable period of 1983.

De Beers said yesterday in London that the rise was generally in line with the gradual improvement in the market which had been expected, but the figures still do not really reflect the continuing strength of retail demand.

## BOARD MEETINGS

**TODAY**  
Interviews—Bett Brothers  
Finals—Birmingham Mint, Diamond  
Styles, Fleming Overland Investment  
Stiles, Franklin Turner, Howden  
Group, F. H. Lloyd, London and Mid-  
land Industrial, Mining Industries  
Metals, National Gold, Northern Tuna  
Minerals, Stroud Riley Drummond,  
Time Products, United Leasing.

**FUTURE DATES**  
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Financial) ..... July 23

**Electronic Machine** ..... July 20  
**Royal Insurance** ..... Aug 16  
**TSL Thermal Syndicate** ..... July 11

**Fines**  
**British Electric Traction** ..... July 19  
**Christie-Tyler** ..... July 18  
**Dee Corporation** ..... July 25  
**Hartec** ..... July 19  
**Multimatics Electronics** ..... July 19  
**Stirling Group** ..... July 12  
**Triplex Foundries** ..... July 12

**the impact of the emphasis in CSO advertising on these stones, which only began in March, will not be properly felt until the Christmas buying season.**

This improvement at the upper end of the market has been mirrored by a slight slowing of activity in the cutting centres on the Indian sub-continent, which have traditionally concentrated on the smaller and less expensive goods, perhaps even with a degree of over-production.

Diamond jewellery for men, another focus of the CSO's advertising, is also showing a trend towards becoming increasingly important. At something over 2m sales of diamond jewellery to men last year reportedly outnumbered engagement ring sales in the U.S. in unit terms, and Japan is also growing in importance.

Six months to Year's  
June Dec Total  
Year  
1984 1,180 1,771.0  
1983 960.0 811.0 1,771.0  
1982 635.5 724.1 1,359.6  
1981 1,267.2 1,252.4 2,519.6  
1980 1,985.4 1,106.2 2,191.5  
1979 1,088.4 1,158.3 2,246.7  
1978 1,277.7 1,202.7 2,480.4  
1977 681.9 670.0 1,351.9  
1976 355.1 438.4 795.5  
1975 1,024.0 1,024.0 2,048.0  
1974 478.7 421.9 920.6  
1973 323.4 322.1 656.5  
1972 220.1 223.3 426.4  
1970 200.7 177.7 378.4

The company added that the recovery apparent in the market is being hampered by the strength of the U.S. dollar and the high level of U.S. interest rates. Although there has been no increase in the price of rough stones, there are 10 held each year in London.

Untroubled by the strength of the dollar, the U.S. market has continued to improve, with a rise of one-fifth to record levels in imports of polished stones to the country over the first quarter of 1984.

Although the smaller stones continue to make up the bulk of the CSO's turnover, there are signs of an upturn in demand for the larger sizes and better qualities.

Gold must be marketed as reflecting the general improvement in economic conditions, as

## June quarter gold profits keep ahead

A FURTHER increase is shown in the June quarter profits of the seven South African gold mines in the Consolidated Gold Fields group, which, as usual, open their quarterly reporting season.

Apart from Deekraal, which lacked the exceptional benefit of the insurance recovery in the March quarter, all the group's mines have earned more in the June quarter.

Total gold production has risen modestly in the last three months while, reflecting the appreciation of the U.S. dollar, in which gold sales are made, the average price received by the mines in South African rands has increased 2.18 per cent to R15.579 per kilogramme in R15.247 in the March quarter.

Non-mining and sundry revenue has also increased in the June quarter while tax charges have eased mainly because of exceptionally higher tax offsetting capital expenditure.

These factors have outweighed the impact of an average increase of 4.76 per cent in working costs during the period.

Overall, therefore, the mine's total net profits have risen to R181.6m (\$28.5m) in the quarter from R167.2m in the previous three months. Notably, gold earnings are reported by Drie-



## ZANDPAN GOLD MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa)

## ("ZANDPAN")

## Sub-division of Shares

The Company holds 2,200,000 (two million two hundred thousand) shares in the Capital of Harebeaufontein Gold Mining Company Limited ("Harties") and such holding constitutes its main asset. In value approximately 5.6 Zandpan shares presently represent one Harties share.

However, Harties is in the process of sub-dividing its shares on a one for one basis with a view to increasing the number of shares in circulation with a commensurate reduction in value per share, thus placing them in a more attractive price range for investors.

If such sub-division of Harties' shares is approved by its members in General Meeting and implemented, the intended result would affect the ratio which has hitherto existed between the Harties and Zandpan share values.

The Board of Directors of Zandpan is accordingly considering a similar ten for one sub-division of Zandpan shares, based on the same motivation as that for the Harties sub-division and which would re-establish the existing value ratios between the shares of the two companies.

Shareholders will in due course be advised of the Board's decision.

Johannesburg

10 July 1984



## Gold Fields Group

## JUNE QUARTERLY

All companies mentioned are incorporated in the Republic of South Africa

## DRIEFONTEIN CONSOLIDATED LIMITED

ISSUED CAPITAL: 102,000,000 shares of R1 each, fully paid.

	Ovt ended 30/6/1984	Ovt ended 31/3/1984	Year ended 30/6/1984	
<b>OPERATING RESULTS:</b>				
Gold—East Driefontein:				
Ore milled (t)	705,000	705,000	2,820,000	
Gold produced (kg)	8,812.5	8,812.5	34,874.0	
Yield (g/t)	12.5	12.5	12.4	
Price received (R/t/kg)	15,568	15,237	15,113	
Revenue (R/t/milled)	195.06	190.86	187.43	
Cost (R/t/milled)	57.85	54.49	54.93	
Profit (R/t/milled)	137.21	136.37	132.50	
Revenue (R/000)	197,514	174,502	526,555	
Cost (R/000)	46,788	38,419	154,909	
Profit (R/000)	96,724	96,143	373,646	
Gold—West Driefontein:				
Ore milled (t)	720,000	720,000	2,880,000	
Gold produced (kg)	8,642.5	8,642.5	36,810.1	
Yield (g/t)	13.8	13.4	13.4	
Price received (R/t/kg)	15,257	15,252	15,128	
Revenue (R/t/milled)	212.62	204.49	203.31	
Cost (R/t/milled)	67.73	65.49	64.98	
Profit (R/t/milled)	144.89	139.00	138.33	
Revenue (R/000)	152,086	147,231	585,533	
Cost (R/000)	45,762	47,152	167,152	
Profit (R/000)	104,324	100,079	398,381	
Uranium Oxide:				
Pulp treated (t)	312,250	307,920	1,268,050	
Oxide produced (kg)	47,145	44,617	177,604	
Yield (kg/t)	0.151	0.145	0.140	
FINANCIAL RESULTS (R'000):				
Working profit: Gold	201,058	196,222	772,027	
Profit on sale of Uranium Oxide and sulphur Acid	1,096	1,204	4,498	
Net tribute royalties and sundry mining revenue	(393)	(547)	(1,558)	
Net mining revenue	261,761	198,979	774,987	
Net non-mining revenue (group)	22,348	20,777	73,585	
Profit before tax and State's share of profit	224,108	217,656	848,632	
Tax and State's share of profit	119,502	124,273	483,942	
Profit after tax and State's share of profit	104,607	93,443	364,990	
Capital expenditure	38,884	26,295	110,389	
Dividend	172,490	—	280,500	
CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R99.5 million.				
DIVIDEND: A dividend (No. 55) of 120 cents (R5.811122p) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.				
SHAFTS:				
No. 3 Sub-Vertical Shaft: The shaft was sunk 92 metres to a depth of 86 metres and is now complete. Development of excavations associated with the shaft complex is continuing.				
ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 5.9 grams per ton the reserves are as follows:-				
Classification	Tons (000's)	STOPE		
		Width (cm)	Value (g/t)	cm/g/t
Carbon Leader	2,724	105	10.4	1,134
Main Reef	1,378	117	8.1	948
Total and averages	4,100	111	9.7	1,077
On behalf of the board P.R. Janisch A.H. Munro	Directors			

## DOORFONTEIN GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 10,000,000 shares of R1 each, fully paid.

	Ovt ended 30/6/1984	Ovt ended 31/3/1984	Year ended 30/6/1984	
<b>OPERATING RESULTS:</b>				
Gold:				
Ore milled (t)	365,000	366,000	1,646,000	
Gold produced (kg)	2,513.2	2,523.4	10,811.2	
Yield (g/t)	6.9	6.9	6.8	
Price received (R/t/kg)	15,698	15,223	15,191	
Revenue (R/t/milled)	107.40	105.25	104.04	
Cost (R/t/milled)	24.15	63.92	62.78	
Profit (R/t/milled)	83.25	35.75	34.25	
Revenue (R/000)	39,307	38,522	152,311	
Cost (R/000)	27,137	25,439	102,164	
Profit (R/000)	12,170	13,083	50,147	
FINANCIAL RESULTS (R'000):				
Working profit: Gold	18,170	73,022	50,147	
Net sundry revenue	2,552	2,557	18,220	
Profit before tax and State's share of profit	15,122	75,650	50,147	
Tax and State's share of profit	(1,140)	2,049	5,067	
Profit after tax and State's share of profit	16,282	73,002	55,300	
Capital expenditure	12,288	8,869	39,229	
Dividend	12,000	—	20,000	
CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R99.5 million.				
DIVIDEND: A dividend (No. 55) of 120 cents (R5.811122p) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.				
SHAFTS:				
No. 3 Sub-Vertical Shaft: Shaft equipping is progressing well and is now complete. Development of excavations associated with the shaft complex is continuing.				
ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 5.9 grams per ton the reserves are as follows:-				
Classification	Tons (000's)	STOPE		
		Width (cm)	Value (g/t)	cm/g/t
Carbon Leader	2,724	105	10.4	1,134

Bumpy ride for  
Japan Air Lines  
bond, Page 38

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## WALL STREET

### Support remains sporadic

THE NEW YORK bond market rose sharply yesterday and finally pulled the stock market higher in its wake. The gains in bond prices represented covering operations by market traders rather than genuine investment buying. Investors remained apprehensive of a tightening of Federal Reserve credit policies before the end of this month, writes Terry Byland in New York.

However, leading stocks remained unsupervised and the Dow Jones industrial average slipped back towards the 1,100 level at mid-session in thin turnover.

Stock prices drifted down for much of the day but finally succumbed to the strength of the bond market. Towards the close, when bond prices were showing gains of nearly two points, share prices rose smartly. The Dow Jones industrial average ended a net 11.43 points up at 1,134.05, having been as low as 1,115.28 earlier. Trading was modest until the last hour, when a late spurt lifted the total of shares traded to 75.3m.

The improvement in bond prices was in part a follow-through from Friday's late gain after the announcement of a smaller than expected rise in M1.

Another favourable factor was the indication that the U.S. Treasury might allow foreign investors in U.S. securities to maintain anonymity.

This will shortly be freed from the 30 per cent withholding tax on such investments.

The uneasy mood of the stock market resulted from investors being unsettled by the belief that interest rates are still heading higher, and that the Federal Reserve may raise its discount rate by half a point from its present 9 per cent.

Selling of equities was light but several analysts suggested that the market could soon be retesting the Dow 1,086 low point of mid-June.

There were few takeover features to provide highlights in yesterday's drab market. Among the leaders, IBM gave a poor early lead by shedding 5% to \$105. NCR at \$22% gave up 3% and Texas Instruments at \$123% was \$1% lower.

Teledyne, an active spur for the past fortnight, followed the general trend to lose \$2 to \$43.

Motor stocks traded cautiously as the annual wage negotiation season approached. Suggestions that the Federal Government would seek wage moderation as the price for restraining Japanese imports implied a difficult round of talks.

With oil prices regarded as lacking any strong customer support, Exxon fell 3% to \$40. Hughes Tool, which makes drilling bits for the oil industry and has been suffering from a lack of business, fell 5% to \$14.

Mining issues remained weak following last week's dramatic fall in gold prices, and to a lesser extent, in base metal prices.

There was some selling of the Wall Street brokerage stocks as investors braced themselves for another poor set of quarterly results from the industry, which has been laying off employees and cutting back on costs. Donaldson Lufkin Jenrette, one of the major Wall Street firms, saw its stock dip 5% to \$17%.

Airline stocks weakened across the board on the fear that a slowdown in U.S. business next year will hurt traffic levels.

The rally in the credit markets was restricted to the longer end, which had been pinned down during the Treasury multi-funding programme, completed last week. Analysts kept a close eye on the short end for signs of tightening by the Federal Reserve.

The federal funds rate remained high at 11% per cent, despite system repurchase help from the Fed. The Treasury bill sector was calm ahead of the result of the weekly auction.

Gains in bonds ranged to one point or more, with the key long bond of 2014 at 100%, a net gain of 1%, for a yield of 13.22 per cent.

## LONDON

### Sentiment suffers a setback

SENTIMENT in London financial markets was again dominated by interest rate fears yesterday as another setback in sterling gave cause for concern.

Gilt-edged securities sustained falls ranging to 3% and occasionally more. Leading equities followed, and South African gold shares suffered another sizeable setback before rallying smartly in line with the price of bullion.

Leading industrials also closed above the day's worst, and the FT Industrial Ordinary index closed 7.7 down at 811.6. The after-hours tone was extremely uncertain following the announcement of a national dock strike.

Selling pressure in the equity sectors was relatively light, but dealers often found it difficult to place stock which came on offer. GEC shed 5p to 187p, ICI 12p to 546p and Glaxo 10p to 86p.

*Chief price changes, Page 30, Details, Page 31; Share information service, Pages 32-33*

## HONG KONG

TRADING in Hong Kong was thin and nervous, and despite the severe price markdowns following the prime rate boost, comfort was drawn from the absence of any large-scale selling wave.

But bereft of buying support, widespread declines resulted. On the property side Hongkong Land lost 30 cents to HK\$2.10 – later regarded as possibly overdone – while Cheung Kong and Sun Hung Kai each slid 55 cents to a respective HK\$6.40 and HK\$4.40.

Banks fared little better: Hang Seng gave up HK\$1.75 to HK\$20.50 and Hong Kong and Shanghai 25 cents to HK\$5.45.

Hongkong Telephone, deprived at the weekend of its mobile radio monopoly, shed HK\$1 to HK\$42. Hutchison Whampoa at HK\$9.05 was off 80 cents, while Jardine Matheson on HK\$6.35 relinquished a sharper 70 cents.

## SINGAPORE

WEAKER SINGAPORE values emerged in slower turnover as speculative activity subsided, and fundamental strength was found lacking while upward pressures remain on interest rates.

The actives list was headed by Pahang Consolidated, 3 cents off at \$1.60. Following it in volume terms were Amcol, 4 cents firmer against the trend at \$2.29, and Pan Electric, down 4 cents to \$2.17. OCBC shed 15 cents to \$9.55 while 10-cent falls were common to Genting at \$4.80 and Keppel Shipyard at \$2.06.

Declines of 5 cents apiece were registered by Fraser and Neave at \$5.20.

Haw Par at \$32.09 and Malayan Banking at \$8.30. Both banks stand at 1984 lows.

## SOUTH AFRICA

GOLD shares oscillated in busy Johannesburg dealings under the varying influences of bullion price weakness, the dollar's strength against the rand, and promising results being released for Gold Fields group mines.

The close was down but above the day's lows, leaving Randfontein with the heaviest fall of R6 to R187. Gold Fields of SA added 75 cents to R25.25 on the results, while two of its best-performing divisions firmed too: Kloof by 75 cents to R80.75 and Driefontein 50 cents to R43.25.

De Beers recovered early weakness to end 5 cents up at R8.95 amid higher first-half sales figures, while industrialists were unsettled by rate rises in prospect.

## CANADA

DECLINES were registered in Toronto as gold issues came under pressure from metal price uncertainties and property issues had to contend with a setback reported in the rate of housing starts nationally.

Utilities and banks held up better than the rest in Montreal, where industrialists showed weakness.

Tuesday July 10 1984

## EUROPE

### The dollar's influence dominates

THE CONTINUING strength of the dollar and its implications for interest rates made for caution in many European centres, already depleted by the onset of the summer holiday season.

In Frankfurt, where the dollar was fixed at a 10-year high against the D-Mark before settling back slightly, there were few sellers of equities and even fewer buyers. This was reflected in a 9.4 decline in the Commerzbank index to 96.4 – its lowest since October 12.

The lack of demand is exacerbated in West Germany by hesitancy among investors, awaiting a clear indication of the effects on corporate profits of the seven-week metalworkers' strike.

In the severely tested motor sector, Porsche fell DM 8 to DM 857, while Conti-Gummi trading ex a DM 3 dividend, shed DM 7.50 to 114.10. It was also affected by the tyre maker's attempts to limit the size of holdings and stave off any takeover.

Volkswagen dipped DM 1.60 to DM 179, Daimler DM 5 to DM 534 and BMW DM 1 to DM 367.

Banks were lower, with BHF down DM 6 to DM 237 following its announcement of little changed operating profits for the first five months.

Bonds were barely changed as turnover dried to a trickle with operators holding back. The Bundesbank sold DM 16.3m of domestic paper to balance the market after its DM 10.8m of sales last Friday.

Amsterdam was mixed to lower with the strong dollar failing even to boost most international issues.

Unilever, however, benefited from continued buying that began last week following a recommendation from a major U.S. investment banker, adding F1.40 to F1.257.20 after trading as high as F1.257.40.

Royal Dutch fell 80 cents to F1.150.20 but in the publishing sector Elsevier managed a F1.250 rise to F1.85.50.

Bonds were largely unchanged although small rises were seen in some state loans carrying an 8.5 per cent coupon.

The key 9.5 per cent state issue, due 1987/90, also edged 10 basis points higher to 105.1, having been 30 basis points stronger in early trading.

Zurich ended barely steady in light trading. Lindt added SwFr 100 to SwFr 10,800 but in the opposite direction, four

operator Kuoni shed SwFr 50 to SwFr 6,750 on profit-taking after its recent strong rises.

Bonds were steady, though turnover remained very low.

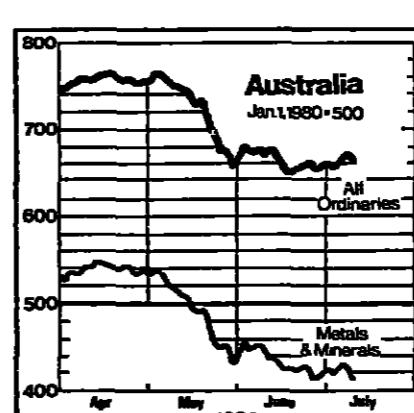
A slightly lower outcome was seen in Brussels in low trading volume. Market leader Petrofina went against the trend, adding BFr 20 to BFr 6,610, but only 3,190 shares changed hands.

Chemical stocks remained generally weak with Solvay down BFr 40 to BFr 3,610 but UCB managed a BFr 10 advance to BFr 4,410.

A similarly lower tone was seen in Paris. In the oil sector, Elf Aquitaine added FF 7 to FF 237 but Cie Francaise des Petroles shed FF 4.50 to FF 250.50 as the Government announced a sharp increase in a special tax on petroleum products, accompanied by an increase in retailers' profit margins.

Little change was seen in Milan shares, while Stockholm was lower in thin trading. Interest was, however, shown in Gambio, which fell SKr 35 to Skr 190, ex a one-for-four rights issue, with the shares remaining buoyed by U.S. buying interest.

Copenhagen was marginally firmer while Madrid also advanced slightly, continuing its recent upward trend.



## AUSTRALIA

A LATE rally enabled Sydney to end above the worst but was insufficient to offset earlier selling in a moderately active session. The All Ordinaries index shed 7.8 to 660.4 and the Metals and Minerals marker a sharper 9.7 to 412.9.

Golds came under pressure following the pre-weekend bullion price setback, but later drew benefit from strength in the dollar which would assist profitability of export sales. Central Norseman closed 10 cents down at AS4.90 but had been as low as AS4.50.

BHP meanwhile curtailed its fall to 2 cents at AS9.36, Santos on the energy side slid 14 cents to AS5.80, and banks weakened amid the Labor debate over allowing foreign competition.

## TOKYO

### Speculative side hit by selling

DWINDLING interest in incentive-backed speculative issues, along with the yen's continued slide against the U.S. dollar, sent share prices lower in Tokyo yesterday, writes Shigeo Nishiwaki of *Asahi Shimbun*.

The Nikkei-Dow market average lost 35.22 from the close of Saturday's half-day session to 10,373.22. Volume shrank substantially, though, from 452.7m shares on Friday to 189.90m. Losses cut gains by 381 to 271, with 170 issues unchanged.

The dollar finished on the Tokyo foreign exchange market yesterday at Y241.85, up 95 points, its rise coming as disappointing news to investors. Caution also mounted against overheated interest in incentive-backed speculatives, the pace-setters for market activity since the beginning of June.

Hardest hit was Kuraray, which shed Y40 to Y750, Y148 off its all-time high of Y896 reached last Wednesday.

Kuraray's slide was prompted by a series of measures to tighten margin trading in the issue enforced by the Tokyo Stock Exchange. On top of this Daiwa Securities, a strong promoter of Kuraray, on Saturday raised its own margin collateral requirement ratio for the issue to 80 per cent compared with the exchange's 70 per cent.

This dispersed interest in other speculative issues, with Asahi Chemical falling Y8 to Y612, Onoda Cement Y15 to Y337 and Tokuyama Soda Y19 to Y581. Asahi Chemical was the third most active stock with 4,855 shares traded.

Blue chips held relatively firm. Fuji Photo Film advanced Y20 to Y1,530, and Sony Y20 to Y3,560. The consensus was that a full-fledged upswing of blue chips needed to be linked to a stronger yen against the dollar and net buying by foreign investors.

Nippon Denko, the second busiest stock, stood unchanged at Y533.

The bond market was inactive, with banks and other institutional investors staying on the sidelines, discouraged by the yen's slide. The yield on the benchmark 7.5 per cent long-term government bond, maturing in January 1993, rose from 7.520 per cent on Saturday to 7.525 per cent.

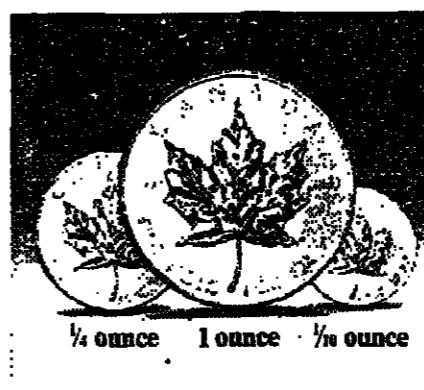
## ONLY THE PUREST GOLD HAS IMMORTAL VALUE THROUGHOUT THE WORLD.



Over 3000 years ago, the ancient Egyptians immortalized their King Tutankhamen in the purest of gold. Even then they knew that pure gold would have everlasting value. And that is still true today. Whoever invests in gold should also choose its purest form.

Canada's Maple Leaf, for example, is struck with the purest gold that you can buy today. It contains no base metals and is the only coin available at banks with a purity of 99.9/1000 fine gold – guaranteed by the Canadian government.

What does that mean for you? In contrast to ordinary gold coins which



Canada's Maple Leaf

are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, a high degree of assurance that you can trade it easily anytime, anywhere in the world.

Therefore, prudent investors can follow the example of the ancient Egyptians. Whoever wants to acquire long-term value should choose gold of the highest purity. And today, that is the 99.9/1000 of the Canadian Maple Leaf – a purity for which there is no substitute.

Canada's Maple Leaf

MAPLE LEAF. THERE IS NO SUBSTITUTE FOR PURITY.

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

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## International Investment Bankers

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**Continued on Page 29**

## **AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 3**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 30**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise indicated, all stocks are common stocks listed on the New York Stock Exchange.

a-dividend also extra(s); b-annual rate of dividend plus

a-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend cld-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend growth rate, h-earnings per share, i-15% cap recalculation for

dividend in Canadian funds, subject to 15% non-residence tax - dividend declared after split-up or stock dividend - dividend paid this year, omitted, deferred, or no action taken at latest di-

paid this year, omitted, deferred, or no action taken at latest dividend meeting, k=dividend declared or paid this year, an accumulative issue with dividends in arrears n=new issue in the next 50 weeks. The last two ratios begin with the start of trading.

past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery. P/E-price-earnings ratio. r=dividend declared or paid in preceding 12 months, plus stock dividend.

declared or paid in preceding 12 months, plus stock dividend.  
5-stock split. Dividends begin with date of split. 5% sales. I-  
dividend paid in stock in preceding 12 months, estimated cash  
value on ex-dividend or ex-distribution date. II-new yearly high.

value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act. or securities assumed by

organised under the Bankruptcy Act, or securities assumed by such companies wd-when distributed, wh-when issued, ww-with warrants, x- ex-dividend or ex-rights, xdis- ex-distribution, zw-without warrants, y- ex-dividend and sales in full yld-yield.

new-without warrants. y-ex-dividend and sales in full yield-yield.  
z=sales in full

# WORLD STOCK MARKETS

**AUSTRIA**

	Price	+ or Sch's	-	July 9	Price	+ or	July 9	Price	+ or	July 9	Price	+ or	July 9	Price	+ or	July 9	Price	+ or	July 9	Price	+ or	July 9	Price	+ or		
	Frs.				Frs.			Kroner						Yen												
Greditanstalt	308	-10		AGC Telef.	21.3	-1.7		Bergen Bank	150	+2.5		Gen Prop Trust	2.08			Mitsui Co	228	+1		Pfco	212	+1		Pfco	212	+1
Gosser	325	-10		Alpen Vers.	152	-1.7		Borregard	242.5	+2.5		Hartogen Energy	2.10	-0.84		Mitsukoshi	659	+1		Pfco	212	+1		Pfco	212	+1
Interunifal	508	-10		245F	152	-1.8		Christiania Sk.	157.5	+0.5		Hartogen Investors	2.10	-0.84		Nippon Cement	215	+1		Pfco	212	+1		Pfco	212	+1
Laenderbank	204	-1		Eayer	157.0	-1.8		Eiken	153	-1.8		IOL Aust	1.85	-0.85		Nippon Denso	1,420	+10		Pfco	212	+1		Pfco	212	+1
Petrol. Austria	2,420	-1		Sayer Hypo	157.0	-1.8		Norsk Data	280	-2.5		Jim'iana/Socfin	0.24			Nippon Elect.	1,324	+10		Pfco	212	+1		Pfco	212	+1
Steier-Simmer-	1,42	-1		SHP Bank	237	-1		Norsk Hydro	590	+0.5		MM	0.14			Nippon Gakki	615	+4		Pfco	212	+1		Pfco	212	+1
Veltzcher Mag.	216	-1		BMW	215	-1		Storebrand	197.5	-0.5		Mayne Nickels	2.30			Nippon Kokan	903	+1		Pfco	212	+1		Pfco	212	+1
				Commerzbank	151	-1.5					Myer Emp.	1.70	+0.82		Nippon Seiko	521	+11		Pfco	212	+1		Pfco	212	+1	
BELGIUM/LUXEMBOURG				Zonti, Gunnill.	114.1	-1.5					Nat. Com. Sk.	3.20			Nippon Steel	535	+5		Pfco	212	+1		Pfco	212	+1	
				Daimler-Benz	114.1	-1.5					Nicholas Kuhl	4.05	-0.85		Nippon Steels	535	+5		Pfco	212	+1		Pfco	212	+1	
				Dogusas	249	-2.5					NTV	11,510	-190		Nippon Steels	535	+5		Pfco	212	+1		Pfco	212	+1	
				D'sche Babboe	149	-1					North Bhn Hill	2.05	-0.85		Nippon Yuzen	968	+1		Pfco	212	+1		Pfco	212	+1	
				Deutsche Bank	227	-1					Oakbridge	0.80	+0.82		Nishin Flour	515	-19		Pfco	212	+1		Pfco	212	+1	
				GHM	135	-1.8					Pioneer Cons.	1.05	-0.65		Nishin Steel	187	+4		Pfco	212	+1		Pfco	212	+1	
				Hochsel.	618	+20					Rackit & Cain	2.45	-0.85		Olympus	900	+10		Pfco	212	+1		Pfco	212	+1	
				EES	1,480	+50					Repos	1.08	-0.85		Orion Leasing	3,200	+10		Pfco	212	+1		Pfco	212	+1	
				Brabander	2,425	-1					Santos	0.50	-0.14		Paragon	1,200	+10		Pfco	212	+1		Pfco	212	+1	
				Fabrique Met.	1,930	-1					Hidrocar	56.5	-1.7		Rioch	883	+12		Pfco	212	+1		Pfco	212	+1	
				GM	1,185	-1					Southland Min.	0.33	-0.85		Rohm Exp.	0.70			Pfco	212	+1		Pfco	212	+1	
				Gewerke	3,115	-1					Tokai Elect.	0.60	-0.75		Souk Elect.	176	+1		Pfco	212	+1		Pfco	212	+1	
				Hoboken	5,110	-10					Tooth	5.50			Sapporo	475	-14		Pfco	212	+1		Pfco	212	+1	
				Intersch.	2,625	-1					Vampas	2.90			Satellite Preab.	505	-5		Pfco	212	+1		Pfco	212	+1	
				Kreditbank	6,630	+20					Vara	2.55	-0.85		Sharp	1,070	+10		Pfco	212	+1		Pfco	212	+1	
				Petrofin	6,250	+20					Westing	0.50			Shimpo	526	+10		Pfco	212	+1		Pfco	212	+1	
				Profilbank	3,040	-1					Woodside Petrol.	1.12	+0.82		Shiseido	1,000	+10		Pfco	212	+1		Pfco	212	+1	
				Soc. Gen. Sel.	1,040	-1					Wormat Int.	2.55	-0.85		Sony	3,550	+20		Pfco	212	+1		Pfco	212	+1	
				Solvay	3,010	-10								Tomei Elect.	815	+14		Pfco	212	+1		Pfco	212	+1		
				Tractebol	3,200	-10								Tomei Marine	285	+14		Pfco	212	+1		Pfco	212	+1		
				U.S. Ind.	2,400	-10								Tokai Corp.	215	-2		Pfco	212	+1		Pfco	212	+1		
				Privatbanken	2,620	-10								Tokai Densyo	495	-1		Pfco	212	+1		Pfco	212	+1		
				Smiths	227	-1								Tokaido	215	-2		Pfco	212	+1		Pfco	212	+1		
				Sophus Berend.	980	-1								Tokuda	785	-10		Pfco	212	+1		Pfco	212	+1		
				Superior	454	-1								TOK	4,830	-30		Pfco	212	+1		Pfco	212	+1		
														TOK	2,28			Pfco	212	+1		Pfco	212	+1		
														TOK	1,000	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	1,000	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
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														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco	212	+1		Pfco	212	+1		
														TOK	3,550	-10		Pfco</td								

## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

# Gilts fall further as pressure on pound continues: equities follow and index down 7.7

## Account Dealing Dates

First Declar- Last Account  
Deals done Dealings Day  
June 18 July 23 June 29 July 9  
July 2 July 13 July 13 July 23  
July 16 July 26 July 27 Aug 6  
"News items" dealings may take place from 9.30 am two business days earlier.

Sentiment in London financial markets was again dominated by interest rate fears. All eyes were again on sterling and yet another setback in the currency against the dollar and in trade-weighted terms gave cause for concern. This follows suggestions that last Friday's £1m UK base lending rate would not be enough to arrest the slide.

The resulting upward pressure on money market rates left its mark on gilt-edged securities which sustained falls ranging to 4% and occasionally more. Leading equities followed and South Africa suffered another other sizable setback before rallying smartly in line with the price of Bullion.

Gilt-edged securities opened around 1 point lower following late selling on Friday and drifted off further to record losses stretching to nearly 2 points at one stage. The return of a movement of satisfactory UK producer prices and an early improvement in US bonds, however, gave a slight boost to confidence and most quotations began to edge above the day's lowest. Final losses were usually limited to 1%. Gilt-edged dealers' prices rose 0.14 to a new low for the year of 77.23. Apart from currency fears, the market was also apprehensive awaiting the money supply statistic due today and the outcome of this week's Opec talks.

Leading industries also closed above the day's worst, this being reflected in the Financial Times Industrial Ordinary share index which touched its lowest of the day at 1 pm with a loss of 10.2 before closing 7.7 down on balance at 811.6. The after-hours tone, however, was extremely uncertain following the announcement that a national dock strike had been called as from midnight last night.

On-going political pressure in the equity sectors was relatively light but dealers often found it difficult to place stock which came on offer.

## Banks steadier

Press comment ahead of the forthcoming interim clearing season helped the major clearing banks regain some composure after Friday's nervous reaction to rumours of a military coup in Argentina. Midland rallied a few pence to 313p and Barclays closed unaltered at 405p. Lloyds, however, softened 5 pence to 450p as did NatWest to 505p. Meanwhile, Bank of Scotland edged 5 higher to 375p. The prospect of ever dearer money and the weakness of gilt-depressed Discount Houses Cates Allen fell 20 to 420p as did Union to 660p, while Smith St Asbury relinquished a couple of pence to 60p. Apart from Leopold Joseph,

which improved 3 to 258p ahead of tomorrow's annual figures, Merchant Banks gave ground. Still unsettled by the £41m cash call, Hill & Smith dropped 1.5p to 365p. Mercantile Securities gave up 7 to 470p and Charterhouse J. Rothschild declined 4 to 84p.

Among Hire Purchases, First National Finance Corporation shed 3 at 77p.

Falls among Composites ranged to 13. General Accident lost much to 460p and GRE dropped 10 to 50p. Ptecon, not helped by new labour problems within the group, lost 9 to 105p, while Sun Alliance gave up 5 to 380p.

Commercial Union, however, rallied smartly to recover from an initial dull level of 207p to finish a penny dearer on balance at 211p. Life issues closed at 101p, the lowest following publication of Legal and General's good half-year new life business figures. L. & G. ended 4 off at 463p, after 480p, and Hambro Life the same amount down at 378p, after 375p.

Both newcomers to the United Securities Market made quiet debuts. Bush Radio opened at 57p and moved up to 92p prior to closing at 91p compared with the placing price of 88p. Mayfair City Properties opened at the placing price of 100p and fluctuated narrowly before settling at 101p.

Rio Tinto-Zinc, Oil, which came to the market last week in controversial circumstances, slipped 2 to 101p; Rio Tinto-Zinc's tender offer of 110p per partly-paid Enterprise share closes today; the latter hoped to raise its stake in Enterprise from 14.7 per cent to 29.9 per cent.

Building Buildings were mostly lower during the day, ending 10 lower to 458p, while Gussies A, 525p, and Barrow, 249p, gave up 8 and 6 respectively.

Electrical and "white gods" concerns were also friendless with falls of 5 common to Dixons, 245p, and Currys, 243p.

Dealers reported a slightly increased demand for secondary stores, although the close movements were again reflected with the usual range of 10-15p. Precent, currently failing to provide prospects, An exception was tobaccocon Alfred Preedy which advanced to 130p in a lively trade following Press-inspired talk of bid from newsagents John Menzies; a statement from the former refuting the article saw Preedy dip to 118p but shares had rallied to 125p. Precent's 7 were cut to 15p.

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Motor sectors contributed to the general downturn, although the odd firm feature was

## FINANCIAL TIMES STOCK INDICES

	July 9	July 6	July 5	July 4	July 3	July 2	year ago
Government Secs	77.23	77.19	78.02	78.09	79.06	79.84	
Fixed Interest	81.82	82.25	82.40	82.38	82.31	82.40	82.88
Industrial Ord.	81.81	81.93	82.41	82.15	82.15	82.75	
Gold Mines	522.9	539.8	562.4	569.9	566.3	569.2	
Ord. Div. Yield	4.68	4.64	4.77	4.63	4.62	4.72	
Earnings, Yld.% (full)	11.54	11.24	11.07	11.23	11.21	9.52	
P/E Ratio (inst.)	10.60	10.70	10.86	10.71	10.72	13.35	
Total bargains (Est.)	16,920	16,945	15,466	18,386	17,530	18,369	19,815
Equity turnover £m.	-	-	-	-	-	-	-
Equity bargains	-	-	-	-	-	-	-
Shares traded (m.h.)	-	125.6	103.1	168.4	120.7	156.6	116.7

10 am 819.4. 11 am 811.9. Noon 803.1. 1 pm 808.1.  
Basis 100 Govt. Secs. 8/1/82. Fixed Int. 1928. Industrial 1/7/35.  
Gold Mines 12/9/55. BE Activity 1974.  
Latest Index 01-246 8028.  
\*N=10.13.

HIGHS AND LOWS		S.E. ACTIVITY	
		1984	Since Completion
		High	Low
Govt. Secs	83.77	77.23	127.4
Fixed. Int.	87.48	81.82	155.4
Ind. Ord.	922.8	770.3	922.8
Gold Mines	711.7	580.2	734.7
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## AUTHORISED UNIT TRUSTS

Abbey Unit Tst. Mngrs. (a)

1991-92 Annual Report LC-177-183

01-7-61 183

High Income

1.1% 1.1% 1.1%

H-H Int'l Fund - 1.0% 1.0%

Capital Fund - 1.0%

Small Corp. Fund - 1.0%

Special Acc't Fund - 1.0%

Energy Fund - 1.0%

Small Cptl &amp; Ind'l Fund - 1.0%

U.S. Equity Fund - 1.0%

Equities Prop - 1.0%

Allied Units

30, City Road, EC1Y 5AY

American Tech Fd - 1.0%

Int'l Tech Fd - 1.0%

Pacific Fd - 1.0%

Special Com'ny Fd - 1.0%

Energy Fd - 1.0%

Small Cptl &amp; Ind'l Fund - 1.0%

Canada Life Unit Trust Mngrs. Ltd.

2-6 High St., Poole, Dorset, BH1 1LR

P Bar 51122

Funds in Court\*

First Trust - 1.0%

Capital Trust - 1.0%

Accum. Trust - 1.0%

Income Trust - 1.0%

High Income Trust - 1.0%

Safety Fund - 1.0%

Gilt Secs. Trust - 1.0%

Investment Trust - 1.0%

Pacific Trust - 1.0%

Small Corp. Trust - 1.0%

Special Acc't Trust - 1.0%

Energy &amp; Com'ny Trust - 1.0%

Small Cptl &amp; Ind'l Trust - 1.0%

Allied Unit Trusts Limited (b)

Allied House, Hunter Street, Exeter

Broomwood - 1.0%

Balanced Trusts

First Trust - 1.0%

Capital Trust - 1.0%

Accum. Trust - 1.0%

Income Trust - 1.0%

High Income Trust - 1.0%

Safety Fund - 1.0%

Gilt Secs. Trust - 1.0%

Investment Trust - 1.0%

Pacific Trust - 1.0%

Small Corp. Trust - 1.0%

Special Acc't Trust - 1.0%

Energy &amp; Com'ny Trust - 1.0%

Small Cptl &amp; Ind'l Trust - 1.0%

Anthony Wicks Unit Tr. Mngrs. Ltd.

19, Waterloo St, London E1 7MP

Units Fund - 1.0%

Df Accm. - 0.9%

Arbitration Securities Ltd. (a)(c)

13, Finsbury Pavement, EC2A 1AY

Central Green - 0.9%

Com'ny Acc'mt - 0.9%

Accumulation - 0.9%

Eastern &amp; Internal - 0.9%

Met. Min. &amp; Corp. Trust - 0.9%

Small Corp. Trust - 0.9%

Exempt Trusts

First Trust - 0.9%

Capital Fund - 0.9%

Gilt Secs. Fund - 0.9%

Special Acc't Fund - 0.9%

Energy &amp; Com'ny Fund - 0.9%

Small Cptl &amp; Ind'l Fund - 0.9%

Allied Units

Barclays Unit Tr. Mngrs. Ltd. (a)(c)

1, Forum, London EC1A 4EE

Jap. For. Est. - 0.9%

Baillie Gifford &amp; Co. Ltd.

331-225 2561

Japan Ex-Jns - 0.9%

Int'l Fund - 0.9%

Archery Unit Tr. Mngrs. Ltd. (a)(c)

317, High Holborn, WC1V 7NL

Accum. Fund - 0.9%

Archery Growth Fund - 0.9%

Prices Jys. 5, Net ady day July 12.

Artificial Management

Par. Fund - 0.9%



## COMMODITIES AND AGRICULTURE

### Metals depressed by fall in gold price

BY JOHN EDWARDS, COMMODITIES EDITOR

METAL MARKETS were depressed yesterday by the fall in the gold price to the lowest level for two years and the threat of higher interest rates in the U.S.

At the same time, though, prices on the London Metal Exchange were sustained by the decline in sterling against the dollar, and further falls in stocks held in LME warehouses.

Copper, for example, ended the day virtually unchanged in London, in spite of losing further ground in New York in early trading. Copper stocks in LME warehouses fell by 4,225 tonnes, reducing total holdings to 22,925 tonnes.

Aluminium stocks were down by 2,300 tonnes, to 142,575 tonnes; lead by 2,550 to 65,500 tonnes; zinc by 1,650 to 63,650 tonnes; nickel by 618 to 23,652 tonnes; and LME silver holdings by 1,704,000 ounces to 49,464,000 ounces.

Tin stocks rose by 200 tonnes to 26,835 tonnes. The impact of currency movements on the metal markets was well illustrated by tin. Prices in London rose to record levels, with standard grade cash tin gaining £45 to £9,480 a tonne, while in Malaysia overnight the Straits tin price remained at the Tin

Agreement floor of \$329.15 a kilo.

Silver prices dropped to the lowest level for 23 months in early trading with the London bullion spot price cut by 20.4p to \$35.2p an ounce at the morning fixing. It rallied, however, to close at \$36.0p, only 7p down on Friday's close, though the dollar equivalent at 730.5 cents was 17c up.

Lead was hit by news that America had cut its domestic U.S. selling price by 2 cents to 30 cents a pound.

Zinc suffered a setback, too, following an announcement by Preussag, the West German smelter, that it was cutting zinc production by 1,300 tonnes in July and August to match lower demand over the holiday season.

Though the cut in output is very small it provides added confirmation that the shortage of supplies has eased considerably in recent months.

Aluminium prices continued to decline. The cash price lost £12.50 to £87.50 in spite of the fall in warehouse stocks and the three-months quotation lost £11 to £89.75, breaking below £87.50 for the first time since March last year.

Uruguay's British Government not to wait for a lead from the EEC in this field it added:

"The care of the countryside in the UK is first and foremost a national responsibility. By a revision of priorities, by a change in administrative attitudes, and by closer co-operation with statutory and voluntary bodies it should be possible to achieve with the present level of funding a more appropriate balance between the needs of agriculture and other environmental interests."

In the committee's opinion both MAFF and the Environment Department were insufficiently aware of the public feeling and adopted an unusually narrow attitude to the Treaty of Rome's provisions on environmental protection.

It also urged the Environment Department to play a more active role in safeguarding environmental interests and said it should no longer be content merely to follow MAFF's line.

Mr Jopling, since taking office, has consistently warned farmers something would have to be done. In fairness it is not his fault that farmers took no notice. His warnings, however, have been in such vague generalised terms that no single

### Response to environment groups 'insufficient'

By Maurice Samuelson

Fisheries and Food (MAFF) and the Environment Department were insufficiently responsive to public concern about the countryside, a House of Lords committee said yesterday.

In a report on agriculture and the environment the Select Committee on the European Communities said it was coming to fruition, was not certain what worse was to follow, and that sheep, beef and cereal were going to be next in line.

Sir Richard Butler, president of the National Farmers Union, in an early Press conference said governments had led farmers up the garden-path, causing them to invest in production which, now that it was coming to fruition, was not viable through increasing output, believe that within days the Community would slash its milk production.

This point was put to me several times at the Royal Show by makers of

milk production that varied most capriciously, made me quite glad, in the end, to retire from this enterprise.

### Sombre mood at Royal Show

farmer could believe it would occur to him personally.

After all, why should a farmer who received a 40 per cent grant (EEC- and nationally-funded) to increase his dairy unit to a size which could only be viable through increasing output, believe that within days the Community would slash its milk production.

This point was put to me several times at the Royal Show by makers of

milk production like this could be liable for quota restrictions.

It made me recall my early farming days when, to improve my returns over those provided by the Milk Marketing Board, I made Devonshire (or clotted) cream for sale by the roadside.

The difficulties of manufac-

ture, allied to those of market-

ing with a demand that varied

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#### Farmer's Viewpoint: By John Cherrington

machines. They said the British market had been killed stone-dead by imposition of quotas.

Those companies with international ramifications claimed things were not quite so bad elsewhere. Britain, however, had been a real growth area up until last year.

Some of the show stands were almost deserted. The solar points of interest seemed to be items like cream-separators and butter-churns. These, I suppose, some farmers would use to turn their over-quota milk into a saleable article.

It is ironic that these are made only in Iron Curtain countries and on the Continent where small farmers are still plentiful. This, however, may not be a way of escape from the quota impact. I was told that under the rules even home

machinery is causing redundancies among the dairy equipment makers, many of whom told me they could see no return to the sort of business they had been enjoying. I was told, farmers' present machinery were not even replacing

wearers swiftly.

While I was at the show Dairy Crest, the Milk Marketing Board's manufacturing branch, announced 30 redundancies. It told me its milk intake is significantly down; so much so that output of manufactured products, butter in particular, will be much reduced.

Travelling to the Royal Show enabled me to see a good cross-section of the South Midlands, never considered particularly good arable land. This year's wheat crop, which seems to be predominant, is quite the best I have ever seen. The same is true of the rest of the country, I am told.

It appears to be a pleasure for any farmer to contemplate but its disposal is probably going to be contentious as that of milk, in EEC terms. No wonder farmers are apprehensive.

MR JOPLING re-emphasised the need to minimise the obnoxious effects of straw-burning. Some manufacturers have produced machinery to dispose of straw in the soil. I need such machinery myself but the type I require is in short supply and I will have to wait until next year to be fully equipped.

Controlled burning of straw, with properly constructed fire-breaks and constant supervision, is the safest way of dealing with surplus straw.

DEMAND for tea at yesterday's London auctions was selective for the 25,219 packages on offer which included 3,600 off-shore.

FOOT and mouth disease which has broken out on Greece's border with Turkey is expected to cost about £20 million in lost cattle.

At least 500 beef-cattle in Evros province are affected. Up to twice that number will be destroyed.

JAPANESE wool purchases rose to 1.28m kg-s per month in 1983-84 (end-June) from 1.15m in 1982-83, trading-houses said.

NEW ZEALAND wool futures ended a fairly active day in London with gains from Friday's close of two to eight NZ cents a kilo following yesterday's steadier market in New Zealand, brokers said.

AUSTRALIAN beef exports are expected to decline 16 per cent to 430,000 tonnes this year from 512,000 tonnes last year, according to Australian Meat and Livestock Corporation forecasts.

BRAZIL'S soybean crop this year is now estimated at 15.2m tonnes, up 100,000 tonnes from earlier forecasts, the U.S. Agriculture Department said.

### Right to burn straw 'ought to be kept'

FARMERS NEEDED to keep the right to burn surplus straw until a better way was found to dispose of it but they would have to exercise extreme care, said Mr Simon Gourlay, deputy president of the National Farmers Union.

Mr Gourlay, chairman of the union's Working Party on Straw-burning, said yesterday: "The surplus straw problem will not disappear overnight. This year's harvest will produce more than 6m tonnes of straw which farmers can use and no one else will buy or even take away. This straw is a major fire risk."

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### Chile mines still hampered

SANTIAGO — Some mining operations in Chile are still suffering the effects of last week's storms, which killed at least 21 people across the country, with another 29 missing officials said.

The El Teniente division of Codelco, the state-owned copper corporation, said its two concentrating plants were working at 70 per cent capacity only.

It said, nonetheless, that mining and smelting operations had not been affected at El Teniente, which produced 304,900 tonnes of copper out of Chile's total 1,257,100 tonnes

last year.

The Disputada complex, owned by an Exxon Corporation subsidiary, said the Los Bronces mine would probably be closed for two weeks because two electricity pylons had been brought down by an avalanche. Los Bronces produced 38,052 tonnes of copper last year.

The El Indio mines, owned by St. Joe's Minerals, said work was halted for safety reasons.

El Indio produced 5,000 tonnes of copper concentrate last year with a high gold and silver content.

Reuter

Uruguay's British Government not to wait for a lead from the EEC in this field it added:

"The care of the countryside in the UK is first and foremost a national responsibility. By a revision of priorities, by a change in administrative attitudes, and by closer co-operation with statutory and voluntary bodies it should be possible to achieve with the present level of funding a more appropriate balance between the needs of agriculture and other environmental interests."

In the committee's opinion both MAFF and the Environment Department were insufficiently aware of the public feeling and adopted an unusually narrow attitude to the Treaty of Rome's provisions on environmental protection.

It also urged the Environment Department to play a more active role in safeguarding environmental interests and said it should no longer be content merely to follow MAFF's line.

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### Good prospects for grain harvests despite setbacks

FINANCIAL TIMES REPORTER

BRITAIN IS set for a near-record cereal harvest this year in spite of the drought and the threat of further European Economic Community cuts on farm production. Acreages planted to most cereals, oilseed rape and beans for animal feed are up, according to Agriculture Ministry provisional figures.

Wheat acreage is up as much as 20 per cent, to 4.17m acres which will yield 11.9m tonnes, compared with 10.7m tonnes last year; winter barley-planting is up as much as 10 per

cent, to 2m acres, and the expected yield should be well above the 10m tonnes harvested last year.

Ministry officials said it was too early to predict accurately but crops in the fields looked very good and all the indications were that the harvest would be high.

Meanwhile the International Wheat Council, at its recent meeting in Ottawa, said that unless the weather deteriorated markedly world wheat production this year could set a

record of about 505m tonnes (1983: record 496m tonnes).

It said world trade should remain unchanged at 99m tonnes and forecast consumption at 490m tonnes (1983: 483m tonnes). World carryover stocks are projected to rise by 10m tonnes to 130m tonnes at the end of 1984-85.

World production of course grains could reach an 800m-tonne record this year. The U.S. 2.23m-tonne crop is forecast, up 10m tonnes on last year. World carryover stocks

could rise by 26m tonnes to 107m tonnes at the end of 1984-85.

In Moscow, Western agricultural attachés believe a Soviet grain harvest estimate of 180m tonnes may have been too pessimistic. They predict a yield of more than 190m tonnes this year.

In Chicago at the weekend Conrad Leslie, the private crop reporter, in association with E. F. Hutton, estimated this year's U.S. winter wheat crop at 1,993,739,000 bushels,

up 100,000 tonnes from earlier forecasts. The U.S. winter wheat crop at 1,993,739,000 bushels,

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PRICE CHANGES

BRITISH COMMODITY PRICES

BASE METALS

COPPER

SILVER

POLYTHENE

LONDON NEW ZEALAND CROSS-BREEDS

COTTON

POTATOES

INDICES

WOOL FUTURES

COFFEE

COCOA

COTTON

LIVERPOOL

AMERICAN MARKETS

NEW YORK

COPPER

NYLON

COTTON

COFFEE

COTTON

CHICAGO

LIVE CATTLE

LIVE HOGS

CHICAGO

CHICAGO

CHICAGO

CHICAGO

CHICAGO

CHICAGO

CHICAGO

# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dock strike hits pound

Against the background of a national dock strike sterling fell to another record low in terms of the dollar yesterday afternoon. News that the dockers were striking in sympathy with the men over steel imports and the movement of iron ore into a British Steel plant paid little to the pound tumbling after it had already been made clear that Friday's rise to 10 per cent in London clearing bank base rates was not enough to put firm base under sterling.

There was also disappointment that the talks between the National Coal Board and miners' leaders had not produced any more encouraging news than an adjournment until July 18, while the financial markets were also nervous about the announcement today of the mid-June UK miners' supply figures.

Sterling finished at a record closing level of \$1.3060-\$1.3070, a fall of 1.10 cents on the day, after touching an all-time trading low of \$1.3025. The pound also declined to DM 2.7050 from DM 2.7350; FF 11.8675 from FF 11.8600; SWF 3.13 from SWF 3.1425; and TS 16.23 from TS 17.10.

The pound's trade-weighted index ended at a record closing low of 77.6, a fall of 0.3 from

Friday. It also opened at 77.6 and remained at that level all noon.

The dollar rose to a record high against the French franc and Scandinavian currencies, and to a one-year peak in terms of the Swiss franc. It also gained ground against the yen, finishing at the highest level since last September, and hovered all day near a 10-year peak against the D-mark.

Speculation the Federal Open Market Committee meeting next week will tighten U.S. monetary policy underpinned the dollar, while New York interest rates remained very firm, with Federal funds rising to 11% per cent.

**EMS EUROPEAN CURRENCY UNIT RATES**

	Currency	% change from central rate	% change from central adjusted for divergence limit %	
Belgian Franc ...	65.3578	+1.02	+1.5247	
Danish Krone ...	65.7258	+0.50	+0.51	
German D-Mark ...	2.6222	-0.38	-0.38	
French Franc ...	6.8766	-0.36	+1.4052	
Dutch Guilder ...	2.26265	-0.22	-0.31	+1.4884
Irish Punt ...	1.1422	+0.23	+0.22	+1.4884
Italian Lira ...	1.03439	+0.22	+0.22	+1.4884

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

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**D-MARK** — Trading range against the dollar in 1984 was 2.8242 to 2.5338. June average 2.7382. Trade weighted index 124.5 against 122.9 six months ago.

The Bundesbank sold \$72.3m at yesterday's fixing in Frank-

furt where the dollar was fixed at DM 2.8445, its highest level for 104 years and up from Friday's level of DM 2.8398. There was little indication of any intervention outside the fixing however. Trading volume remained on the light side with the dollar underpinned by a small rise in U.S. interest rates and a conviction that the Federal authorities may have to accommodate a tighter monetary stance.

**JAPANESE YEN** — Trading range against the dollar in 1984

was 1.15-1.16. June average 1.15-1.16. Trade weighted index 154.0 against 158.2 six months ago.

The dollar was a little firmer in Tokyo yesterday, closing at ¥241.95. This was up from an opening level of ¥241.85 and a close of ¥241.20 in New York. It was also up from Friday's close in Tokyo of ¥241.00. It touched a high of ¥242.45 but attracted selling to slip back below ¥242.00. The D-mark was also higher at ¥85.25 up from ¥85.10 in New York and ¥85.10 in Tokyo on Friday.

**Swiss franc** — Trading range against the dollar in 1984 was 1.76-1.78. June average 1.76-1.78. Trade weighted index 124.5 against 122.9 six months ago.

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**U.S. TREASURY BONDS 8% \$100,000 32nds of 100%**

Close High Low Prev

Sept 67.36 67.40 67.31 67.21

Oct 66.32 66.34 66.22 66.11

Dec 66.03 — — —

June 65.55 — — —

Sept 65.55 — — —

**U.S. TREASURY BONDS 8% \$100,000 32nds of 100%**

Close High Low Prev

Sept 61.12 61.17 60.26 60.03

March 60.28 — — —

June 59.13 — — —

Sept 58.95 — — —

**U.S. TREASURY BONDS 8% \$100,000 32nds of 100%**

Close High Low Prev

Sept 57.93 58.00 57.14 56.78

Dec 57.29 58.06 57.29 58.21

March 56.93 57.02 56.91 56.08

June 56.79 57.10 56.92 56.02

Sept 56.79 57.10 56.92 56.02

**U.S. TREASURY BONDS 8% \$100,000 32nds of 100%**

Close High Low Prev

Sept 55.91 56.00 55.84 55.61

Dec 55.71 55.82 55.63 55.41

March 55.52 55.63 55.42 55.22

June 55.31 55.42 55.21 55.01

Sept 55.31 55.42 55.21 55.01

**U.S. TREASURY BILLS (1984) \$100,000 32nds of 100%**

Close High Low Prev

Sept 61.22 61.26 60.25 60.21

Dec 60.62 60.67 60.56 60.01

March 60.45 60.50 60.38 60.24

June 59.23 60.00 59.81 59.54

Sept 58.94 59.74 58.72 58.22

**U.S. TREASURY BONDS 8% \$100,000 32nds of 100%**

Close High Low Prev

Sept 57.93 58.00 57.14 56.78

Dec 57.29 58.06 57.29 58.21

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## SECTION IV

## FINANCIAL TIMES SURVEY

# Netherlands

BANKING, FINANCE AND INVESTMENT



## Resolute on the road to economic reform

THE KEY decision on the Dutch economy this year was taken not on public spending, budget deficits, interest rates or any of the other problems currently facing the Government in The Hague. In fact, it had nothing to do with the economy at all. It was the decision by the Cabinet on June 1, since narrowly ratified by Parliament, that a final verdict on the deployment of U.S. cruise missiles in the Netherlands should be deferred until November 1985.

What the postponement meant, first and foremost, was that the present centre-right coalition of Mr Rudd Lubbers would almost certainly continue in office until 1986. Other matters have from time to time arisen which have threatened the solidity and stability of the 18-month-old coalition. But none has posed anything like the threat to its survival as was put by the missiles. Now, with

these unwelcome weapons swept safely under the carpet for the next year and a half, the Government can concentrate on what, more or less, unites it—a determination to rebuild the Dutch economy along late 20th century lines, with the State moving back out of the industrial limelight and with its social obligations cut back to essentials.

It might be going a little far to suggest, as is laid down by the Oxford English Dictionary, that postponement means the Government considers the cruise issue "inferior in importance" to other matters. Nevertheless, it is true that Mr Lubbers and his closest colleagues do see this administration as primarily an agent of economic reform. The cruise crisis imposed from the outside the desire to rebuild, from within,

When the Christian Democrat and Liberal parties formed the present Government in November 1983, they set themselves two main goals: reduction of the very substantial state budget deficit and the revitalisation of industry. Certain policies flowed from these objectives. Public spending was to be brought back sharply, with the state wages sector and social welfare system principal targets, and tax and other incentives were to be extended to companies and intending entrepreneurs.

For 1982, they set themselves two main goals: reduction of the very substantial state budget deficit and the revitalisation of industry. Certain policies flowed from these objectives. Public spending was to be brought back sharply, with the state wages sector and social welfare system principal targets, and tax and other incentives were to be extended to companies and intending entrepreneurs.

How has the coalition measured up? Three institutions have given interim verdicts so far this year: the Government itself, in the person of Mr Lubbers; the Paris-based Organisation for Economic Co-operation and Development and the state-appointed Central Planning Bureau.

Speaking last month at the annual general meeting of Rabobank, Mr Lubbers predicted that Dutch economic growth this year would exceed 2 per cent. The results of the Government's medium-term social and economic policies seemed certain, he said, to turn out more favourably than even the Cabinet had foreseen in its original coalition accord. The budget deficit, which last year reached 11.5 per cent of net national income, would come down to only 10.7 per cent this year and it was

expected that the target for 1983 of a deficit of 7.4 per cent would be achieved.

Moreover, unemployment, now affecting more than 850,000 Dutch workers, seasonally adjusted, would remain well below the 1m mark, and more jobs were on the way.

The OECD, reporting in February, was less sanguine than Mr Lubbers. Its analysts spoke of "major economic rigidity". It listed weak labour

above F1 10bn (\$3.26bn) could reach as much as F1 15bn by 1985, the OECD says. Domestic consumption, meanwhile, is not expected to rise next year beyond the level for 1984, but growth is seen in foreign investment of between 4 per cent and 5 per cent.

A Central Planning Bureau commentary, published at the end of March, feared that the Government could not possibly attain its budget deficit target

By Walter Ellis

market responses, low company profits, slow adjustment to changes in natural gas production, higher energy prices and rapid growth of the public sector in recent years as part of a dangerous malaise.

In its half-yearly economic outlook, published in June, the OECD repeated its earlier forecast of a further increase in Dutch unemployment and looked ahead to an economic growth rate for this year and 1985 of around 1.5 per cent. An expected 5.25 per cent rise in public spending and renewed inflationary pressure is credited with setting up the growth to come. The Dutch balance of payments surplus, which last year ended up a little

so long as it stuck to its planned spending cuts of F1 8.7bn for 1985, F1 7.3bn in 1986 and F1 7bn in 1987. Worse, from a political standpoint, even under the most optimistic scenario, there would be no new expansion of job opportunities, though unemployment would rise at a slower rate, exceeding 1m, or 18 per cent, of the workforce over the next two years.

Perhaps taking the planning bureau's observations to heart, the Government in April announced a new total of F1 9.5bn for the reduction in public spending for 1985, and Mr Onno Ruyting, the Finance Minister, was only persuaded to keep the total below F1 10bn by the ex-

pected anxiety of some of his fellow Christian Democrat ministers.

The Labour opposition may not be pleased by this show of determination by Mr Ruyting, but the Central Bank at least is relieved. Mr Wim Duisenberg, president of the Bank, wrote in his 1983 annual report that if nothing was done to bring down the budget deficit faster, by 1990 the yearly rate of repayment of the national debt would exceed the level of current borrowing.

The state, Mr Duisenberg warned, could expect to repay F1 6bn of its debts this year; in six years' time that figure would have risen to F1 35bn. The Central Bank chief—who has kept a close eye on his domestic economy while quickly cultivating an international reputation as well—urged the Government to press ahead with its present policies but expressed a concern that not all the money being released to the capital markets through budgetary restraint was being properly taken up by industry.

The Bank agreed with Mr Lubbers on economic growth, forecasting a rate this year of between 2 and 3 per cent.

Much, of course, depends on the performance of industry. According to Mr Gis Van Aardenne, the Economics Minister, the total volume of Dutch industrial investment this year is likely to grow by 6 per cent. In some sectors, there had been an increase of 20 per cent. The Association of Machine and Equipment Importers reported in May that, after a long period of decline, investment in the metal-processing industry was picking up. Orders worth a total of F1 56m had been received during the first three months of this year—55 per cent up on the opening quarter of 1983.

The Government has provided its own measure of the new investment. Large sums have been made available to Hoogovens Steel and to Fokker, the aerospace group—notably in the form of loans—which smaller amounts have filtered through to the ailing shipbuilding sector. But while companies are themselves beginning to use improved profit levels to finance increased investment and while the State, more discerningly than of old, is helping those with a perceived future, most interest is focusing on development of the high technology sector.

The Dutch micro-electronics industry is growing rapidly, but from a small base (Philips excluded) and with a surprising degree of help from the outside.

CONTINUED ON PAGE 3

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The banking community has restructured itself and resumed something like its former pattern of growth.

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A market which has continued to power upwards and in which the air is thick with optimism.

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Central Bank warns on paying dividends at the expense of building up funds.

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1983 gains have vanished almost as quickly as they appeared.

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Picking up pace and attempting to discourage Dutch refugees.

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Relaxed corner in the frenetic world of wobbling currencies and uncertain interest movements.

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Standing on the brink of what could be one of the most far-reaching shake-outs in their history.

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There is hardly a medium-sized bank left in the Netherlands without an overseas owner or major shareholder.

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A market licking its wounds after a fair sprinkling of scandal and some dramatic casualties.

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Predatory beasts running out of home-based victims to swallow.

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#### ELECTRONICS

Emphasis on the smaller companies and a need to break out of traditional sectors.

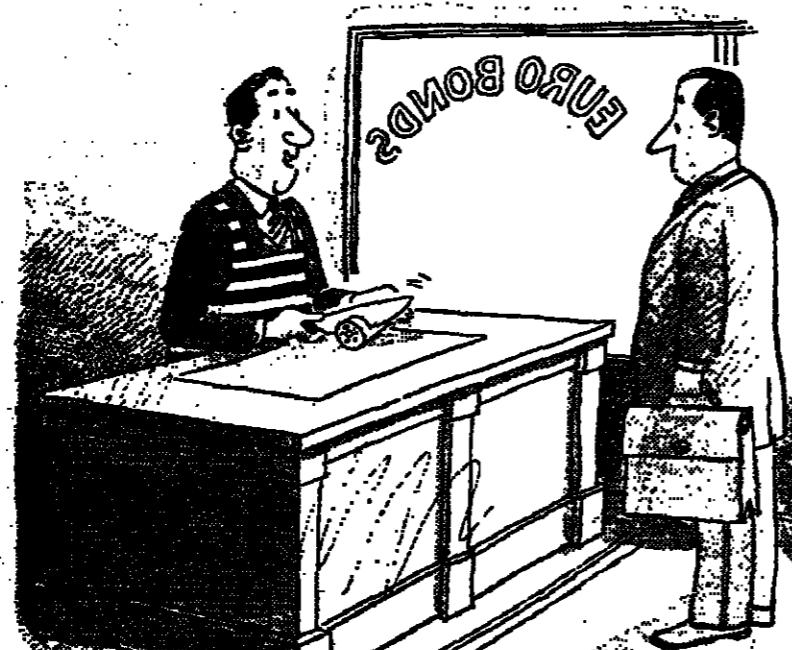
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#### TAXATION

Cutting taxes along with public spending, and facing sectional criticism as a hazard of the job.

Page 8

# FOR ODD-LOT TRADING IN EUROBONDS TRY US FIRST



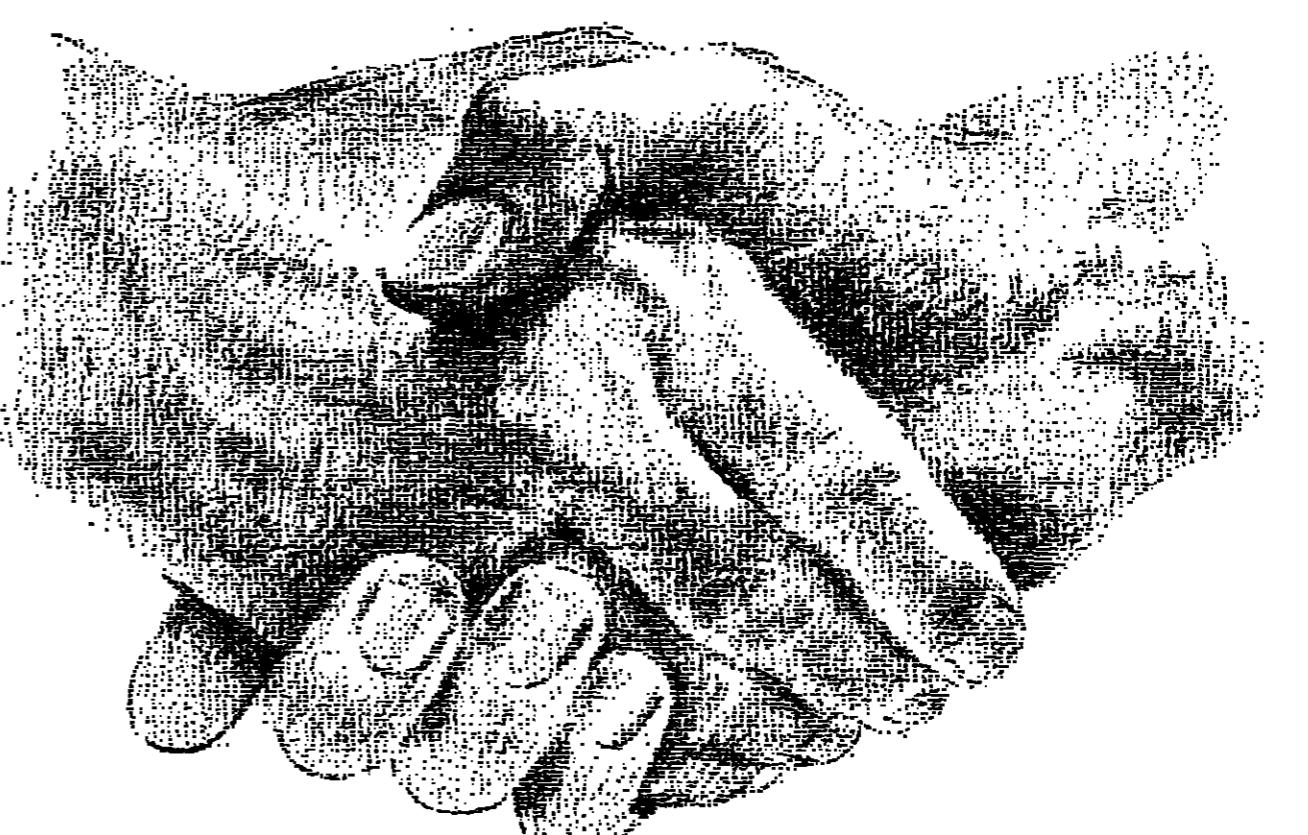
How much do you want?

Since April 16 1984 the Eurobond market is no longer the privilege of the large and professional investors. On that date the Amsterdam Stock Exchange started the Eurobond market for odd-lots, with daily price and volume publication.

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## Netherlands Banking and Finance 2

### Restructured and set for smoother ride

#### Central Bank and The Guilder

WALTER ELLIS

**DE NEDERLANDSCHE BANK**, the Dutch Central Bank, has had a smoother ride this year than in 1983. The banking community, much chastened by the reverses of recent times, has restructured itself and resumed something like its former patterns of growth. There have been no allegations of serious crime and no bankruptcies within the sector.

Mr Wim Duisenberg, the personable and committed governor of the Central Bank, has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path was a possible wriggle of worms.

At the same time, the guilder has remained stable, and, as a shiny satellite of the Deutsche Mark, is gradually confirming itself as a useful reserve currency. Within the European Monetary System (EMS), the tensions that arose in January and February over a reversal of the surge of the US dollar have eased and the Dutch currency, like the D-Mark, was recently bobbing happily just above the median point, neither in danger of banging its head against the ceiling nor of slumping to the floor.

#### Perpetual concern

Interest rates—an inevitable perpetual concern of the Bank—have been held down successfully in the midst of this relative stability despite continuing anxiety over the much higher rates prevailing in the U.S.

By mid-May, the difference in rates between the Netherlands and America had reached nearly five percentage points and long-term Dutch charges were forced up by almost a quarter of a per cent. But there has been no panic. Mr Duisenberg and Mr Onno Ruiting, the Finance Minister, have hammered away on the theme of U.S. rates being much too high. They have not

allowed their frustration with the inert response from Washington to prime the pump this side of the Atlantic.

State loans—the means by which the Dutch Government finances its entire budget deficit—and other bond issues, such as the Fl 300m paper put out by the European Investment Bank in May, have tended to stick around the 8.5-8.75 per cent mark, and this level is expected to be maintained for at least the next few months.

To help prevent rates from rising unreasonably, the Bank in mid-February set the maximum amount which the commercial banks could borrow from the central institution at its advance rate at a daily average of Fl 62bn. For three months, while the measure lasted, the tranquilising effect was clear. Once it was gone, the old pressures reappeared.

Mr Duisenberg and his senior colleagues in Amsterdam believe that the only real solution to this problem is action from Washington and New York. When this will occur, they are not in a position to say.

Within the Netherlands, the fact that inflation has been held at a rate of around 3 per cent for more than a year now, allied to the Government's successful resort to the capital markets and the stability of the guilder, has meant that the domestic logic for reduced rates is practically unavoidable. It is a measure of the openness of the Dutch economy, especially at a time of resumed growth, that the logic has had to be set aside.

On the money supply front, the Bank recently expressed its "grave concern" at the still accelerating rate of growth. In 1983, the domestic money supply went up by 10.4 per cent (July Fl 13.0bn), compared with 8.2 per cent in the previous 12 months. The increase, according to the Central Bank's 1983 annual report, was wholly accounted for by domestic liquidity creation. Money creation by the banking system grew by a total of Fl 3.5bn, while the reduction in liquidity of Fl 2.4bn achieved by public authorities in 1982 had dropped to just Fl 800,000 a year later.



Mr Wim Duisenberg, governor of the Central Bank. He has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path lies a possible wriggle of worms.

The Bank notes with approval that bank loans to Dutch industry had actually increased slightly during 1983. The fact that this had increased the money supply was more than outweighed by the benefits to those smaller concerns seeking no more than Fl 2m. The same cannot be said for lending to public authorities. The Bank does not want to restrict the economic recovery by monetary intervention, yet it clearly does not want to see the situation get out of control and is considering how best to act, if necessary.

#### Debt warning

The Government, of course, is at the heart of public borrowing. Mr Duisenberg warned ministers in May that if they were not careful the cost of servicing the national debt could exceed its estimated financing capacity by 1990.

Mr Duisenberg said that the Fl 6bn in debt repayments which the State expects to make this year could surge to Fl 35bn in six years' time. He urged the Cabinet to press ahead with its existing policy of budgetary restraint but stressed that more of the money thus released onto the markets had to be channeled into industry.

The 1984 state budget deficit is expected to come to Fl 2.5bn less than previously forecast, and the Central Bank agreed in March to provide the Treasury with a safety net worth up to Fl 2.9bn to cover any shortfalls that may develop as far as February 1985.

The Bank will, under the ready to carry the can for others' mistakes.

bills when required at a rate matching the current bank rate, now 5 per cent. Last year, the agreement extended only up to Fl 1.7bn.

De Nederlandsche Bank, which was nationalised only in 1945 having been founded in 1814, is also responsible for the supervision and control of the credit system, and in this context it has learned much from the collapse last year of the Tilburgse Hypotheekbank.

The Tilburgs had been in trouble for some time when, in 1982, a team from the Central Bank took a direct hand in its affairs. The men from Amsterdam toiled to no avail, and the bank was wound up in August 1983. Creditors were furious, and the bank was seriously embarrassed.

The result has been a tightening of the rules on supervision. Contacts between the Central bank and all other financial institutions are to be increased and deepened, and communication with external auditors will be intensified.

The Bank in future will consult with the participants in the Collective Guarantee Scheme about possible changes, and a study has been opened of the workings of the Act of Credit Supervision itself.

But while implicitly accepting some measure of responsibility for what was wrong with the Tilburgs bank, the Central bank repeats what it has always said: "Liability for the funds entrusted to the credit institutions continues to rest with the institutions themselves." Mr Duisenberg is not

the only one who is worried about the future of the Tilburgs bank.

During 1983 the number of contracts written by the EOES totalled 3.5m, or more than double the 1.5m of 1982. Business has stayed strong this year with contracts for the first five months to May amounting to 2.2m, an increase of more than 50 per cent over the opening five months of 1983.

The EOES is now a very profitable place in which to operate, hence the rush by prospective

### Air is thick with optimism

#### Options

JEFFREY BROWN

THE DUTCH options business has begun this year very much where it left off in 1983—busy and profitable. Activity on the European Options Exchange, Amsterdam's options trading, continues to expand largely under the impact of a strong local equity market, and has continued to power upwards in 1984.

The EOES authorities are having to overhaul their computer hardware to cope with the increased volume, and demand for seats on the exchange for prospective participants has turned into something of a sellers' market. More structural expansion is planned through the introduction this year of trading links with Australia.

The air is thick with optimistic comment, and understandably so. Having made its first profit of real significance last year, the EOES is confident it can now quickly wipe out the debt owed to its founder, the Amsterdam Stock Exchange.

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## Netherlands Banking and Finance 3

## Action on profligacy

## Commercial Banks

WALTER ELLIS

**THE TENDENCY** among publicans and the general public to regard banks as something more than commercial institutions, in business at least in part to make money for their shareholders, is never more evident than during an economic recession.

It is then that industry looks to the banks for special support. There is talk of the need for more venture capital and for greater understanding of the difficulties faced by struggling entrepreneurs. People expect banks to profit more than they ever do from the "honest" earnings of a "factory" which "makes things". At the same time, they take little or no account of the burden of debt borne by banks when bankruptcies soar and when—in the Netherlands at least—companies scurry to the courts looking for protection from their creditors.

Dutch banks have never made the massive profits of their British counterparts. They have, though, traditionally done well both internationally and at home, and their very success has meant that problems they have encountered in recent years as a result of the world recession have proved chastening indeed.

## Profits nosedive

In several instances, earnings fell sharply. One bank, Silverburg's, had to be rescued from its success by Credit Lyonnais of France; another, the Nederlandse Creditbank (NCS), was scooped up by Chase Manhattan of New York, and one, the tiny Tilburgse Hypotheekbank, went out of business altogether. Amsterdam-Rotterdam Bank (Amro), the sleek number two commercially to the Algemeene Bank Nederland (ABN), saw its profits nosedive at one point and had to take remedial action.

All were hit by the fact of their exposure to domestic industrial decline; the international debt crisis was of only marginal concern (at least directly). And all were forced to jack up their provisions against debt year after year and to look urgently at ways of restructuring their operations.

While doing this they still managed to increase their services to industry. The NCS, the Nederlandse Middenstandsbank (NMB) and the renamed Credit Lyonnais Bank Nederland have each reinforced their venture capital divisions and improved their range of services to the small and medium-sized sector.

The result has been more money to more companies and more assistance in the vital area of financial management. Banks are increasingly partnering industry in the provision of joint facilities for small, start-up enterprises and creating computer networks to speed up the process of advice and information.

No one would pretend that the banks were doing this out



Rabobank's "space age" headquarters in Utrecht. Rabobank is one of the Dutch banks which is clearly aware of the need to maintain prudence.

of simple altruism. The old rules were still applied, loans were still called in, and interest rates were still charged at the going rate. But the banks showed that they were able to respond to a changing climate with flexibility, while doing their best to ensure that even in hard times, reserves and the capital base were protected.

It was perhaps a trifle odd, then, when Mr Wim Duisenberg, head of the Nederlandse Bank, the Dutch Central Bank, urged bankers in May to be cautious about paying out high dividends and to concentrate more on the building up of funds. The implication seemed to be that the banks were being just a fraction profligate, paying out their earnings at the first sign of a break in the weather.

The head of one of the Netherlands' largest companies commented privately that this criticism was a little harsh. The critic, after all, had almost all continued to make profits, even in the dark days of 1982 and 1983, and had done so with panache last year. But Mr Duisenberg, who is stern too with the Government when he feels the need arise, is conscious of banking in the round.

## No relaxation

He and his senior colleagues are the ones who have had to face criticism for alleged lapses of prudential control since 1981, and the Central Bank is also aware of the international debt crisis, with its possible longer-term implications, even for the Dutch banking system. Mr Duisenberg is not crying wolf. He is merely making clear that the banks within his jurisdiction do not relax their concentration now that the bad years are giving way to better times.

Rabobank, the giant co-operative, with its space-age headquarters in Utrecht, is one bank which is clearly aware of the need to maintain prudence. Mr Pierre Lardinois, chairman of Rabobank's board of management and a man who brings to the Dutch financial sector his experience as a former leading member of the European Commission, spoke of the importance of joint annual general meetings. He warned that growing competition meant it was unlikely that Rabobank would equal its

record gross profit last year of F1.5bn. Net profits, he said, would depend very much on the volume of gross revenues which had to be allocated to general contingencies. Last year, Rabobank's earnings were F1.56bn, up 16 per cent on 1982, with provisions similarly up, to F1.675bn. It has frequently been argued that provisions are not the same as losses, and that until required, they can be accounted as reserves. Even so, sums of half a billion guilders and more set against debt would have been unthinkable a few years ago and are a continuing and doleful reminder of how far the Netherlands has to go before its internal debt crisis is resolved.

Rabobank's international dealings have been increasing steadily in recent years, together with its network of foreign branches and offices. But it remains its main source of funding, and a shift has been noted from free savings towards contractual savings, which has helped depress a vital income.

Rabobank, though, despite its cautious prognosis for 1984, has shown this year already that it is willing to give its 900,000 members, many of them farmers, a share in its good fortune. For the first time in the bank's 85-year history, ordinary members of the cooperative are to be given a "dividend" based on earnings.

Over at ABN, gross first quarter earnings this year are understood to have fallen by 18.4 per cent on the first three months of 1983. The bank, which, with Amro, has the highest international profile among the Netherlands' major banks, blamed the decline on falling interest rates. Mr André Hartenberg, ABN's outspoken managing director, had already warned that his bank's half-year earnings were likely to be down, following a sharp recovery in 1983 to an annual total of F1.385m.

Amro has been extremely active this year in the bond market (as has ABN), acting as lead manager in a F1.300m issue for the European Investment Bank in June. But it, too, must be anxious about its long-term prospects. The recovery achieved last year came up 28 per cent to F1.206m, in spite of provisions of F1.950m—it is a fragile one, and it will

be a remarkable performance if the upswing is strongly maintained.

The NMB, traditionally the bank for small- and medium-sized companies but an institution with rapidly expanding overseas ambitions, saw its net result last year move up 12.5 per cent, to F1.10m, with provisions up 23 per cent, at F1.615m.

**Real recovery**

Credit Lyonnais and the NCS must now be considered "foreign" banks, in terms of ownership if not operations. Both showed signs of real recovery last year and seem set to play an active role in Dutch banking in the years ahead.

F. Van Lanschot, the wholesale and securities bank, up 20 per cent, was by far and away the best of Britain's National Westminster group. It performed well in 1983 and hopes to maintain earnings at last year's level of F1.16m.

All of the Dutch banks act as stockbrokers on the Amsterdam bourse, and in the 1983 equities boom did extremely well from commissions. This year, with the exchange on a downswing from the spring onwards, there was still money to be made from selling, but any stability in share-trading at a lower level would naturally be reflected in loss of income to the banks.

Fortunately, they face little danger from the international front, having been little involved in the crisis areas of Latin America, Africa and the Far East. Yet even here, not all is smooth.

A consortium of Dutch banks has helped rescue Bocka's Westminster, the construction group, from the debt morass into which it fell as a result of Argentina's financial difficulties.

The amount involved is relatively small. What it shows is that straightforward commercial dealings can often lead

in areas they would prefer to avoid.

But there is no despondency. It is widely felt that the high days of the early 1980s have given way to a period of restrained activity. Bankers feel that they have overcome worse challenges than those they face now, and that is the essence of confidence.

## Resolute on road to economic reform

CONTINUED FROM  
PAGE ONE

## EMPLOYMENT STATISTICS

	1983	1984
Unemployment level .....	800,000 (17%)	850,000 (17.75%)
Wage costs per unit .....	+3.0%	+4.0%
Wages per employee .....	+3.5%	+0.5%
+ So far.		

## FINANCIAL STATISTICS

	1983	1984
Balance of payments (current account) (F1 bn) .....	+10.4	+12.5
Money supply (M1) .....	+10.8%	+5.8%
Interest rate (discount rate) .....	5.0%	5.0%
† January–February. * January–March.		

+ Forecast.

## DUTCH ECONOMIC INDICATORS

	1983	1984
World Trade (volume, reweighed) .....	+1.5	+5.5
Gross Business Investment .....	-1.0	-
Volume of Private Consumption .....	-0.5	-0.5
GNP (volume) .....	+1.5	+2.0
Manufacturing output .....	+0.5	+0.5
Real disposable income per average employee .....	-3.0	-
Inflation rate .....	+2.8	+2.75

+ Forecast.

## DUTCH BANKS

	ABN	Amro	NMB	Rabobank
Operating profit (F1 bn)	1.320	1.300	0.750	1.500
Earnings (F1 bn)	0.385	0.209	0.101	0.565
Debt provisions (F1 bn)	0.650	0.950	0.615	0.675
Balanced sheet total (F1 bn)	133.000	113.000	63.000	118.000

+ Forecast.

## Postbank

long-delayed Postbank, a state savings and giro bank, which is now scheduled to begin as a separate institution in 1985, can only add to their difficulties, making long-term survival for some a doubtful prospect.

The rate of inflation meanwhile, remains low, touching 3.9 per cent in April, and is not expected to rise by more than a few percentage points. Wage costs fell last year by 3 per cent as a result of pressure on the trade unions by government and industry, while real disposable incomes, which dropped by 3 per cent in 1983 are expected to stabilise in the course of the present year.

Private consumption rose

slightly in the first quarter, aided slightly by cuts in social welfare contributions (though not taxes) and, at the very least, seems at the end of the downward cycle which began in 1981.

Ministers in The Hague have been heartened by all of these statistics. They realise, however, that recovery is a fragile thing, dependent very largely on the international economic situation. Thus, the concern about US interest rates is very real, as is the general anxiety about developing country indebtedness to the West.

Domestically, the 3 per cent cut in public sector wages achieved this January following

## Face the facts.

NMB BANK's key figures as at 31 December 1983  
(in millions of Dutch guilders - 1 US\$ - Dfl. 3.06).

Balance sheet total	Dfl. 63,323
Total deposits	Dfl. 60,838
Lending	Dfl. 40,681
Total shareholders' equity and subordinated loans	Dfl. 2,372

Some highlights from our 1983 Annual Report (56th financial year):

- The balance sheet total increased in 1983 by 6% to more than Dfl. 63 billion.
- Lending increased by 7% to more than Dfl. 40 billion from Dfl. 38 billion at the end of 1982. This increase is largely attributable to the growth of our foreign loan portfolio.

- International business today accounts for 36% of the balance sheet total; our foreign loan portfolio increased by more than 20% as compared to the end of 1982.

- NMB BANK has 469 branches in the Netherlands, as well as branches, subsidiaries and representative offices in London, Paris, Zurich, Geneva, New York, Chicago, Los Angeles, Mexico City, Curaçao, Caracas, São Paulo, Montevideo, Hong Kong, Singapore, Tokyo and Bahrain.

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DUTCH investors are still scratching their heads in puzzlement as to why the record gains they notched up on the stockmarkets in 1983 have since vanished almost as quickly as they appeared.

### The Bourse WILLIAM DAWKINS

And with unemployment running according to the Organisation for Economic Co-operation and Development (OECD) at 16 per cent—one of the highest national rates in Europe—there is a limited supply of spare private cash to invest. A recent survey revealed that the proportion of Dutch households which own stock has declined since 1978 from 15 per cent to 10 per cent.

Financial institutions, meanwhile, have turned increasingly towards investing in bonds. The Government has continued to busy the capital markets with attractive issues enabling it to fund itself without cutting public spending more heavily than it has already or raising taxes.

When the Government came to the capital markets with a record Fl 8.5bn issues at 9½ per cent last July, the price was considered too high to enhance the market's own terms became intense.

The result was to contribute to the growing fashion for corporate offerings to replete with bolt-on incentives like convertible equity warrants—or "candies" as Dutch investors jokingly call them—and to attract yet more overseas investors to the stockmarket in general. The bond market, however, has since followed the pattern set by equities and settled down somewhat.

According to Mr Gerrit de Mare Oeyens, secretary of the bourse, between 30 per cent and 40 per cent of the market is owned by foreign investors. Overseas interest is principally focused on the so-called Dutch "internationals"—Akzo, Hoogovens, Unilever, Phillips, Royal Dutch/Shell, and KLM—which accounted for 55 per cent of the equity market's Fl 105bn capitalisation at the end of 1983.

Foreign interest has also broadened in the past year beyond the international names to include quoted Dutch companies like Heineken Breweries and Nationale Nederlanden, the biggest insurance group in the country, which have been perceived to be undervalued in light of our production

relation to more speculative high-technology stocks.

Domestic investors, by contrast, have tended to take a rather less active role in the equity market. Private individuals have been restrained from taking a flutter on shares by a tax system which makes it more cost-efficient for them to invest via pension funds and life assurance schemes.

resources and of our national debt remain largely in our own country," wrote Baron van Ittersum, chairman of the bourse in his recent annual report.

He continued: "For the Government, this means promoting optimum economic conditions for the Dutch investor through promotion of profitable industry and responsible financial management. Investors also require a fiscal climate comparable to what is occurring abroad. Measures to stimulate share ownership must therefore be hastened."

### Proud achievement

That does not mean, however, that the bourse wishes to turn its back on internationalisation. Indeed, one of its proudest achievements of recent years was the introduction in September 1980 of the American shares in Amsterdam System (Asas), which created a European market for 55 U.S. stocks. Transfers are done by book entry only, and the absence of costs associated with bearer certificates and New York settlement practices, means that there is less than a 1% price difference between Asas and New York prices.

Nevertheless, the stockmarket could do with a shot in the arm from domestic investors in two important respects. Beyond the big international names, the market for small "local" companies is lagging behind. Around 75-80 per cent of total market turnover is accounted for by the 20 biggest stocks, while fewer than half of all listed securities attract more than a single transaction per day, with locals being left out in the cold.

As The Netherlands swings out of recession and companies gear up for recovery, they will want to raise money from the public. The bourse estimates that demand for risk-bearing capital will run at Fl 20bn annually for the next few years, of which a significant proportion will have to be raised through the equity market.

"As yet, only the bigger companies have been able to profit from the increased interest in stocks and the greater willingness to invest in risk-bearing capital," warns a recent stock exchange review.

For the market as a whole, however, most of the internal economic indicators are pointing in the right direction.

As companies emerge from the recession with more efficient capacity and slimmer payrolls, their profitability is recovering strongly. Early in May, Unilever reported a 15 per cent in-

crease in first quarter profits, while Philips was up 131 per cent, Royal Dutch up 93 per cent, and Akzo up 250 per cent in the first three months.

Their profitability is also being financed by the Government's decision in the last budget to reduce corporation tax from 48 per cent to 43 per cent as part of its determined campaign to tackle the nation's

economic troubles. Meanwhile, the Government itself has a good chance of staying in office until late next year following its recent compromise of Cruise missiles—a welcome contrast to the volatile political scene of recent years.

After the recent slippage in prices, the average prospective earnings multiple, based on estimates of an average rise in

corporate profits this year of 25 per cent, is less than 8.5—which makes Amsterdam very much cheaper than the bigger European markets.

The consensus among analysts is that the general index will top 200 by the end of this year or early 1985—unless, of course, any major shocks from Wall Street upset the boat.

Profile: Baron Bouwdeijn van Ittersum, chairman of the Amsterdam Stock Exchange

## Ensuring strength from within

BARON Bouwdeijn van Ittersum has been chairman of the Amsterdam Stock Exchange since 1981 and has thus presided over one of the most exciting periods in its recent history.

When he took over, the exchange was struggling against a rather lack-luster image. Equities were either traded in a desultory sort of way or were regarded as heirlooms handed down from father to son. The multinationals showed movement, of course, and the recent introduction of direct trading of American stocks had helped. But bonds had become the most active commodity, leaving shares a long way down market.

Today, bonds are still actively bought and sold. The good news is that shares have joined them—sometimes literally—so that Dutch companies now regard the stock exchange as a vital source of funds and a dynamic indicator of corporate health. Last year was a boom year for equities; this year has seen less fury. What seems clear is that the bourse has become a central feature of the financial scene and not merely an anachronism.

The chairman's spacious office, situated directly off a balcony over the main floor of the exchange, looks out on to the Bourseplein outside, where tramps and dropouts often spend the night. The Baron himself is relaxed and debonair. He is 45 years old and is the first-ever chairman to have been selected from outside the ranks of the exchange's members.

Born in the opulent Harlem suburb of Bloemendaal just before the outbreak of the Second World War, he attended an old-style gymnasium school before going on to the University of Amsterdam, where he took a degree in economics.

His next stop was the Finance Ministry in The Hague, from which in 1970 he was seconded to the IMF and the World Bank in Washington. Two years later he was back in the ministry, but this time as head of domestic monetary affairs. A period as director of international affairs followed, during which he worked closely with the European Investment Bank in Luxembourg. The return job as head of the stock exchange was next.

Baron van Ittersum enjoys the independence which his position confers on him. "Not being a stock exchange member, I'm in a better position

to reconcile conflicting interests. I am not a professional. I take advice on technical matters. An extremely competent staff supports me, and this means I am in a position to concentrate on new developments. I also have time to defend the exchange against outsiders."

A main concern is increasing the capitalisation of industry. "The importance of the stock exchange as the centre of the capital markets was little known—companies had to be persuaded that loans and credits were not always

sound, especially given the weak capital structure."

Not surprisingly, the Baron is opposed to the continuing application of the double dividend tax in the Netherlands, whereby payouts are taxed when made and again through income tax. He calls it "discrimination." Plans are afoot to change the system, but no date has been fixed.

In Belgium since 1982, companies issuing new share capital have been able to deduct the cost of any associated dividend from their tax bill, and the Amsterdam ex-

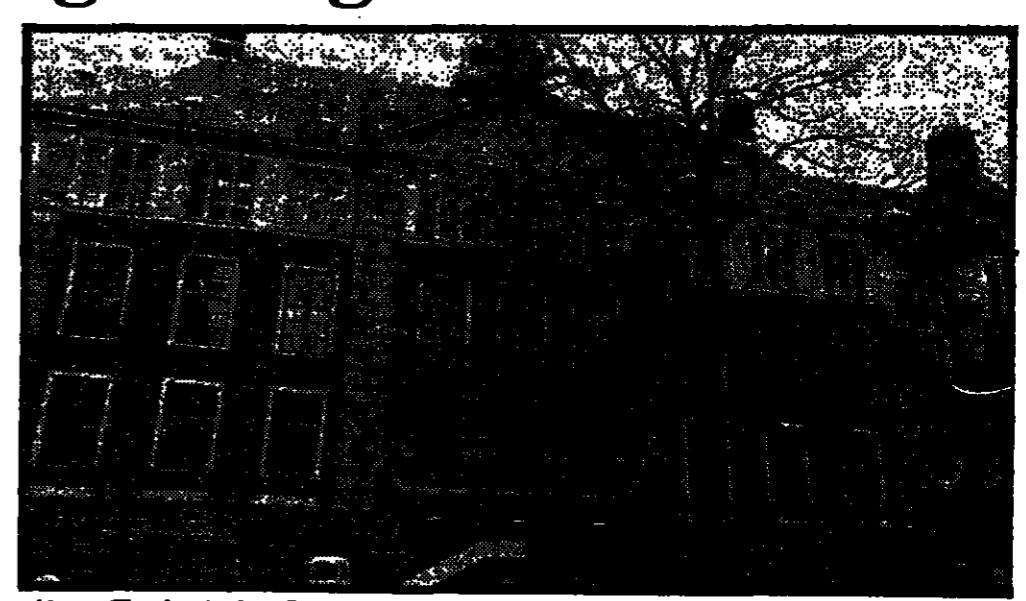
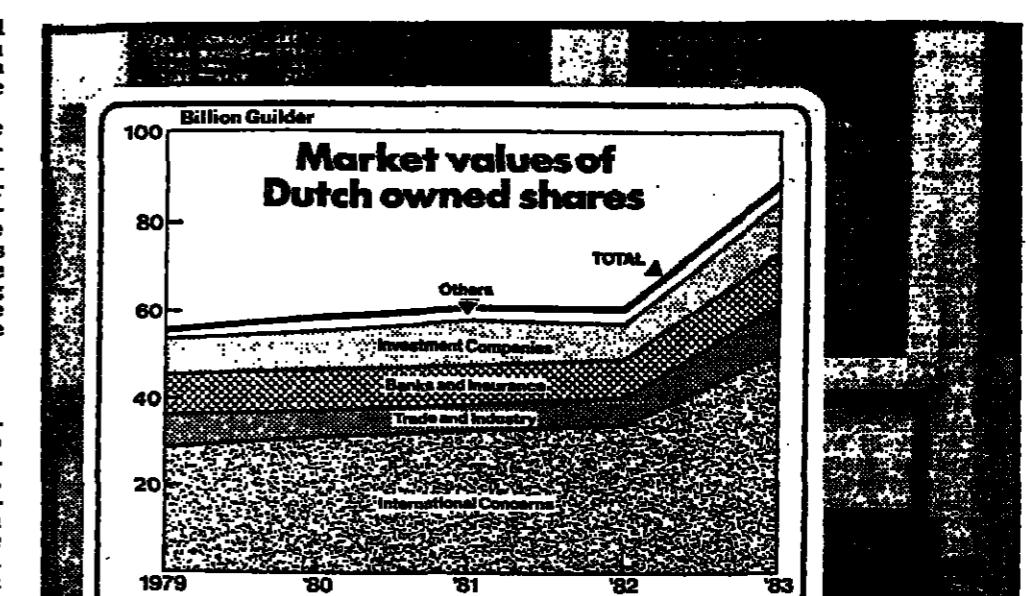
change chairman is hopeful that a similar system will soon be introduced in the Netherlands. "It would be a major stimulus to the investment and to the companies concerned," he says.

He is pleased by the boost to company profits given by the decrease last January from 48 per cent to 43 per cent in the rate of corporation tax, but feels that it is time now to aid those many smaller companies which do not make much by way of earnings. He sees the parallel market as an engine for growth in this sector and is not disappointed by its somewhat protracted infancy.

Technically, there have been no criticisms. The mechanisms are working. I expect the number of small companies coming on to the parallel market to increase this year and next. Investor interest is also growing as individuals begin to take account of this higher risk area."

Baron van Ittersum is plainly an optimist, as well as an economist and financial manager. He is aware of the changing climate of investment and is ready to adapt Amsterdam's practices to accommodate the increasingly international pattern of investment as well as shifting allegiances at home. What happens on Wall Street, and in London, will always be important for the Amsterdam exchange. Its chairman is ensuring that change can come from within as well.

Walter Ellis



## Netherlands Banking and Finance 5

A slower mover than its U.S. and British counterparts, Amsterdam's "junior stockmarket" is nevertheless growing at an increasing pace. It is now looking towards ...

## Stemming the tide of refugees

### Parallel Market

WILLIAM DAWKINS

THE DUTCH parallel market, set up two and a half years ago to cater for young companies' capital raising needs, is growing at an ever-increasing pace.

Yet in comparison with its U.S. and British counterparts, it seems a relatively slow developer. Dutch investors have taken a cautious attitude to the parallel market and more importantly, it has not had nearly enough capital from private venture capital firms, some of which have done well recently as has the British equivalent, the London United Securities Market.

With those restricting factors in mind, however, the junior stockmarket's growth from an initial core of 11 companies in January 1982 to 28 last month is a notable achievement. In all, 32 companies have listed on the parallel market, of which three have graduated to a full listing and one has been taken over.

Meanwhile, the rate at which

new companies are joining is speeding up; five were listed on the parallel market between January and the end of May, against four for the whole of 1983. According to Mr Gerrit de Marez Oyen, secretary of the bourse, a further eight companies are standing in the new issue queue.

In line with the bullish mood of the main board, turnover on the parallel market mushroomed from F1 56.2m (212.2m) in the first six months of 1983 to F1 325m for the whole of last year. And turnover looks set to more than double in 1984, the first five months of which has already seen transactions valued at F1 312.7m.

In the year to last December, parallel market prices rose on average by 58 per cent—just a little ahead of the general ANPCBS index—but dropped back 12 points during May, according to an unofficial parallel market index calculated by stockbrokers Van der Hoop.

The parallel market was formed partly to regulate an unofficial over-the-counter market which had come to exist in 11 family-owned companies reflect

the auspices of the bourse. "We had a sort of grey market, which had existed for years. But as trading became more active, there was more reason to protect investors," says Mr de Marez Oyen.

However, it was also intended to provide a less onerous route to public life for younger concerns. To qualify for the parallel market, candidates must have at least F12.5m nominal share capital, of which only 10 per cent needs to be owned by the public, as against 100 per cent for a full listing.

### Less demanding

Companies with no trading record were permitted to join. To alert investors to the new parallel market's higher risk profile, prospectuses were required to carry a wealth warning. Disclosure requirements are otherwise far less demanding than on the full market.

An important difference from the investor's point of view is that trading in parallel market is normally conducted on a matched-bargain basis, reflecting the market's relative lack

of liquidity. Sellers cannot insist on direct execution of orders, and the completion of any deal depends on the extent to which the parties can negotiate an agreement.

Curiously, the parallel market has not attracted the large numbers of speculative high-technology stocks which have popped up frequently on other secondary markets. Instead, it has a heavy weighting of investment and banking related groups.

It was not until last March, more than a year after the junior market opened, that it welcomed its first high-technology stock—the computer company Docdata. The issue got off to a cracking start, being 50 times oversubscribed and opening at a F1 3.50 premium over its F1 40 issue price. Since then, however, the price has sunk down below F1 35.

Other high-tech companies believed to be waiting in the wings include Computata, maker of the Tulip micro-computer, and Devco Holbein International, which has developed a technique for removing radioactive contamination from water.

It may be that the parallel market has not attracted more high-tech ventures because young Dutch companies have found that they can get a warmer reception elsewhere.

The Gouda-based computer software group, Minihouse Holdings, for instance, raised a minor furor in the Netherlands last December when it raised F1 3.65m on the Granville over-the-counter market in London.

A number of Dutch institutional investors had been asked to subscribe, but none accepted. Mr Theo Mulder, group managing director, talked of "a coming idea in The Netherlands that foreign markets are better than Amsterdam."

Indeed, London's OTC has welcomed Minihouse enthusiastically. The shares were offered for tender at 250p, achieved a 275p striking price, and have since shot up to 425p, a heady 31 times historic earnings—a multiple only rarely achieved on the Dutch stock market.

### Similar controversy

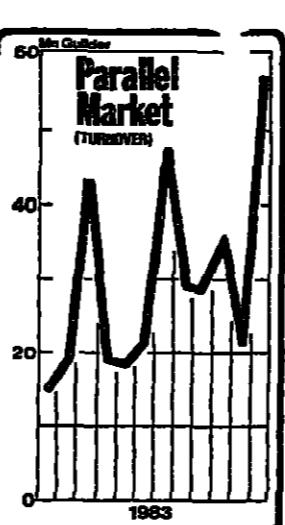
Terborg-based Synterals, a synthetic industrial materials maker, created a similar controversy when it joined London's Unlisted Securities Market with a £20m offer for subscription, the largest ever on the USM.

But it got a rather cooler reception than Minihouse, and the shares stood 20p below the 85p subscription price at the end of June.

"Most of our shareholders were British," explains Christopher Brothrie, Synterals' chief executive. "But we had also heard that the Dutch new issues market was slow."

Perhaps the initial success of Docdata's parallel market flotation will encourage other potential Dutch refugees to overseas stockmarkets to think again.

"One swallow doesn't make a summer," says Mr de Marez Oyen. "But at least it is a step in the right direction."



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## Solidity in an otherwise frenetic world

### Capital Market

JEFFREY BROWN

AMSTERDAM'S bond market continues to prove an effective provider of long-term funds. New issue volume in the public fixed rate market came close to Fis 20bn for the first five months of this year, or around two-thirds of the total raised during the whole of 1983.

The borrower profile maintains the pattern developed in recent years with the Dutch state fuelled by the need to finance a big budget deficit demanding and getting the bulk of the new money. For the five months government bonds account for Fis 12.6bn of total new issues. Apart from the banks, which have raised Fis 1bn this year, the private sector has had no say in the proceedings.

The rapid expansion in equities last year took its toll of bond market turnover, and levels of business have remained unexciting this year. But activity has stayed profitable, say the market makers, the big banks. For 1983, bond trading volume, shaded, narrowed to Fis 64.8bn. Over the first five months of this year it was marginally ahead at Fis 23.9bn.

Right now the traditional summer calm has begun to settle over the market. The investing institutions, wary of the interest rate gyrations on Wall Street, have needed no encouragement to retreat to the sidelines. The only government bond tender could sell in only Fis 1.75bn despite its 8½ per cent coupon and shortish—six years to maturity.

But the fundamental view of the Dutch bond market is one of solidity in an otherwise frenetic world of wobbling currencies and uncertain interest rate movements. Along with the other members of the EEC hard currency club, the D-Mark and the Swiss franc, the guilder has been forced to follow and the dollar. Amsterdam's money markets have managed to stay relatively relaxed.

#### Economic stability

Part of the answer lies with the stability of the Dutch economy which is making steady headway without apparently running into any of the problems of over-heating that have arisen elsewhere as the industrial world recovers. The central bank has raised the odd eyebrow over the growth of the money supply, but this hasn't caused concern.

Through the eyes of the bond market the economic background can be easily summarized.

• Balance of payments: Gross National Product (GNP) looks set to grow by 2½ per cent this year, roughly double the rate of increase in 1983, with manufacturing output improving by around 5 per cent. With competitiveness improving, export business is strong and the current account is well into the black and set to stay that way during 1985. Against F1 10bn in 1983, the current account could total F1 15bn this year.

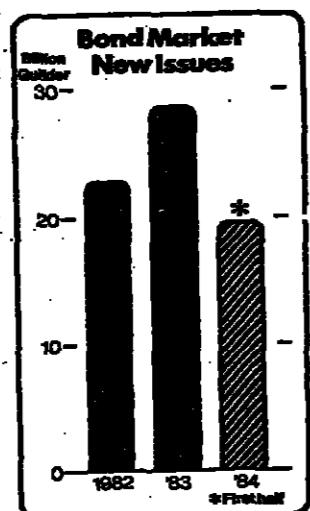
Dutch unit labour costs in manufacturing industry are 12 per cent lower relative to German labour costs than they were 10 years ago.

• Inflation: consumer prices are under control with growth this year running at around 3.7 per cent, broadly in line with the trend in Germany, the Netherlands' major trading

partner. Inflation should stay under 4 per cent for 1985. The major check has been wage restraint, notably in the public sector where salary cuts have averaged around 3 per cent in recent months.

• Government budget deficit: deficit-reducing efforts are being made to get spending under control and the budget deficit for 1984 is set to narrow slightly from Fis 30.4bn of 1983. The Central Planning Bureau has recently revised downwards its forecast for the 1984 deficit. It is now predicting a deficit of 0.9 per cent of net national income against 1.1 per cent in 1983.

• Money supply: the money stock expanded by 10.4 per cent in 1983 which was just over two per centage points more than for the previous 12 months. In its April review, the central bank hinted that it might be forced to take restrictive measures if the money supply continued to grow in excess of 10 per cent.



Over the past year, the Euro-guilder market has held steady, raising some Fis 1.6bn of new funds against Fis 1.76bn in 1982. Dutch Eurobond business has remained buoyant in the wake of the dollar exchange strength of the euro. But the major provider of funds outside the public bond market is still the market in unlisted, private placements. This type of lending raised Fis 18.8bn last year, around a sixth less than in 1982.

The private placing market has grown rapidly in recent years. The strict regulation of the public market by the central bank—which maintains a new issue calendar and keeps borrowers in an orderly queue—is partly an explanation. In contrast, private placement funds can be requested and received in the space of a working week if necessary, and with a lot less bureaucratic fuss, or cost.

The Amsterdam market in unlisted bonds has swollen to the point where it accounts for more than a third of the total net supply and demand of Dutch capital. Demand for funds stems from central government and local authorities as well as industry. The private pension funds are especially active in leading this type of debt.

The commercial banks tend to act as intermediaries between the borrower and lender and also provide some limited form of "market" for matched buyers and sellers. Private placements carry a coupon rate higher than that of the public bond market.

But the banks claim that the overall cost to the borrower is effectively held in check by lower documentation costs and easier servicing. With often

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## Netherlands Banking and Finance 6

# Sector under pressure and set for shake-out

### Savings Banks

WILLIAM DAWKINS

**DUTCH SAVINGS** banks stand on the brink of what could become one of the most far-reaching shake-outs in their 160-year history.

Persistently high unemployment and stagnant wages have forced the savings market into a decline which many participants believe will be long term.

"In 1983, for the first time in many years, total savings deposits in Dutch banks stagnated—ever taking into account interest. That means savings really fell, and it is this price which is really worrying us," says Dr Herman Wijffels, an executive board member of Rabobank Nederland, a co-operative of 555 agricultural credit institutions, which holds 40 per cent of the nation's F1 135bn (\$44bn) of

private savings balance.

Meanwhile, the savings banks have been losing their share of this market to the powerful commercial banks, who have been seeking to diversify at a time when their corporate lending activities have been squeezed by the recession.

As a result, the commercial banks have gradually advanced to account for 27 per cent of the market, while the independent savings banks have seen their share dwindle to 18 per cent. The national savings bank and postal giro accounts for the remaining 15 per cent. Only Rabobank, which also acts as a commercial lending and mortgage institution, and is the second largest Dutch general bank, has managed to keep its share of the savings market intact.

However, the whole sector looks set to come under further pressure later this year, following the expected enactment of a government proposal to wind

down over the next 12 years the savings banks' substantial tax privileges, which until now have been their main line of defence against the commercial banks' onslaught.

As if that were not enough, the Government hopes to decide by the end of this year on a controversial plan, mooted in 1977 by Wim Duisenberg, the then Labour Finance Minister, to merge the post office savings bank and postal giro system to form the Postbank. This new body would refine its existing giro and savings services, but more importantly would be permitted to go into corporate lending on a grand scale for the first time.

If the long-delayed Postbank starts operation as planned in January 1985, its most immediate impact would be felt not by the savings institutions, but by the commercial banks, which have been its most bitter critics.

The merger is at least partly designed to stem the flow of giro and savings business out of the state system into the private sector. But the private banks' chief complaint is that the Postbank, which will be the fifth largest general bank in the Netherlands, would have several unfair advantages, including a civil service pay structure.

By contrast, the savings banks have accepted Postbank's likely arrival as inevitable. It will have little direct impact on their mainstream activities, since it only represents a new shape for a structure they have

been competing against for years. Yet a powerful new participant in commercial banking cannot be good news for the savings banks who are themselves trying to diversify into corporate lending.

All this is not to say, however, that savings are not still highly profitable for Dutch banks—merely that they are being forced out of the bond market. Unwilling to reduce its budget deficit by increasing taxes and further cutting public sector wages, the Government is increasingly turning to the capital markets, where it raised a total of F1 23bn last year at rates which put most Dutch savings accounts



Dr. Herman Wijffels, executive board member of Rabobank.

the bank's total assets of in the shade.

"We are funded as a credit institution so our main policy is to keep interest rates as low as possible on the credit side of our activities. Nevertheless, our savings business is very profitable," says Dr. Wijffels. "The main reason for that is our big market share."

Dr. Wijffels argues that the most damaging drain on the banks' savings business comes from a tax system which encourages customers to shift away from bank saving towards mutual savings with pension funds and life insurance companies.

According to the national savings bank, the banking sector's share of new savings made by Dutch households declined from 18.9 per cent in 1982 to 16.6 per cent last year, while pension funds and life insurance companies increased their share from 70 per cent to 85 per cent over the same period.

"The proportion is going up gradually, and is the main reason why bank savings deposits have begun to stagnate,"

He adds: "We have recently heard demands on the part of the Government to follow the example of the Central Bank of the Netherlands, which is to increase interest rates fixed every five years."

Two years ago, most Dutch savings banks already offered life insurance, foreign exchange and securities dealing as standard.

The pace quickened with the arrival of Reparco, part of the giant Robeco investment group,

which in 1982 opened a high interest savings account permitting daily withdrawals of up to F1 25,000 with no interest charge.

This account offered a rate of 6.25 per cent annually, whereas Reparco's nearest Dutch equivalent paid a mere

3.25 per cent.

Reparco-type products are now practically universal in the Netherlands. Reparco itself has around F1 1bn in its books.

The growth, however, of high interest bearing, flexible accounts has only conspired to drive up savings banks' costs.

"Our increased costs are just not being offset by the increase in our funds," complains Dr. Hans Schiphorst, chairman of Verenigde Spaar-

bank, the biggest of the 36 independent savings banks with total assets of F1 9bn.

Like many of its smaller competitors, Verenigde Spaarbank has had an excellent year, with net profits more than doubled to F1 83m. Yet the reasons for its success in 1983, believes Dr. Schiphorst, points to the heart of the independent savings banks' vulnerability.

Most of the loans made in the form of mortgages by Verenigde Spaarbank and other specialist savings banks are at rates fixed every five years.

But the rates on these deposits

have to vary in line with base rates, which means that Verenigde does well when base rates are declining, and has very little defence against rising interest rates.

For this reason, Verenigde Spaarbank is planning to move 15 per cent of its balance sheet over to shorter term commercial loans. "When we lose our fiscal privilege, we will enter the commercial field, because in this way we can have more flexibility in our balance sheet," says Dr. Schiphorst.

Reparco-type products are now appearing in the financial muscle to follow Verenigde Spaarbank's example. One solution, which Dr. Schiphorst is well known for advocating, would be to follow past patterns in the industry and seek strength through mergers.

In 1970, there were 150 members of the Dutch Savings Banks' Association, against 36

now. Verenigde Spaarbank itself was formed in 1981 through the merger of the former Centrum Bank and two others, since when six more banks have joined the group.

"We are convinced that the ultimate goal should be for all private savings banks to be concentrated into one national private savings bank," says Dr. Schiphorst.

Apart from the financial power this would create—such a combination would have assets of F1 27bn if a merger took place today—Dr. Schiphorst believes the local savings banks would benefit from being able to advertise nationally under a single name.

"In the eyes of the public, our industry is in complete chaos. They don't understand it when they move from one place to another and are unable to find a savings bank with the same name," he says.

Members of the association appear broadly agreed that a merger or at least some kind of alliance would be in their best interests, but they are deeply divided over how it should be achieved and when it should be introduced.

"Even if all savings banks joined forces today, it would take at least five years before you could get one integrated institution," says Dr. Schiphorst.

"If they do not amalgamate, they will still make a reasonable profit, but they will see their market share go down continuously."

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\* American Banker - June 1984

## Welcome on the mat for overseas partners

WILLIAM DAWKINS

**Foreign Invasion**

David Taylor, manager of Barclays Bank International in Amsterdam.

In an attempt to gain an edge over their much larger local competitors, the overseas banks have been busy refining their services, cutting costs and building up equity stakes in their Dutch partners.

Foreign banks to have increased their Dutch presence over the past 12 months include:

• Credit Lyonnais, which paid F1 200m (\$65.3m) last October to raise its stake in the former Slavenburg's bank—now Credit Lyonnais Nederland—from 78 per cent to 91 per cent, making it the second largest overseas bank, with net assets of F1 1bn.

• Morgan Guaranty which paid

an undisclosed sum last December to Amro for its 50 per cent share in the eight-year-old joint venture Bank Morgan Labouchere, the long established commercial and merchant bank, now renamed Bank Morgan Nederland.

• In the same month, Chase Manhattan launched a F1 143m bid for the 68.5 per cent of Nederlands Credietbank (NCB) it did not already own. Chase, which had had a stake in NCB since the mid 1960s, now owns 98.6 per cent of the equity, making it the biggest foreign owned bank in the Netherlands, with total assets of F1 15bn.

The Credit Lyonnais deal had more to do with the need to repair the damage left by a major fraud scandal, in which its Rotterdam headquarters were raided by police and 20 managers were arrested. However, it also set a precedent which encouraged the central bank to soften its line on foreign ownership.

Since 90 per cent of Dutch banking assets are in the hands of the three largest domestic banks—ABN, Amro and NMBS—the central authorities are understandably keen to avoid any further concentration of banking power. This means that the medium sized domestic banks have been effectively prevented from seeking greater strength through mergers.

Instead, they have welcomed powerful foreign partners in such numbers that there is hardly a medium sized bank left in the Netherlands without an overseas owner or major foreign shareholder. Around half of the Netherlands' 90 banks are either foreign owned or local branches of foreign banks, although in asset terms, the industry remains dominated by the locally-owned big three.

Overseas bankers have in turn been attracted by big blue chip corporate customers like Phillips, Akzo, Unilever, and Dutch Internationals, which look like increasingly desirable sources of business at a time when their earnings are recovering sharply.

**Overseas trading**

Such a concentration of foreign banking power stands to result in an open economy like the Netherlands' in which 60 per cent of the gross national product arises from overseas trading.

Yet it has also created highly competitive conditions, one measure of which has been a gradual erosion of the traditional bankers' cartel on fees and commissions. At the same time, local partners have found it increasingly necessary to fall back on their foreign parental links.

"Five years ago, we were emphasising our Dutch identity," says Christiaan Hollander, president of Bank Paribas Nederland, which has total assets of F1 5bn. "Now we are telling our corporate customers that we are the Dutch arm of a large diversified international group, offering a range of services that extends beyond what we could offer if we were a traditional Dutch bank."

To assist this process, Paribas International has added 30 per cent to its Dutch subsidiary's equity base since 1981, and a growing number of locally originated loans are being syndicated throughout the group or handed over to the parent.

Following a similar pattern, NCB will become fully integrated with Chase, although it will retain its Dutch name and management. Its funding capacity will be the same as its owner, and the takeover has allowed it to introduce a



Mr. Godfried van der Lught, chairman of NCB.

number of new services like 24-hour foreign exchange dealing, multi-currency loans and electronic transfer of funds.

As Chase in the Netherlands, we find that a number of doors are now open to NCB which were closed before last September," says Godfried van der Lught, NCB's chairman.

"You had 100 people reporting to one man. In between the top management and branch level, there was nobody," says M. Vigan.

Since then, staff numbers have been reduced by a couple of hundred, the branches have been reorganised and cut back to 83, a new level of middle management has been introduced, and the bank has put up a special effort into building up its commercial activities, which now account for around 30 per cent of assets.

The BdB Bank is the central bank of the Dutch Associated Savings Bank System.

With a combined balance of Dfls 28 billion, this system obviously plays a very important role in Dutch commerce.

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Peacock, Morgan  
Bank Nederland's president,  
says: "The attraction of this  
market is in helping Dutch  
companies as they expand  
abroad—not in terms of providing  
loans but in providing  
banks' in

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## Netherlands Banking and Finance 7

# A depressed market caught off-balance

**Property**

WILLIAM DAWKINS

**THE DUTCH** property market is licking its wounds after a four-year slump which has seen a fair sprinkling of scandal and some dramatic casualties.

Letting agents are talking cautiously about a pick-up in demand for commercial property—principally for offices—but any signs of recovery are more anecdotal than tangible.

Tenants can still set their own terms and the market is staggering under a record weight of oversupply as grandiose schemes planned at the end of the prosperous 1970s are completed and come onto the market.

According to Richard Ellis, international property consultants and agents, vacant office space in units of more than 500 square metres of the open market jumped by 20 per cent last year—the biggest jump ever to more than 1.7m square metres.

The take-up of new offices meanwhile, crept up by a mere 2 per cent to 335,000 square metres, at which rate it would take five years to get through the stock of office property. That, of course assumes that no further developments become available for occupation.

Yet in the west of the country, which includes Amsterdam, Rotterdam, The Hague and Utrecht, there is now an estimated 1.8m square metres under development, 50 per cent more than two years ago.

Retail property, hit by the depressed state of consumer spending, shows the same

pattern. Vacant space in shops and showrooms in excess of 200 square metres grew by 10 per cent to give an available stock of 515,000 square metres.

On the industrial front, vacant space in units larger than 750 square metres rose by 10 per cent in 1983 to pass 3m square metres for the first time, providing a vivid illustration of the decline in domestic economic activity. "Due to the very low level of demand and drop in rents, speculative development is not viable" in the industrial sector, says John Selman, senior partner in Richard Ellis.

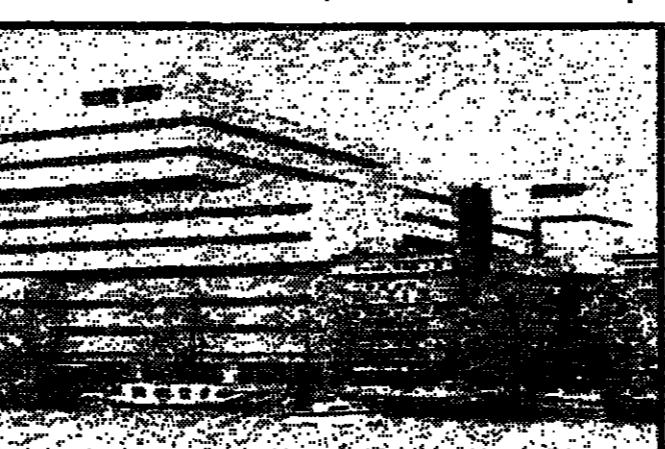
Most of the developments now becoming available for occupation were completed before the market went sour. So it is hardly surprising that the rate at which new projects are being started is declining steeply in all sectors.

**Premium decline**

Contributing to this decline is the expected change in the property investment premium (WIR), the government subsidy available to non-professional developers. Parliament is likely to give its consent this year to proposals to reduce the premium for new construction from 14 per cent to 12.5 per cent of building costs, and to increase the premium for investments in existing buildings from 8 per cent to 12.5 per cent.

The new regulations will be back-dated to January 1984, and it is probable that it will be made harder for institutional investors to qualify for the WIR premium.

Against the background of oversupply and declining values it is not surprising that several institutional investors and many hundred individuals have



Some 27,000 square metres of office space in Amsterdam, the Rivierstaete building

burned their fingers badly in the property market.

Westland-Utrecht Hypotheekbank, the largest Dutch mortgage bank, announced in March that it was reducing its property portfolio by Fl 800m (\$262m) and its property financing by Fl 160m. Its project development company, the Friesland-Holland Bank subsidiary, were sold to Nationale Nederlanden, the leading insurance group.

Nationale Nederlanden and ABP, the civil service pension fund, the largest in the country with property holdings of more than Fl 15.5bn—had twice bailed out Westland-Utrecht in recent years.

ABP's own experience in property has not been completely smooth. Its property fund manager is currently under investigation for alleged fraud.

Nationale Nederlanden again had to step in to the rescue when Amfas, an insurance group in which it had a 40 per cent stake, ran into trouble over its property holdings, not helped by marine underwriting failures.

Nationale Nederlanden was unwilling to risk the collapse of its investment with the shock waves such an event would send through the property market, so it bought out the rest of the company.

Already, one mortgage bank,

the Tilburg Hypotheekbank, had been forced out of business in the previous year, despite attempts by the Dutch Central Bank to save the operation.

It is the string of failures taken from Westland-Utrecht, ABP, Amfas and Tilburg Hypotheekbank, but not surprised, some developers from sticking their necks out and proceeding with their projects as if the Dutch property slump had never happened.

The most controversial of these is the Atlas centre, developed by PGGM, the medical workers' pension fund, in Amsterdam's new south-eastern district. When this entirely

much needed shot in the arm

White elephant

Property experts are, however, still divided over whether the Atlas centre will prove to be the most expensive white elephant in the Netherlands or

give the ailing office market a much-needed shot in the arm.

"We are negotiating with

several big firms who have to

make up their minds whether

to move this year," says Mr Selman. "There is no doubt

that the south-east of Amster-

dam will be a success. The only

question is when."

Maverick though it may

appear, the Atlas centre is not

alone. Nearby, the World

Trade Centre, comprising 60,000

square metres of offices, shops,

restaurants and conference

facilities, is due to open next

spring. With its excellent

motorway and rail links, it is

one of the best development

locations in the district, and

has already attracted substan-

tial forward lettings.

Both developments are based

on the principle that years of

restrictive municipal planning

polices in the heart of Amster-

dam are now beginning to force

probably remain the biggest

single source of revenue for

many years to come. But the

larger stage is already set, and

the main dramas of the future

are likely to be played there.

Aegon has got off to a good

start. Its first consolidated

earnings for 1983, though neces-

sarily slightly artificial in

character, showed a 19 per cent

increase in gross receipts to

Fl 8.5bn. Just under half

came from overseas. Net profit

rose by 20 per cent, to Fl 228m.

During the first quarter of

this year, earnings were boosted

by 27 per cent against January-

March 1983, and revenues were

11 per cent higher. Pre-tax

profits in the life sector were up

52 per cent, while non-life

suffered a small loss, of Fl 2m.

Nationale Nederlanden already owned 40 per cent of the

shares of Amfas before

unresolved difficulties in the

property and marine insurance

sector caused the smaller group

to endorse a complete takeover

in February.

Amfas had suffered losses

totalling Fl 168m in 1982 and

1983 and was clearly in deep

trouble. Under the new arrange-

ment, put through at the end

of March, it will continue to

trade separately, and Nat-Ned

will benefit from its healthy

insurance division.

Westland-Utrecht denies it

faced bankruptcy. It says sim-

ply that since Nat-Ned

already had investments in it

and was without a property

development division, it seemed

a natural choice. The giant

insurer bought Westland's

remaining property portfolio

for some Fl 800m and helped

form a trust to manage existing

mortgage. The bank today is

consequently much recovered

and expects to move into the

black this year.

Nationale Nederlanden itself

had revenues last year of

Fl 1.3bn, more than half derived

from abroad. Life business

accounted for 37 per cent of the

total, and non-life 30 per cent.

January to March saw a further,

overall improvement in

revenues of 28 per cent.

Amev in 1983 recorded a net

profit of Fl 208m—up 17 per

cent—on revenues up by a

similar amount to Fl 5bn. Life

and non-life each performed

well, and the Netherlands was

the most important source of

income. Business expanded con-

siderably in America, but start-

up costs put pressure on the

U.S. results. This year's first

quarter results show further

improvement, with earnings up

22 per cent and revenue 13 per

cent. Amev expects 1984 to be

significantly better financially

than the previous 12 months.

Delta Lloyd, which has been

growing steadily down the

years, made a pre-tax profit in

the first three months of this

year of Fl 37m, an increase of

nearly 8 per cent, on total

revenues 2.6 per cent up, at

Fl 876m. Accident insurance

contributed only a tiny fraction

of profits with most coming

from the life sector.

expanding companies to seek new territory in fringe areas. A similar scheme is also attracting re-locating companies to Nieuwegein, a satellite town outside Utrecht and Zoetermeer, near The Hague.

For the larger user, the city centre is just finished. There is no space available," says Neil Kennedy, a director of Jones Laing Wootton, international property consultants and agents.

In Amsterdam, several big institutions have already begun to move out of their cramped—albeit charming—canalside offices to more spacious high-tech buildings in the south-east. NMB and AMRO, of the two largest banks in the Netherlands, are constructing new headquarters there, and Westland-Utrecht, the mortgage bank, has recently moved to the area from the city centre. Other companies already in the district include Hoechst, Texas Instruments and Readers Digest.

In the medium-term, the exodus of the big institutions away from the centre of Amsterdam and other major Dutch cities into new suburbs and satellite towns is bound to intensify the oversupply of office space in the areas they leave behind.

All this means that institutional investors have had to be increasingly discriminating. Locally oriented funds like ABP, which is prevented by its trust deed from investing abroad, have tended to channel their cash to more resilient markets like The Hague and Utrecht.

Others, like Wereldhavre, the Netherlands, which remains the subject of a creeping takeover bid from PGGM, are lying low and concentrating on foreign markets until the Dutch property scene improves.

Six years ago, 70 per cent of Wereldhavre's portfolio, currently valued at Fl 1.1bn, was invested in the Netherlands.

Now, 62 per cent of its portfolio is invested overseas and the group has made no new Dutch investments for three years.

"God knows how long it will take before supply and demand are in balance," says a Wereldhavre spokesman. "Our opinion of the Dutch market has not improved. We remain very interested in the market here, but we do not expect that our next investment will be in the Netherlands unless the market changes or we get a very attractive offer."

## Netherlands Banking and Finance 8

# More emphasis on small companies

### Electronics

WALTER ELLIS

SAY "electronics" in the Netherlands and most people think at once of Philips. This is scarcely surprising. For though the Eindhoven-based multinationals has had its share of problems in the consumer goods sector in recent years, it remains one of the most innovative and cash-rich companies around, with interests in practically every sphere, from computers and telecommunications to video recorders and razors.

Yet even Philips has its limitations. It is highly inventive—as witness its compact disc and video technology—but it is so vast that individual ideas do not always come to the fore as quickly as the company would wish.

These days it is quite often the small man working on his own or with a couple of employees, who comes up with the best ideas, and such people, given the right financial and management assistance at the right time, can still change the face of high technology. What is true of individuals is true of the whole Dutch electronics industry. They need large-scale investment just to survive.

In "A Future for Applied Technique—A Profile of the

Dr Wisse Dekker, the Philips chairman, is among those who recognise this. "People in a small company are dedicated and can often be a lot quicker," he says. "But they need help." Last year, Philips responded to the problem by forming a venture partnership with the Nederlandse Middenstandsbank (NMB) aimed at providing start-up companies in the high-tech area with scientific and entrepreneurial assistance.

It is not a question of the multinational seeking to acquire good ideas on the cheap. Philips would bid for any processes in which it was interested on an open-market basis. Rather, it is a matter of helping to vitalise the climate for electronics in the Netherlands to provide a fuller background in which Philips can operate.

#### A sound idea

The idea is a sound one. It will take more, however, than even Philips can provide to broaden the Dutch base in this key growth sector. The Nederlandse Investeringssbank (NIB) said in March that the Netherlands' micro-electronics industry in the 1980s was showing rapid growth but could be hard hit if businessmen failed to specialise and seek new markets.

In "A Future for Applied



Dr. Wisse Dekker, chairman of Philips. He believes people in small companies are dedicated and can often be a lot quicker.

ducts, automation and robotics.

To increase the size of the industry and, at the same time, expand its catholicity, the Government this year announced that it was going to raise the extent of state support for new technology research. A high-level working group had urged the Economics Ministry to double its research subsidy to the industry, observing that the Netherlands, since 1980, had fallen far behind other industrial nations in amounts spent on research and development.

At a time when Japan was spending 2.6 per cent of its gross national product on research and development (R & D) and West Germany 2.7 per cent, the Netherlands was managing only 1.8 per cent. And of the total spent, the Government in The Hague contributed only 4.5 per cent, compared with between 10 and 20 per cent in many other western countries.

Mr Gis van Aardenne, the Economics Minister, noted in his turn that the amount spent by the private sector was unsatisfactory. Moreover, about 70 per cent of private sector R & D was carried out by just five multinationals.

To boost the smaller ventures, he announced a scheme, worth Fl 220m annually, to take effect from October 1, under which money will be provided to assist develop new ideas. Academic research would also be encouraged to adapt more to the needs of industry, with money

being directed at innovative research.

Mr Van Aardenne said that he wished to see a closer relationship between schools and universities and the labour market. Mr Wim Kok, leader of the FNV trade union federation in the Netherlands, shares this view and is also aware that his union membership must adapt to new technology if, in the long-term, jobs are not to be lost to foreign competition. He is seeking talks between the unions and the Government on technology and the job market.

When announced, his new subsidies scheme, Mr Van Aardenne referred to the possibility of bilateral co-operation in the high-tech areas with other European countries. Not long afterwards a consortium of publicly-funded institutions, including the Limburg Development Bank, launched an initiative aimed at Dutch participation in Innos, the British state-owned micro-electronics concern.

The idea was that a second plant would be established in South Limburg—a chronically depressed region—using Innos technology, but so far no decisions have been taken and foreign competition for a stake in the British concern is considerable. Certainly, if the Dutch bid did come off, it would be a major boost to Dutch electronics.

A recent report, published in the UK ("The Electronics Location File"), noted that the Netherlands this year overtook Taiwan, Canada and Italy as a base for new, U.S.-owned electronics companies. A total of 28 American companies intends opening production plants or offices in the electronics sector over the next three years, the report said, and Holland was now number seven in the list of most favoured locations behind the UK, Ireland, West Germany, Mexico, Japan and France.

Among the existing Dutch companies making heavy use of the moment are Micro Systems Holding of Gouda and Syntertel of Terborg, both of which raised some Fl 90m last year on the London Unlisted Securities Market and is now involved in setting up production facilities in Britain to operate alongside its research plant in Terborg. It seems a high-flier and is much talked about on the USM.

Dodata of Venlo, which has

dared to pioneer work in an area in which Philips is also active—digital optical storage

—went for its funds to the Amsterdam parallel market and has had a tougher time of it.

Much publicity surrounded the launch of its new shares, but at first there was a scarcity of stock and now shares are trading at below their issue price of Fl 40.

Even so, a considerable sum was raised,

and the stock exchange is now looking at ways in which it can avoid further leakage to London.

In the meantime, Dodata itself is optimistic about its prospects.

New help from government and a progressive attitude on the part of the trade unions should help the new generation of high-risk companies. But Dutch investors have a role to play, too, and it is clear they are going to have to be tempted out of the more traditional "safe" sectors.

The Evelo exhibition hall in Eindhoven, built to mark the 75th anniversary of Philips

Minhouse, which designs its own computer software and sells and adapts imported computer system, achieved gross profits in 1983 of Fl 2.78m, up 89 per cent. It tried unsuccessfully to raise cash on the Amsterdam markets but was ignored. On the Granville Over-the-Counter market in London,

## Unafraid to court unpopularity in search for revenue equilibrium

### Taxation

WALTER ELLIS

TAXATION as an instrument of economic reconstruction can be a two-edged sword. Cut too much in a bid to assist industrial recovery and the Treasury has to cope with an increased deficit, beginning with the need to raise borrowing. Hold back in the hope of paying the nation's bills and the businessmen and would-be entrepreneurs scream for action.

In the Netherlands, Mr Onno Ruiting, the tough-minded Minister of Finance, has sought to pursue the Thatcherite third option of cutting taxes alongside public spending, according the accompanying sectional appurportum as a hazard of the job. But as in England, the goal has proved elusive and progress has been slow. Getting revenues and spending into a benign balance is dependent on too many variables for it to be an exact science.

Mr Ruiting is stern in his approach and appears quite unafraid to court unpopularity. He has been fortunate, however, in that the most vital single variable, international economic recovery, has begun to come right for him, giving his internal measures just the boost they required.

In a recent letter to Parliament, the minister forecast his 1982 undertaking to cut corporation tax a second time, to 48 per cent, introduced at the beginning of this year. The lag in revenue collection is at least three months, and a clear picture for 1984 as a whole in this area will not be revealed until next spring.

Whether the Netherlands

will be able to go ahead with its 1982 undertaking to cut corporation tax a second time, to 48 per cent, depends on the rate of 40 per cent, which is now unreversed.

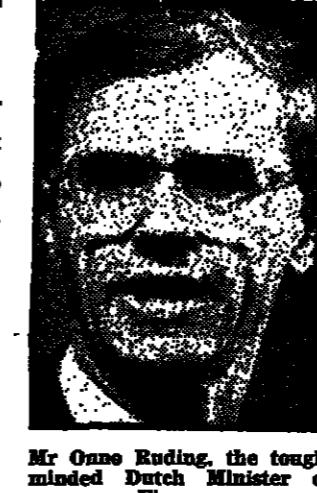
For the moment, industry remains grateful for some respite to the extent, in fact, that Mr Wim Kok, head of the FNV trade union federation, has warned ministers not to featherbed industry at the workers' expense.

Additional incentives to industry in the tax sphere take the form of revised regulations affecting tax refunds—making it possible to offset losses more quickly than at present—and an easing of the rules on business acquisitions. In total, the value of the instruments of the various changes enacted this year should come to around Fl 700m.

On the VAT front, policy is less clear. The 1983 budget saw a 1 percentage point rise in both the ordinary and reduced rates of VAT, to 19 per cent and 5 per cent respectively.

Last month, Mr Henk Koning, State Secretary to Mr Ruiting at the Finance Ministry, told a meeting of soft drinks manufacturers that a uniform rate of VAT was under consideration. Studies had shown, he said, that no negative effects would result from standardisation if it was introduced in stages.

The idea of a uniform rate of, say, 10 per cent would not doubt please manufacturers of consumer goods, who could expect a boost to their sales, but an increase in the price of foodstuffs and children's clothing would inevitably meet with opposition.



Mr Onno Ruiting, the tough-minded Dutch Minister of Finance.

volume of cash collected between January and March last time round.

Certainly the fall had little or nothing to do with the reduction in the rate of corporation tax, from 48 per cent of earnings to 43 per cent, introduced at the beginning of this year. The lag in revenue collection is at least three months, and a clear picture for 1984 as a whole in this area will not be revealed until next spring.

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The idea of a uniform rate of, say, 10 per cent would not doubt please manufacturers of consumer goods, who could expect a boost to their sales, but an increase in the price of foodstuffs and children's clothing would inevitably meet with opposition.

On the psychologically vital income tax front, remarkably little has been achieved during the present Government's period in office. Some reductions in the top rates have been introduced, while families with more than one income now find husband and wife taxed as individuals and thus paying more.

Only this summer have there come proposals of real reform, and these so far have been tentative at best. Mr Ruiting said last month that the Cabinet was willing to consider a reduction in the level of personal taxation, but only if this could be linked to progress on the 35-hour working week. The FNV—which is strongly in favour of shorter-time working—responded by warning that, without lower income tax, it might be difficult to keep wage demands this year at the modest sort of level that Government is seeking.

On the international front, the Cabinet remains anxious about the policy of unitary taxation applied by 12 U.S. states under which the local subsidiaries of international companies are taxed on the basis of their worldwide earnings. Royal Dutch/Shell, Phillips, Unilever and Akzo are the principal Dutch companies to suffer from unitary taxation, but there are others.

All are being taxed twice on what they produce round the world. Mr Henk Koning has called the system "unfair and inequitable" and has described it as being "at variance with international law".

Mr Ruiting discussed the matter last month in The Hague with Mr Donald Regan, the U.S. Treasury Secretary, and was happy with the Federal Government's desire to confine the

tax liability of foreign companies to profits generated within America, he was distinctly unhappy about Washington's unwillingness to apply pressure to the states concerned.

Pressure in the opposite direction has concerned the tax status of the Netherlands Antilles, which have operated as a tax haven for many years, much to the irritation of Washington. The Antilles are due to be declared independent in the next year or two, although there are political problems here, and America would like to have a few more problems straightened out before this happens.

#### Less attractive

The Dutch, for their part, have taken the initiative by agreeing a deal in April that should have the effect of making an Antillean taxation less attractive to Dutch companies. In future, the Netherlands will levy a dividend tax of 7.5 per cent on distributions paid to an Antillean shareholder owning at least 25 per cent of the shares of a Dutch company.

The Antilles holding company will then be subject to tax on the dividend at a maximum rate of 3 per cent. Should the Antilles raise its profits tax on offshore income to at least 5.5 per cent—instead of the present 3 per cent—Holland has agreed to reduce its own takings to 5 per cent.

Mr Ruiting has no desire to damage the Antillean economy, which is dependent on the offshore sector for much of its income. What he has shown is that it is possible to reach a bilateral agreement that is reasonable without being punitive.

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# Netherlands Survey

## NOVEMBER

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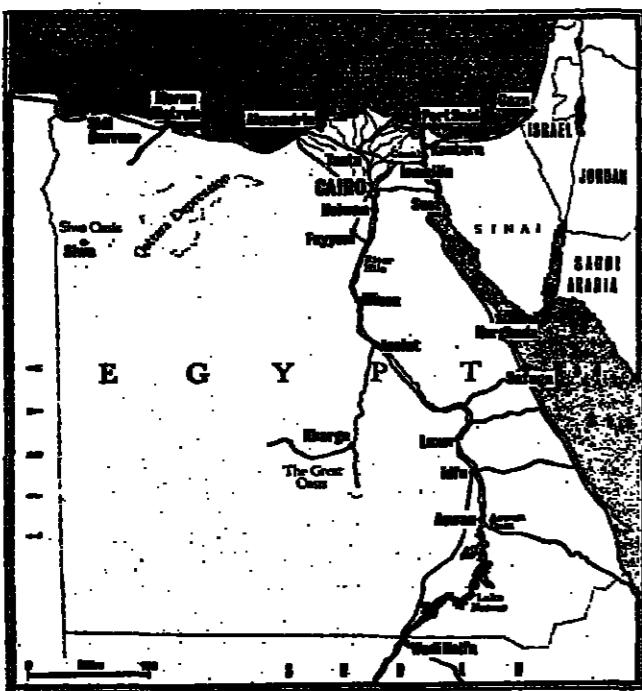
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## SECTION V

## FINANCIAL TIMES SURVEY



President Hosni Mubarak: limited options both at home and abroad



## Room to manoeuvre severely restricted

BY PATRICK COCKBURN

TWO EVENTS have given Egyptian politics their present shape and substance: the peace treaty with Israel in 1979 and the assassination of President Sadat in 1981.

The treaty won back Sinai for Egypt, and has ended the threat of war. In the region as a whole, however, it has ushered in a strategic imbalance between Israel and its Arab neighbours which has led to more, not less, conflict. The final Israeli withdrawal from Sinai in 1982 was followed within weeks by the Israeli invasion of Lebanon.

In the two years since the Israeli siege of Beirut, Egypt has not edged away from the peace treaty itself, but normalisation of relations with Israel has been frozen, and is likely to remain so. The main Egyptian hope is that relations will get no worse, and that the Israeli elections on July 23 will see a change of Government.

The worst that could happen, as far as President Mubarak is concerned would be the return of Prime Minister Mr Yitzhak Shamir, with Gen Ariel Sharon, the architect of the Lebanese invasion, waiting in the wings. A move by Israel back to the more aggressive policies of 1981-82 would erode the bases of the treaty. However strong the desire for a quiet life in Cairo, the Government could not always stand aside if new wars were

to occur between Israel and its eastern neighbours.

This is not because of any desire for a more militant policy among Egyptians. The wish for peace is strong, making it difficult for an Egyptian Government to take active measures against Libya, or in support of Iraq or Sudan. At the same time, however, Egypt could not cocoon itself and again disregard crises in the area around, as it did in 1982.

The problem is that President Sadat left Egypt with few policy options. When he was assassinated in 1981, Egypt was so closely aligned with the U.S. that Washington took its position in Egypt very much for granted. This assumption continues.

The death of Mr Fuad

Mohieddin, the prime minister, within weeks of the election, has opened the way for change but new personnel at the top will not necessarily lead to new policies. No radical change in foreign policy is, in fact, likely unless it is forced upon Egypt.

The room to manoeuvre on domestic policies is equally restricted. Diplomats speak of reducing the system of food subsidies—the basis of life for many in the slums of Cairo and Alexandria—but the Government is unlikely to act.

The memory of the riots of 1977, when subsidies were cut, remains fresh enough to dislodge the regime from such an initiative. Similar riots in Morocco and Tunisia within the last year will also have reduced any desire for change.

The most ominous difficulty for the Government—and the most intractable—is that the

parts of the economy which showed the fastest growth after 1973 have reached a plateau. Oil production may climb to four barrels a day by the middle of the decade but will then decline unless new finds are made.

The key to economic growth during the 1970s has been remittances from Egyptians working in the oil states. Exactly how much comes in from this source is not known but it is probably \$3-5bn. The remittances are not likely to fall as Opec revenues diminish, but they will not increase substantially. Suez Canal and tourist revenues are rising only slowly.

The level of future remittance earnings is not something the Egyptian Government can control but, in the long term, the money made by Egyptians in the oil states will always be more important than any hypothetical Arab aid.

The economy in which most

Egyptians participate is a different one where low wages and low productivity—a step above complete deprivation—rule. It includes most of the 4.5m who work for the Government. For this group, subsidies on basic foodstuffs means the difference between poverty and starvation.

Compared with many other countries faced with the problem of rapid population growth and an increasing food deficit the Egyptian system has not worked badly. Can it continue to do so?

## Population boom

The argument against the system is that it has led to unsustainable budget and current account deficits, yet it is difficult for the Government to undertake the structural reforms which might lead to the present situation being improved.

The system of subsidies for

basic needs was built up by Nasser in Egypt but it is by no means unique to the country. The state provides for the consumption demands of the poor and the Government provides jobs at low wages, while the ruling élite shares up its power by economic populism.

President Sadat did not change this system. His only serious attempt to do so in 1977 provoked widespread rioting. The most important economic change during the Sadat years was the move of Egyptian labour to the oil states which would probably have occurred whoever had been in power.

No real change in Egypt's economic or foreign policy is, therefore, likely in the immediate future. The Government's desire or need to do anything is limited. In the long-term, it will be the victim or beneficiary of policies initiated before President Sadat was assassinated.

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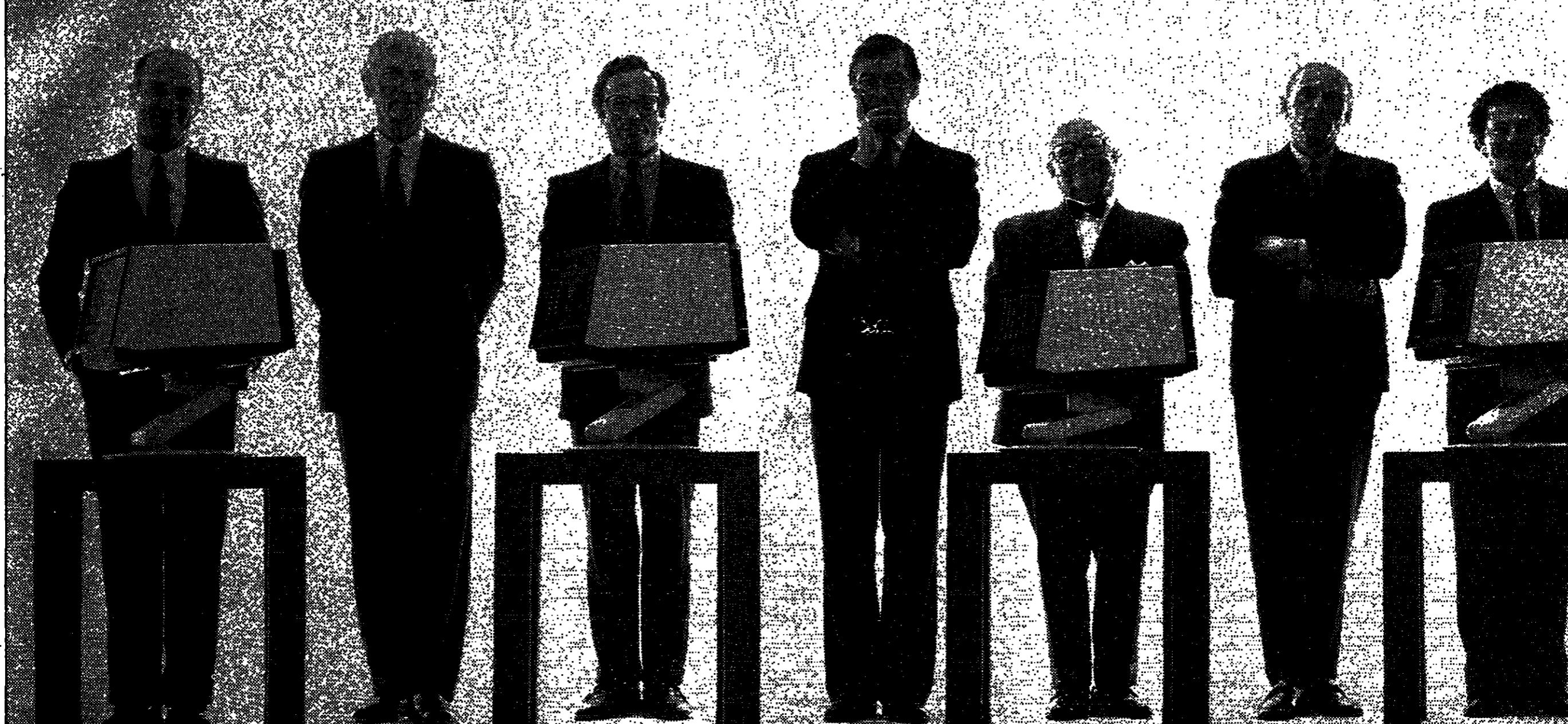
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## EGYPT 2

Charles Richards reports on the people who make Egypt's decisions, the rules they must observe and the interest groups they have to satisfy

## THE CONSTITUTION

The Arab Republic of Egypt, the constitution tells us, is a democratic socialist state based on the alliance of the working forces of the people. The Egyptian people are part of the Arab nation and work for the realisation of its comprehensive unity (Article 1).

Islam is the religion of the state and Arabic its official language. Islamic jurisprudence (*sharia*) is the principal source of legislation (Article 2).

The economic foundation of the Arab Republic of Egypt is a socialist democratic system (Article 4).

By tradition and the constitutional power is concentrated in the hands of the *raia* (President). Egypt's system is based on de Gaulle's fifth republic: elections for President and Parliament are separate. Either the President or Parliament can

propose legislation.

As chairman of the ruling National Democratic Party that won 390 of the 448 elected seats in Parliament, President Mubarak can propose laws—if he chooses—without fear of opposition.

There are two chambers of Parliament: Maglis II Shabab (the people's assembly) and the Maglis II Shura (the consultative chamber that has no legislative power). Ministers can be appointed from outside Parliament but are answerable to it. Between ministers stand for election and war.

The constitutional powers of the president make those close to him extremely powerful. One who has his ear not just over foreign affairs is the director of his political office the diminutive Harvard-trained lawyer, Dr Osama Al-Baz.

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## INSTRUMENTS OF CONTROL

Armed Forces: The final arbiter in Egyptian politics. Would have to decide at what point to intervene in case of breakdown of internal security, as happened when three officers staged the 1952 coup which overthrew the monarchy.

The armed forces are creating their own empire: homes for officers, food self-sufficiency projects, poultry farms, pharmaceutical factories, etc., to give jobs to Egypt's peacetime army and to reduce its burden on the civilian budget and lessen its exposure to criticism from the civilian populace.

Police: raw recruits are those conscripts the army rejects as illiterate. Officers are generally of a higher social class and have a higher standard of education than those in western countries.

Many branches exist, from hopeless tourist and traffic police to generally successful criminal investigators.

Mil'at Al Merkaz (central security) is a para-military police force used for riot control.

Under the Minister of Interior is Muhabbat Ann-II Dawla, the state security police. It has a vast network of informers, phone-tappers and officers, but is hampered by rivalry with Muhabbat Al Amn (general intelligence).

Muhabbat Al Amn is headed by General Afifi, a close confidant of President Mubarak who himself used to co-ordinate intelligence when vice president.

Private businessmen blame the failure of the Socialist prosecutor to distinguish between business and corruption for current edginess in the market.

Most notable victim was President Sadat's brother Esmat, released after a year's detention.

The President has his own blue bereted praetorian guard (Il-Haris II Ghambut) whose glamour is equivalent to the Household Cavalry in Britain.

The Socialist Prosecutor General: (Il-Muda's II Amn II Ibtiraki). "The biggest dictator in Egypt," according to Liberal Party leader Mustapha Kamal Murad. Wide powers of sequestration and custodial detention, set up by President Sadat to deal with political opponents where evidence was insufficient to press criminal charges. Used principally to investigate all allegations of corruption, or excessive profiteering by building merchants.

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## EGYPT 3



New might for the airforce: 48 F-16s (left) are on their way or have already been delivered; and the French are selling Egypt

20 Mirage 2000s (right) and more later

**IMMEDIATELY AFTER** the treaty between Israel and Egypt was signed in 1979, it was reasonable to ask if the role of the 447,000-strong Egyptian armed forces would change. Would the position of the army, the cornerstone of the revolution in 1952, be modified by the new political circumstances?

In the event the five years since the treaty have seen more armed conflict in the Middle East than the five years before it was signed. War in Lebanon and Iraq has not posed any threat to Egypt but the political climate has become colder. The chances of the role of the army being changed, however slightly, are now small.

Nobody in Egypt expects, and few want, the treaty with Israel to collapse in the near future, but, as one official remarked, "Over the past two years the Egyptian army has turned to pay more attention to the Israeli threat." To be taken more seriously by Washington and Jerusalem, Egypt needs to do something to make the military balance less one-sided in favour of Israel.

This is difficult to do. The shape of the inhabited areas of Egypt—along the Nile and in Cairo and the delta—makes it difficult to defend. This is made worse by the clauses in the 1979 treaty limiting the Egyptian forces to the east of the canal in Sinai.

Faut de mieux le canal remains the main defensive



Soviet-made T-62 tanks on parade

Defence

## All eyes on Israeli election

line. Some eight divisions of the army are stationed here, two in Cairo and two facing Libya.

The difficulty of changing, though not transforming, the military balance with Israel is exacerbated by switching the armed forces from Soviet to western and primarily American weapons. This is a long-drawn-out business: Skyguard, Crotale and Hawk mis-

sile systems will soon be in a position to defend the main strategic areas such as Port Said, Ismailia and Cairo. This will provide an integrated air defence system.

The airforce is similarly being upgraded with 20 F-16s already delivered and 20 more to come. The French are selling 20 Mirage 2000s and more later. "The problem of the

Egyptian airforce," say mili-

tary attaches in Cairo, "is maintenance."

The same is true of most other airforces but it is unclear how many of the quite limited number of modern aircraft in the Egyptian airforce could be kept combat-ready in the event of another conflict.

The tank force also needs upgrading. The U.S. has supplied M-60 tanks in addition to the Soviet T-54/55s and T-62s. It is unlikely that anybody else will be able to match U.S. credit terms when it comes to ordering a new main battle tank such as the Abrams.

Some foreign military observers now believe that the Egyptians would have been better off with more numerous and cheaper, if less sophisticated weapons. This would also enable Egypt to absorb more weapons fast.

In the long term, however, much will depend on the degree of threat facing Egypt. There is no desire for any involvement in the Iran-Iraq war or in Sudan. Relations with Libya are much less volatile than under Sadat.

The key question about the future of Egyptian defence policy can only be answered in Israel. If Mr Yitzhak Shamir, with Gen Ariel Sharon, as his master of horse, is returned in the Israeli general election then the defence problems facing Egypt will have a new seriousness.

Patrick Cockburn

Foreign policy

## Staying on the sidelines

TWO WARS in the past five years have dominated the politics of the Middle East: the Iran-Iraq conflict, which has gone on since 1980, and the complicated struggle in Lebanon since the Israeli invasion in June 1982.

In both these Egypt has remained on the sidelines but no other power has proved capable of taking over the role Egypt once played. The absence of Egyptian involvement is still critical determinant in the region's political terrain. The treaty between Egypt and Israel in 1979 remains key to the balance of power in the region.

This was made vividly clear by the Israeli invasion of Lebanon in 1982. "Without the Egyptian linchpin, the Arabs simply had no credible military option vis-a-vis Israel," notes an Israeli commentator.

**Balance**

"In 1982 there was no eastern front; there was no strategic balance with Syria; there was no viable Arab military alliance of any kind. That was the situation in 1973; from the Arab point of view this was clearly a strategic retreat of profound significance, the full implications of which have perhaps not yet sunk in."

These comments go to the heart of Egyptian foreign policy. The Sadat visit to Jerusalem in 1977, the Camp David accords the following year, and the signature of the treaty

brought Egypt peace and the return of Sinai.

But the treaty also created a profound imbalance between Israel and the Arabs to the east of Egypt, which Mr Menachem Begin, then-prime minister, and Gen Ariel Sharon, his defence minister, moved quickly to exploit. Within weeks of the last Israelis pulling out of Yarmit in Sinai in 1982 the Israeli army was moving north into Lebanon to surround Beirut.

"From the beginning Lebanon was a terrible blow," says one diplomat in Cairo. Egypt stayed on the sidelines: for the first time in an Arab-Israeli war was fought without Egypt's participation.

The Egyptian ambassador was only withdrawn from Tel Aviv after the Chatahdin massacre. (Despite promptings by the U.S., he has still not returned.)

The peace treaty remains solid but otherwise relations between Israel and Egypt are frosty. The key question is the future direction of Israeli policy. If there is a return to the old regionalism, as pursued by Mr Begin and Mr Sharon in 1981-82 then the substance of the peace treaty will be in doubt.

It is not surprising that Egypt is hopeful that the Israeli elections will see Labour return to power. If Mr Yitzhak Shamir, the prime minister, is returned then the outlook is bleak. In the long term Egypt cannot simply confine itself to

the short and medium term. Egypt is so tightly locked into its American alliance and its treaty with Israel that it has no other policy options. This is clear to both Washington and Jerusalem and as a result Cairo has little leverage on the policies of either country.

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politics of either country.

A desire not to rock the boat

or change the fundamental basis

of its foreign policy also con-

strains Egypt in its steps back

into "the Arab fold."

It is true that Mr Yassir Ara-

fat, the leader of the Palestine

Liberation Organisation, visited

Cairo last December after his

eviction from Tripoli; and the

Islamic Conference Organisation

tentatively invited Egypt

back into its ranks. Relations

between Egypt and Jordan have

also much improved.

The tone of relations between

Egypt and the other Arab countries is also different from the vituperation of the Sadat years.

President Sadat countered Arab

ostracisation after Camp David

in 1978 by describing the other

Arab leaders as "those midgets

who want to strangle us in our

time of need." Col Muammer

Gadafi was described as a

"foolish boy" and a "mental

case."

It is difficult to imagine Presi-

dent Mubarak saying anything

like this but the overall shape

of Egypt's relations with its

neighbours and the superpowers

is little changed since Sadat

and the new moderate bloc of Egypt,

Jordan, PLO and Iraq, united in

opposition to Syria and Iran,

has never got off the ground. All

the proposed members of this

alliance are weak in one way or

another.

Such a coalition of "moderates"

would only have any

meaning in the region if it had

full backing from the U.S. and

this has never been likely. On

strategic issues the U.S. will line

up with Israel. In the Gulf

Washington is most firmly

linked to Saudi Arabia.

There is also little enthusiasm

for foreign adventures among

Egypt's élites. Having

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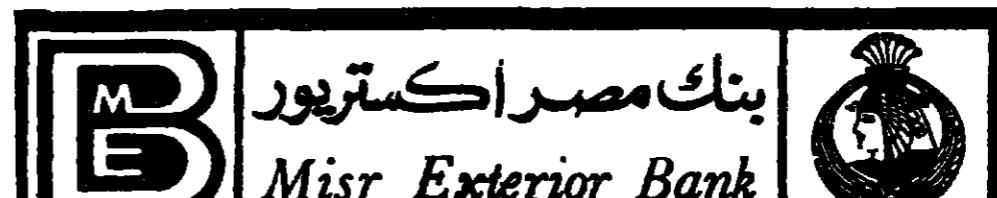
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## EGYPT 5

## Energy

## Domestic sales threaten oil export earnings

THE GROWTH in domestic oil consumption is threatening to eat into Egypt's US\$ 2.3bn-U.S\$ 2.5bn annual earnings from oil exports, so the news that 1984 promises to be a near record year for new exploration agreements is most welcome in Cairo.

Massive government subsidies plus a burgeoning population means that consumption is rising 13.5 per cent annually, while production is only expected to grow by 7 per cent.

This means that Egypt could face a serious erosion of the earning power of a resource which ranks as the country's number one provider of foreign currency.

But officials believe that there are signs of improvement. The primary hope lies in increased production as a result of new discoveries, prospects for which are improved by the expected signing this year of some 13 new exploration agreements. The figure is triple that of last year and the value of the investment is also expected to increase substantially. Mr Ibrahim Radwan, the Egyptian General Petroleum Corporation's general

manager for agreements, says the recent bid by Marathon for the 1,400 km West Gemsa field in the Gulf of Suez included the highest signature bonus of any agreement since 1974.

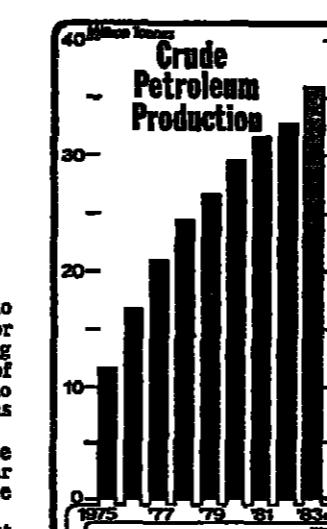
Since the beginning of the century 39 oil and gas fields have been found in Egypt. Total proven reserves are about 4.8bn barrels of oil, 3.5 trillion cu ft of gas and another 70m barrels condensate, according to EGPC. Others believe reserves are higher.

Current production of crude oil is variously estimated at between 77,000 barrels per day and 80,000 bpd, depending on who you talk to.

## Internal demand

About one-third of production is exported, with Israel and the U.S. among the largest customers. One way in which Egypt hopes to prevent domestic demand eating into the amount of oil available for export is to encourage greater use of the natural gas by both industry and domestic consumers.

Old and often inefficient oil fired electric power stations are



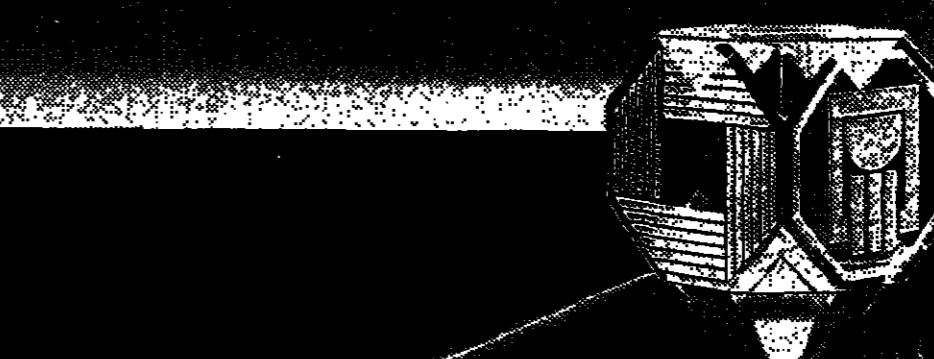
being refitted for natural gas to release additional crude for export. With hopes of trebling electric output by the turn of the century, Egypt has plans to build additional coal and gas fired thermal capacity.

Hydropower provides about 6 per cent of the country's primary energy supply, but the major part of the Nile's potential has been harnessed. Some 80 per cent comes from the Aswan and high dams, and while there is scope for some additional output from the Nile, any significant growth may depend on the economically dubious Qattara depression scheme.

With the re-opening two months ago of one of the plants at Suez which had been damaged in the fighting with Israel, Egypt now has seven oil refineries with installed capacity estimated at just above 300,000 bpd. Two new refineries which should boost capacity to 400,000 bpd are planned for Assiut and Suez.

But it is wasteful domestic consumption which remains the kernel of the problem facing

## Synergism



## Industrial organisation

## Public sector reshuffled again



The new Middle East Glass Manufacturing Company factory in Nasser City, Cairo. George Wimpey, the UK, was the contractor.

"WHEN IN DOUBT reshuffle, from its inception the public sector underwent periodic reorganisations which came across as Quixotic attempts to patch over more profound structural problems in protecting monopoly position, overstaffing, and inadequate management."

That judgment of Professor John Waterbury, author of the definitive study of the political economy of Egypt under Nasser and Sadat, echoes once more.

At the end of last year the public sector was reorganized yet again. Within the Ministry of Industry six new general organisations were set up. Each group about 20 companies within one sector.

The declared aim of the new organisations is to co-ordinate strategy by agreeing on each company's budget and yearly programme but not to interfere in the day to day running of its affairs.

Critics, however, say the scheme introduces a new layer of bureaucracy that will impede rather than improve decision-making. That it represents a reversion to the old system and that it reinforces cartels in sub-sectors.

The charge is rejected by Dr Adel Gazzarini, head of the electronics companies organisation and former head of the state-owned Al Nasr automotive company (NASCO).

"These organisations were formed to fill a gap. They were originally set up in 1961, but abolished in 1975 because of conflicts between them. We then found that for 117 companies the new chairmen sees the to report directly to the minister advantage of the new organisa-

tions as breaking the grip of the General Organisation of Industrialisation" (GOIT) the ministry's supervisory body.

Much of the success of the reorganisation will depend, of course, on the personalities of new chairmen. All have reputations as successful business managers rather than bureaucrats. In their first year they requested £65m as an allocation from the Minister of Finance to start operations.

But one former Minister of Industry sees the new system as mere tinkering when what the public sector needs is overhaul. The major obstacles to greater productivity of the public sector are the distorted pricing of both inputs and outputs through government control over pricing and the undercapitalisation of the public sector companies.

Dr Gazzarini argues that if this leads to monopolistic practices, that is the price of greater efficiency and of increasing the base of production. Another of the new chairmen sees the advantage of the new organisa-

tions as breaking the grip of the General Organisation of Industrialisation" (GOIT) the ministry's supervisory body.

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The Minister of Industry, Dr Al Ghazouri maintains that he is 100 per cent on target with his investments and that in the first year £650m were duly invested.

As a result industrial growth was an impressive 15 per cent against 9 per cent as planned.

## Prices problem

To sustain that rate of growth, however, Egypt will have to address the far more politically sensitive problem of prices.

Ministers and managers alike all desire reforms, but are wary of making any action until the consequences are fully explored.

Companies have effected some price rises, diagnosed by the introduction of new lines or packaging.

Public sector companies can also form new companies as joint ventures with public sector banks under the investment laws. This allows them to operate private ventures with greater freedom to charge real prices for products and pay managers higher salaries.

Until now the social goals of the public sector have been paramount.

Increasingly, the role of industry will be more economic. Yet more jobs will have to be found as external migration of workers to the Gulf dries up and internal migration from the countryside to the towns continues.

President Mubarak's "Buy Egyptian" campaign is intended to spawn more import substitute industries. In addition, the Ministry of Economy and Foreign Trade has taken a number of measures to remove the disincentives to exporters. These include allowing exporters to keep back their earnings in hard currency rather than depositing them in a bank at the unfavourable official rate. Other export controls have been abolished and later in the year a new £100m export bank will start operations.

With manufactured exports this year at only £150m, compared with receipts from oil exports of \$2.2bn, an increase of even 12 per cent in a year in exports of manufactured goods will only have a modest impact on Egypt's balance of trade.

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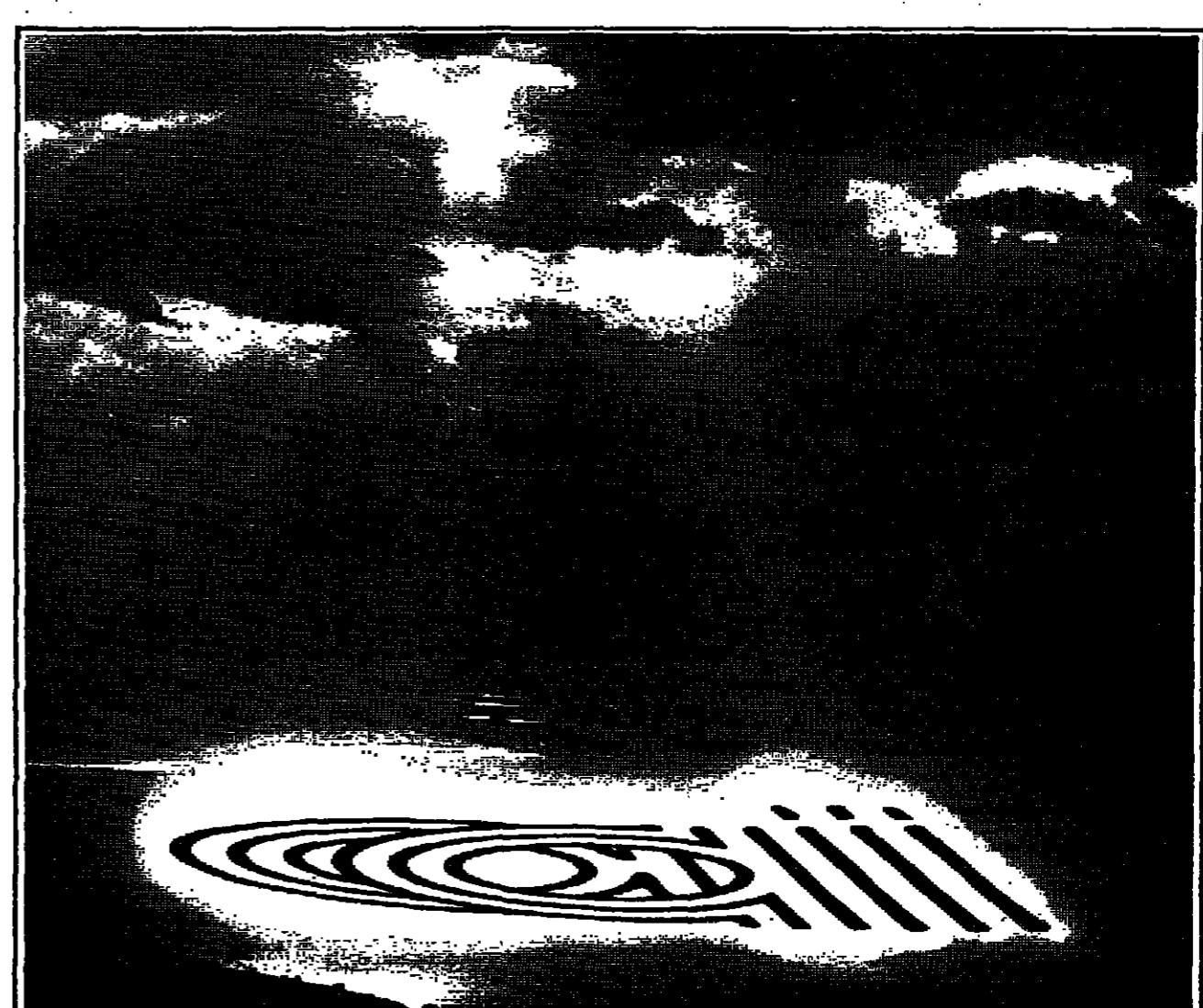
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	1982	1983
LOANS	242.1	375.6
TOTAL ASSETS	674.7	787.5
CUSTOMERS DEPOSITS	524.8	583.3
TOTAL DEPOSITS	585.8	641.4
NET WORTH	52.5	67.5
NET PROFIT BEFORE TAXES	26.1	32.5
PROVISION FOR TAXES	9.3	13.8
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	1983	1982
Net worth	62.8	43.1
Deposits	541.2	454.0
Loans	297.2	217.2
Total assets	652.2	540.6
Contingent accounts	399.2	352.6
Net profit	13.4	12.3

Amounts expressed are in Millions of Egyptian Pounds

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Charles Richards



## EGYPT 7

TO THE untrained eye, Egyptian agriculture is as timeless as the Nile River on which it depends for its existence. But it is nothing of the sort, according to experts both local and foreign.

Travelling through the Nile Delta, or up river, farmers can be seen tending their fields with the aid of wives, children and plodding water buffaloes, like a picture from the Pharaonic age. But beneath this ageless appearance, attempts are under way to create a revolution which may prove to be as dramatic as the land reforms of the 1950s and the building of the Aswan Dam.

The revolution is being brought on by the introduction of new crops, high yielding strains, mechanisation and fertilisers. The fuel for the revolution is being supplied by massive injections of government money, which totals U.S.\$4.3billion for the current five-year plan, which runs until 1987.

The lush lands of the fertile Nile Valley used to feed all of Egypt, with plenty of produce to spare for export. But an exploding population, the loss of agricultural land to urbanisation, and individual overconsumption have meant that since 1974 Egypt has had to start importing food. Last year it imported half of the food consumed at a cost of close to \$4bn.

The country imports 6m tonnes of wheat flour a year, 75 per cent of wheat requirements, and this alone cost over \$1bn last year. Other major import items are sugar, vegetable oil, lentils, corn, red meat and poultry.

Coupled with the mounting food imports bill is the sharp decline in agricultural exports. Cotton sales abroad, which used to top 700,000 tonnes a year, are down to about 70,000 tonnes.

Rice exports, which reached 153,000 tonnes in 1977, amounted to only 30,000 tonnes last year. This latter figure is actually looked upon favourably because it was an increase over the 25,000 tonnes exported the previous year.

Cultivated land consists of 5.8m feddans, only 3 per cent of Egypt's total land area. Over the last three decades some 700,000 feddans of arable land were lost to the construction of housing and industries.

To counter this the Government



Laying irrigation pipes at Tanta, on the Nile Delta. Planners are placing much of their hopes for agricultural improvement in making better use of existing resources.

## Agriculture

## The quiet revolution along the Nile

most reclaimed 500,000 feddans, but only half of this land is actually in production. Under the current five-year plan the aim is to reclaim another 636,000 feddans and in the first two years some 130,000 feddans have already been converted, according to Dr Yusuf Wall, the Minister of Agriculture.

However, the problem of under-utilisation of the new land remains as before—the minister admits that not all of the reclaimed land is being farmed. Some of the purchasers prefer to hold on to the land in expectation of good profits from sales when land values rise.

At the same time, there is no indication that the loss of arable land to urbanisation will be stopped. Indeed, the population continues to expand

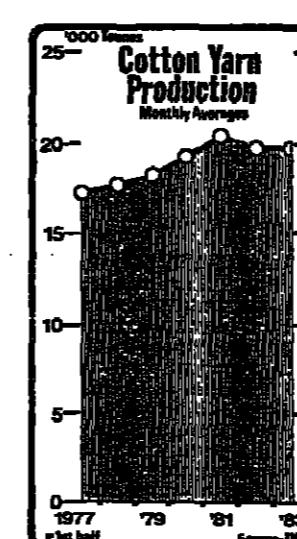
at a rate of 1m every 10 months, and this drift from the land to the cities continues, this process may well accelerate.

Planners are looking much of their hopes for agricultural improvement in vertical expansion, that is the improvement of yields through the introduction of new strains, better drainage of lands, fertilisers, and stepped up mechanisation of farming methods.

New varieties of rice and maize which were successfully introduced last year in pilot projects will be planted this year in much larger areas. The new variety of rice will be planted on 250,000 feddans, and the higher yielding maize will be grown on some 1m feddans.

The policy is to produce high revenue cash crops for export while importing low cost crops. In Dr Wall's vision, Egypt will in future be exporting enough rice and other crops to more than cover the cost of imported wheat.

To encourage increased use of machinery the Government plans to set up 150 mechanisa-



tion centres where farmers can hire equipment as needed as well as receive tuition in the use of tractors, planters and harvesters. By the end of June, 21 such stations will have been established, according to the minister.

Some overseas aid officials are not too optimistic about these large mechanisation centres. They fear much of the equipment will lie unused. An alternative proposal developed by the U.S. aid programme are service centres where the farmers can bring their own equipment for servicing and repairing.

The Government hopes all these changes can increase yields by 40 to 80 per cent. But for Egypt to reduce substantially its farm import bill, this improvement will have to be accompanied by a successful birth control programme and a reduction in the consumption levels of the average Egyptian.

Egypt may be a relatively poor country, with one of the lowest per capita incomes, but there are few signs of the starvation found in other parts of the Third World. In fact, Egypt has one of the highest per capita caloric intakes in the world.

The problem of too many people eating too much food from too little farm land is now recognised by Egypt's planners. But it is too early to tell if the solutions they have proposed will enable the country to become a net food exporter again.

David Lemmon

## Population

## Growth slows but problems worsen

EGYPTIANS have a slang word for a "million" pounds—an "arab" or rabbit. After you make your first "arab" it breeds rapidly. In Egypt, the gestation period for an extra million mouths to feed is now just under nine months.

The relationship between prosperity and development on the one hand, and fertility and the other, albeit in inverse proportions, dominates official thinking on population issues.

The scale of the problem is enormous. At 47m the population is growing at 1.2m a year,

putting pressure on land and services in what is already one of the most densely populated communities in the world.

The problem, Egyptian officials say however, is not one of fertility alone. The deputy chairman of the Population and Family Planning Board, Dr Mustapha Samaa, says: "Even if we limit the size of the family now to two children, the population will still rise to 1,000,000 by the turn of the century."

He identifies three dimensions. The growth rate, the mal-distribution of existing population, and the unhealthy migration of rural populations to the towns.

Growth rates have, indeed, fallen over the past few years, from 2.9 per cent to 2.5 per cent or 2.7 per cent. In 1966 the birthrate was 48 per 1,000, against deathrate of 21 per 1,000. Birthrate fell to 34 per thousand after the 1967 Arab-Israel war, because of the psychological impact of the defeat, the mobilisation of the war zones and the postponement of marriages.

After the 1973 war, Egypt went through a post war baby boom, encouraged by the improved economic situation, with birthrates rising to 39 or 40 per thousand. The slight reduction now in birthrates reflects, according to family planning experts, a stabilisation to the natural level of increase after a bulge in the mid seventies.

Population is concentrated along the narrow ribbon of the fertile Nile valley and the delta, with 96 per cent of the population living on only 4 per cent of the available land space.

The flow of villagers to towns is still in progress. At present, approximately 47 per cent of the population lives in cities and towns. By the turn of the century over 55 per cent will be urban, and one in three will live in either Cairo or Alexandria.

## Limit

The Egyptian Government is caught between a rock and a hard place. If it fails to limit the increase, the population will rise to 70m by the turn of the century, with a cumulative effect thereafter. Even if all its programmes achieve 100 per cent success, and fertility rates are substantially reduced, it will still have to feed, house and care for 60m by the year 2000.

Past governments have recognised that rapid population growth slows economic and social development but have skirted the political minefield of social cultural and religious sensitivities to family planning.

They have, instead, argued that the example of other countries has shown that family planning campaigns are only marginally successful and that the greatest disincentive to large families is property and development. As one exasperated Western expert says, it is putting the cart before the horse.

The so-called socio-economic approach to fertility reduction, adopted in 1973, identified fac-

tors that influenced fertility which had to be grasped simultaneously. These were the social and economic standard of the family, education, the status of women (stressing the need for participation of women in the labour force outside agriculture and the home), the degree of industrialisation (with emphasis on agriculture), infant mortality (with improvement on nutrition and sanitation as basic elements), social security, information and communication, and family planning services.

This was later elaborated by stressing the need to capitalise on the trend toward decentralisation through a transfer of responsibility for the implementation of population and family planning policy to the local administration and community.

To absorb the increasing population and to relieve the strain on the main cities, the Government's policy until now has been to build new free-standing cities in the desert and to populate the wastes of Sinai, recovered following the final Israeli withdrawal in 1982.

It is a policy that has been challenged by a USaid sponsored report as highly wasteful of limited resources. Even if the desert cities are built and populated they are designed to absorb only 2m of population overspill by the year 2000 and will have little impact on the national population or significantly reduce pressure on Cairo.

Satellite towns

The 1982 report by the National Urban Policy Study (Nups) recommends that satellite towns be built in the Alexandria and Cairo regions, on the edge rather than in the middle of the desert.

These regions together with the Suez Canal zones contain natural markets, feeder industries and already established infrastructure. Jobs could therefore be developed and provided more cheaply than in completely new cities.

As agriculture becomes more mechanised to raise productivity and crop yields, there will be still fewer jobs on the land, too. The future, Egyptian and foreign economists concede, lies in the development of labour intensive industries.

According to a World Bank report on trade and investment strategy, Egypt's comparative advantage lies in agri-business and white goods such as refrigerators. Already a number of new ventures set up bear this out. A jam factory that buys strawberries grown in Ismailia is exporting heavily to Saudi Arabia. Managed by French experts, with private Egyptian capital it employs 1,500 people, many of them women.

It is, thus, also fulfilling many of the requirements of the old former socio-economic approach to fertility control which laid emphasis on agriculture, mechanisation, industrialisation, and improving the status of women. The question, however, is whether developments of this sort can be enough?

Charles Richards



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(in million dollars)

	1982	1983
Total Assets and Total Liabilities	234.5	271.3
<b>ASSETS</b>		
Cash and deposits with banks	130.3	162.6
Loans and advances	82.5	80.1
Investments at cost	8.5	11.8
Bank premises at cost	6.6	7.6
<b>LIABILITIES</b>		
Deposits and current accounts for clients	142.6	151.3
Deposits and accounts due to banks	48.5	67.1
Total shareholders equity .....	23.4	31.9

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED ON DECEMBER 31, 1983

(in million dollars)

	1982	1983
Total income	24.9	24.9
Total expenses	17.6	16.8
Total profit for distribution	7.3	8.1

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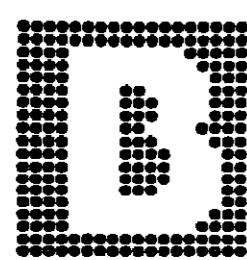


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<b>Liabilities</b>	
Capital Reserves and Provisions	550,441
Deposits and Current Accounts	2,446,675
Banks and Correspondents	221,498
Sundry Credit Balances	175,150
	<hr/>
	3,196,764
<b>Contra Accounts</b>	1,394,779
<b>Assets</b>	
Cash in hand and Balances with Banks and Correspondents	1,557,915
Total Investments	130,356
Total Advances and Loans	1,382,277
Sundry Debit Balances	68,716
	<hr/>
<b>Contra Accounts</b>	3,196,764
<b>Net Profit</b>	45,603

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## EGYPT 8

### Women

## Status in slow transition



Mrs Jihan Sadat: family law reforms introduced by her late husband at her behest are now themselves under review.

ON A SULTRY May evening in Helwan, Cairo's industrial satellite township where a baleful pall of smoke hangs permanently over blocks of workers' flats, a woman stood to address an audience of some 3,000 workers and farmers.

Apart from a small group of young women who placed themselves alongside the platform, the audience was male. The party cheerleaders shouted slogans—"long live the battle of the working class." "Our party's for the people, not the robbers." They too were all men.

And yet when Amina Shafik, woman journalist, trade unionist and candidate for the left-wing progressive unionists, rose to speak, she received an attentive and respectful hearing. "If you're serious, the men accept you," she explained later. But she admitted the lack of female participation in political activism at grassroots level is a problem.

The status of women in Egypt is in transition. The most frequently cited evidence for this is the increasing number of Muslim women—particularly young girls and students who are donning the hebab, or veil—the Egyptian version of female Islamic head-dress which, unlike the black Iranian chador, can be very colourful.

The hebab covers the hair but not the face, although a few women have adopted a complete version of the veil, and wear gloves and heavy shoes so that no areas of flesh are bare. Walk down any street in Cairo's six kilometre-square central business district and you'll see women—some veiled, some in western dress—going to work in government offices or banks or shops. Women are in medicine, in engineering, in teaching, in construction. There is a woman in the Cabinet, there are successful women entrepreneurs in the private sector and women head depart-

ments in the universities. There are 31 reserved seats for women in the Egyptian Parliament, the people's assembly.

And yet Egypt's personal status laws—derived in the case of the majority Moslem community from sharia, or religious precepts—are deeply conservative, placing women from all walks of life at a grave disadvantage in matters of marriage, divorce and the custody of children.

In the villages where the bulk of Egyptian people live, the dominant status of women within the family remains virtually untouched by social changes affecting some of their urban sisters. Equally, the importance attached to a woman's sexual morality (but not a man's) encourages practices such as clitoridecotomy and permits the physical punishment of women thought to have transgressed the strict social codes.

#### University pressures

In most societies it is generally assumed that the spread of higher education will itself "liberate" women, and often that "liberation" means westernisation.

In Egypt, university enrolment has more than quadrupled since the 1960s as a result of the late President Nasser's decision to abolish fees, to extend education and to guarantee graduates a job in government service. In the 1960s a girl attending an Egyptian university might have been superficially indistinguishable from her Oxford or Sorbonne counterpart, although the sexual revolution in the West had little impact on a society in which a girl is still expected to be a virgin when she marries.

But in the 1970s pressures within the universities, as well as within Egyptian society as a whole, to stigmatise what was perceived to be the secularist tide, had a profound impact on female behaviour on the campus. Although President Sadat clamped down on Islamic militancy and male students were for example forbidden to wear the galabeya (the traditional Egyptian costume) girls in the university could hardly be prevented from adopting a modest style of dress.

The long-term significance of this trend is far from clear, either to foreigners studying the phenomenon or to Egyptians themselves. Some argue that there is no moral obligation in Islam on women to wear a veil.

Dr Samia El Saati, Professor of Sociology at Ain Shams University in Cairo, teaches both in the 8,000-strong women's faculty and in the co-educational department. "Islam is not the gloomy conservative picture you paint in the West. In the days of the Prophet, women took part in law and commerce. The pressures on women to veil themselves are not Islamic, they're Egyptian."

In any case, the motivations of women who adopt the veil may not be solely religious: they could include economic necessity, the prohibitive cost of Western-style clothing and the avoidance of sexual harassment.

Tim Sullivan, of the American University of Cairo, is writing a book about Egyptian women who are successful in business and in politics. From his researches he concludes:

"You cannot make a political judgment about a woman because she's veiled. You can't assume that she disappears, that she no longer exists."

Many university teachers report that their brightest students are veiled women, and yet some religious girls who have qualified as doctors have reportedly refused to practice medicine on the grounds that they would have to deal with male bodies.

Sullivan points out that employment patterns could change if a significant number of professionally qualified women decide to opt out of the job market. He also notes that successful Egyptian women have to work twice as hard as men in business and in politics.

Even if she is in a reserved seat "a woman in parliament really has to earn the right to be there; she must be a first-class speaker and have earned her credentials by years of work at her job outside politics."

Sullivan believes that without the 31 reserved seats for women in Parliament (around 7 per cent of the total)—an arrangement that extends to all elected assemblies down to village level—there would be very few women in politics.

The position has arguably worsened under recent changes in Egypt's electoral law which prohibits independents from standing for Parliament.

And an able and experienced politician like Amina Shafik, whose personal popularity might well have won her a parliamentary seat in a straight fight, became a casualty of the country's system of proportional representation under which a party has to win 2 per cent of the total vote cast nationally in order to be represented in Parliament. Shafik's Progressive Unionists failed to meet the target.

At all social levels, whether she works or not, marriage is regarded as a woman's primary obligation and the care of her

family is expected to be her main priority.

Even some minor reforms relating to family law introduced by the late President Sadat at the behest of his wife, Jihan, came under attack by religious leaders on the grounds that they conflicted with strict Sharia law.

### Law review

"Jihan's laws" provided for the right of a woman to be told officially by her husband that he had divorced her for a woman to be able to ask for a divorce if her husband took a second wife for the provision of alimony for deserted wives and some adjustments in favour of mothers in dispute over custody of children. The laws are under review in Egypt's highest constitutional court.

Not all current pressures on Egyptian women stem from religious teachings. Dr Samia El Saati, who has been studying changing attitudes to women in both urban and rural areas, notes that while men still demand traditional moral behaviour from their wives, there is an increasing awareness of the financial contribution women can make to the family budget.

Paradoxically, therefore, while women are experiencing religious restraints on their full participation in jobs and professions, economic pressures are tending to push them precisely in the opposite direction.

Kathryn Davies

## Mobilising the masses behind the regime

ON August 23, 1798, during the French invasion of Egypt Le Courier de l'Egypte, the first newspaper ever published in the Nile Valley, appeared in Cairo. It was a pro-government publication produced by the personal control of General Bonaparte, commander in chief of the French occupation army.

Nearly two centuries later most of the Egyptian Press is still pretty much like Le Courier in spite of the different phases of its development, from colonial press to what is called today National Press.

Mobilisation Press would be a more accurate definition, ever since the sixties when it became the property of the Arab Socialist Union, the ruling party. Since then it has been the main tool (except the daily papers) for mobilising the support of the masses for the political programmes of the bureaucracy and the leadership is not held responsible.

The four daily newspapers Al Ahram, Al Akhbar, Al Gomhouria and Al Misr with a circulation over 1.5m are the best mass media support of the regime (or at least what the government thinks).

They have a policy of anti-Westernism outlining the efforts of the government for the improvement of daily life "on the domestic level. They never criticise the leading personalities of the government or the National Democratic Party (NDP). The best example illustrating this is the position of the press during the May 1984 parliamentary campaign.

During a whole month the daily and weekly national newspapers hammered their readers with the achievements of the government "in every field" in various fields related to daily life of people, like the inauguration of new electricity power plants, sewage stations, the improvement of the telephone network, new hyper-specialised hospital and foyers.

They reported the smallest electoral meeting of the NDP while completely ignoring those of the opposition parties. Their columnists sharpened their attacks against the Nationalist Progressive Unionist Party, "this bunch of Marxists atheist hypocrites" behind the main banner of their arrows was the Neo-WAFD. They wrote rams on their version of the "corruption prevailing during the 1940s when the WAFD was poisoning politics" and "the involvement of the party alongside the British colonials during the Second World War," and how "it brought the country to the edge of a bloody civil war." They even opened their columns to denounce the party's collusion with the Moslem Brotherhood" and "the rearing of Fuad Sarrag el Din, the president of

the Neo-WAFD and Minister of Interior at that time, as a schemer ready to do anything to satisfy his hunger for power, even to betray Mustafa el Nahas Pasha, his superior and leader of the WAFD.

Nevertheless, the national newspapers are not simply government propaganda sheets even if, with the absence of significant variety on important political issues and the similarity of their news stories and editorials, they are not really "His Master's Voice."

The newspapers carry critical stories and editorials about the laxity of public services, for instance electricity failures and telephone problems, the inefficiency of public sector administration and the corruption in official milieu. But the criticism is aimed at the lower levels of the bureaucracy and the leadership is not held responsible.

Nevertheless, changes have occurred since the advent of President Mubarak. Writers like Ahmad Babal Din in Al Ahram, Mustapha Amin in Al Akhbar and Hussein Ahmad Amin in Al Misr are allowed free speech.

Babal Din, for example, criticises the NPD's made-to-measure electoral law that excludes the Left from parliament.

On the other hand after Al Ahram Al Ittihad's two-year campaign against American and Western interference in Egyptian domestic and foreign affairs the "patience" of the government finally ended two weeks ago and Idris Abd el Aziz, editor in chief, was moved aside. The "leftist spirit" is still present, however, in other weeklies like Sabah Al Khayr and Rose Al Yussif.

Otlets for a journalist to express his views whether Right or Left has been facilitated by the emergence of a free partisan and opposition press since May 1982. The fear of losing a job because of free speech is disappearing since other alternatives exist.

If the journalist is Conservative, one written in Al Wafd, the Neo-WAFD weekly, Liberal in Al Ahram, the organ of the Liberal Party, Leftist or Marxist in Al Akhbar and Moderate Islamist in Al Nur or Al Liwa's Al Islami. He can even say that the government "falsified the result of the elections" like Al Wafid did or denounce the ruling party's violence and threats in Al Akhbar. He can even accuse the NPD's deputies of being "a bunch of desperados, not MPs but M16." With more than half a million weekly circulation the opposition press touches more readers than the organ of the NPD Mayo (350,000) and its Islamic version Al Liwa's (30,000).

The opposition press readers are mostly mid-level employees or part of the Egyptian intelligentsia, while Mayo is bought by civil servants and the middle

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